

NEWS: EUROPE

German riots may lead to foreign boycott

By Leslie Collitt in Berlin

GERMAN politicians are warning of a possible foreign boycott of German products and a halt in investments in east Germany as a result of continuing militant right-wing attacks on asylum seekers in the east.

Mr Heiner Geissler, deputy parliamentary leader of the Christian Democratic (CDU-CSU) party, yesterday cautioned against the danger of a boycott if people believed internationally that racism was being resuscitated in Germany.

"Every third job [in Germany] is dependent on foreigners buying our goods," Mr Geissler said.

This week right-wing militants in Brandenburg, which surrounds Berlin, assaulted hostels for asylum seekers in Cottbus and two other towns. Brandenburg had previously attracted pledges of considerable foreign investment and was held in high esteem among its foreign partners, he said.

More than 100 policemen in Cottbus prevented almost as many young extremists on

Police in Rostock display a high level of demoralisation

By Leslie Collitt in Berlin

THE near-paralysis of the east German police in the face of right-wing violence against asylum seekers in Rostock last week may have surprised those who recall the swift suppression of opposition by the Communist police state before its collapse in 1989.

It also contrasted sharply with the tough tactics used by the west German police against many of the protesters at the economic summit in Munich in July.

But the police in the former East Germany - as in other Communist countries - were in reality a remarkably inept arm of coercion. Far more effective intimidation was assured by the all-seeing state security force, the Stasi, and its tens of thousands of informers.

"Police in the East were part of the system of blindly obeying orders," says Mr Dieter Schenk, deputy president of the Berlin police.

Rank and file policemen were generally loyal servants of the old regime. After unification their senior officers remained largely in place and only at the top were commanders replaced by west Germans.

In a state unable to conceive of any threat but a political conspiracy, legions of police often proved incapable of coping with riots by football hooligans. These were the forerun-

ners of the frustrated youths in Rostock's Lichtenhagen estate last week.

Equally, the police and the leadership were taken totally by surprise when dissidents were able to disrupt an official Communist rally in January 1988 in east Berlin.

The fall of communism, and the police's patent ineffectiveness in halting this, led the demoralised force to adopt a

The demoralised east German force adopted a virtually invisible profile

virtually invisible profile after unification. This was dramatically evident in Rostock at the start of the right-wing attacks.

Some of the problems encountered in east Germany were avoided in eastern Berlin, where policemen in the eastern part of the city were immediately assigned a western "minder" counterpart after unification.

The trouble in Rostock began to draft in thousands of reinforcements from the west to back up the eastern force and prompted Monday's announcement that the five east German states would get help setting up special anti-extremist surveillance units.

Swedish capital flows out

Monday night from assaulting a hostel filled with nearly 1,000 asylum seekers. The youths had attacked the hostel on the previous three nights. Young right-wingers also threw stones at a hostel housing mainly Romanian gypsies near Leipzig and who had fled there after their tents were set afire on Sunday.

A group of youths also hurled Molotov cocktails and paving stones on Monday night at a hostel for foreigners in Lübeck in the state of Mecklenburg-Vorpommern.

The previous night a monument in Berlin to tens of thousands of Jews sent to the death camps by Nazis from 1942 to 1944 was badly damaged by explosives. Mr Eberhard Diepgen, Berlin's mayor, condemned the attack as an "ugly provocation".

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Short-term interest rates have continued to rise since the middle of last week. Yesterday the bourse general share index fell by 2.6 per cent. This followed a 0.8 per cent decline on Monday.

Sweden's centre-right coalition government continues to insist no new economic measures are needed to deal with the financial crisis.

Policy doubts hit value of rouble

The rouble lost a further 2.6 per cent against the dollar yesterday after tumbling 22 per cent last week and a central bank official renewed speculation that Moscow could return to a system of fixed exchange rates, writes Leyla Boulon in Moscow. The ailing Russian currency, suffering from a chronically thin foreign exchange market, high inflation and expectations of a loosening of monetary policy, fell to Rba216.5 to the dollar from last week's low of Rba225.

Mr Alexander Baranov, a deputy chairman of the Russian central bank, was quoted as saying the bank might set the rate at an average for the previous month's trading.

Czech pledge to foreign investors

There is no alternative to a "civilised divorce" between the Czech lands and Slovakia, Mr Karel Dyba, the Czech minister for economic policy, told foreign investors in London yesterday, writes Anthony Robinson.

But he pledged that both sides would work out "an inventive solution" which reflected their high degree of economic integration and would guarantee the free movement of goods, people and capital after their division into separate states at the end of this year.

"It is my opinion that there is both the liquidity and the political will to maintain the

Moslem victims locked up in cattle sheds

Lara Marlowe visits two Serb prison camps in Bosnia with the head of the CSCE

OVER the next few days, a delegation from the Conference on Security and Cooperation in Europe, will report back after an inquiry into human rights in Bosnia-Herzegovina. Led by Sir John Thomson, a former British ambassador to the United Nations, he visited prison camps set up by the Serbs in Bosnia. The Serbian authorities claim the camps at Manjaca and Trnopolje, both visited by Sir John's delegation, are the only ones left in northwestern Bosnia. However, relief officials suspect thousands of Moslem women and children - the families of the men imprisoned in the other two camps - are held at Duboč, north of the republic.

Most are victims of the "ethnic cleansing" of the Kozarac community near Prijedor, where 22,000 people have been expelled from their homes by 6 per cent.

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As much as SKr22.1bn (\$2.3bn) of capital flowed out of Sweden last week in the crisis of financial confidence that forced the country's Central Bank last Wednesday to raise its interest rate by 3 percentage points to 16 per cent, writes Robert Taylor in Stockholm.

The size of the capital outflow, which was published by the Central Bank yesterday after the markets closed, was much larger than expected. It is the biggest outflow since last November after Finland's devaluation of the markka forced the Swedish Central Bank to raise its interest rates by 6 per cent.

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Premier of South Australia resigns

By Kevin Brown in Sydney

THE growing problems of the Australian Labor party were underlined yesterday when Mr John Bannon, premier of South Australia, resigned in the wake of A\$3m (US\$2.1m) losses incurred by a state-owned bank.

Mr Bannon has been under pressure since it emerged last year that property lending by State Bank of South Australia would cost taxpayers A\$2.5bn, later increased to A\$3.16bn.

Mr Bannon, Australia's most senior state leader, said he was taking political responsibility for the bank's losses to give Labor a chance of winning the next state election, due in 1994.

However, his departure after 10 years as premier may also mark the beginning of the end of a decade in which Labor has enjoyed uninterrupted control



John Bannon going to face the press yesterday under the gaze of members of his staff

of the federal government and dominated the six state governments.

Mr Bannon was one of a group of Labor leaders who rescued the party from oblivion following the defeat of Mr Gough Whitlam's federal Labor government during a constitutional crisis in 1975.

The group, which dominated Australian politics through the 1980s, included Mr Bob Hawke, prime minister from 1983 to 1991, and Mr Neville Wran, Mr John Cain and Mr Brian Burke, who were respectively premiers of New South

Wales, Victoria and Western Australia.

All have left office in the wake of declining popularity and, in some cases, financial problems. Mr Burke, who was later ambassador to Ireland, faces criminal charges in connection with alleged corrupt relationships between Labor politicians and Western Australian businessmen.

Labor has lost control of New South Wales and Tasmania, and is widely expected to be defeated in Victoria in October, in Western Australia next year, and in South Australia in 1994.

The federal government has been revitalised in the last nine months under the leadership of Mr Paul Keating, but trails the opposition conservative parties by about 10 percentage points. A federal election must be held by next June.

The only bright spot for the party is in Queensland, where Labor took office in 1989 following a corruption inquiry which fatally damaged the former National party government. Queenslanders are expected to return Labor in an election later this month.

Hurd heads EC mission to S Africa

By Mark Nicholson

THE TROIKA of EC foreign ministers will arrive in Johannesburg today on a two-day visit in which they hope to finalise a proposal to despatch up to 20 European observers to monitor township violence in South Africa.

Mr Douglas Hurd, the British foreign secretary, left London yesterday to head the mission, which the ministers hope might also catalyse progress towards a resumption of South Africa's stalled constitutional talks.

With Mr Uffe Ekelmann-Jensen, Danish foreign minister; Mr Fernando Diaz Barroso, Portuguese' deputy foreign minister; and Mr Hans Andriessen, EC Commissioner for external affairs, he will meet leaders from all parties to the talks and members of the National Peace Secretariat, with which the EC observes would work.

The observers, to be drawn from experts in community policing across the EC, will join those already pledged by the Commonwealth under a United Nations sponsored plan to assist South Africa's year-old National Security Accord monitor and end violence in the townships.

Between 30 and 50 observers are expected to take part in the proposed monitoring.

The EC ministers also expect to discuss ways in which they could offer material support, perhaps including training, for the South African police.

Their visit will include a trip tomorrow to Alexandra Township for talks with a local dispute resolution committee formed as part of the peace accord.

The EC team saw signs that parties to the Convention for a Democratic South Africa are inching towards a possible resumption of talks.

Former Zambian President Kenneth Kaunda said yesterday he had accepted an invitation to mediate between the African National Congress and the Inkatha Freedom party, Reuter reports from Lusaka.

The invitation had come from the peace secretariat.

Japanese car sales decline by 18.6% in August

By Steven Butler in Tokyo

A FURTHER decline in consumer spending in Japan was signaled yesterday by an 18.6 per cent plunge in car sales during August compared with last year.

The decline is one of the steepest on record and is certain to dash any lingering hopes of a recovery in car sales in the second half of the year.

The severity of the decline is also an indication of a further erosion of consumer confidence amid signs that Japan's labour market is slackening considerably.

Total vehicle sales, including

trucks, were off by 16.3 per cent, measured by vehicle registrations.

None of Japan's leading vehicle makers escaped the decline, although Nissan sales were particularly hard hit, falling 25.2 per cent. Nissan said on Friday that it expected to post a net loss of Y20bn (US\$12m) in the current fiscal year.

Vehicle sales in the first eight months of the year were down by 5.8 per cent.

Mr Tetsuo Hata, finance minister, said yesterday that the total size of the government's package of emergency economic measures,

announced on Friday, would reach Y12,200bn, compared to the Y10,700 originally announced. The increase is accounted for by higher spending by public utilities, including power and gas companies and by Nippon Telegraph and Telephone.

Mr Yasushi Mieno, the central bank governor, meanwhile said that Japan's industrial sector needed to continue with extensive cuts in production in order to reduce excess inventories. Mr Mieno said that the process of adjusting inventories, which had begun in the spring, had come to a temporary halt.

For obvious political reasons,

Mr Bush has chosen to present this latest military action as essentially humanitarian: to protect the Shi'ite population of southern Iraq against further suffering at the hands of President Saddam Hussein. To have suggested that the primary target is the removal of the Iraqi leader could cast doubt on his overall Gulf war strategy at an electorally sensitive moment.

Less than 18 months ago, the Shi'ites of southern Iraq were deemed of far less consequence

Russia, aligning itself more closely with the west, announced yesterday it was sending two warships to the Gulf to help enforce United Nations resolutions on Iraq. Reuter reports from Moscow.

The armed forces chief-of-staff, Colonel-General Viktor Dubynin, told *Star-Tass* news agency that the anti-submarine ship, Admiral Vinogradov, and a tanker, Boris Butoma, would sail from Vladivostok and be in the Gulf before the end of the month.

By creating an air exclusion zone over southern Iraq, Mr Bush has led the US a step deeper into the quagmire, being so hard to avoid by limiting the Gulf war to the expulsion of Iraqi troops from Kuwait.

Saudi Arabia has had to accept an active American military presence for the foreseeable future, something both sides wanted to avoid.

The alliance created to win the Gulf war victory can no longer stand the strain of public examination, as has been made clear by the questionable insistence of its leading members that United Nations Security Council resolutions cover the present military action. And by providing protection for two thirds of the Iraqi population, the US, Britain and France must take a greater responsibility for that country's political evolution.

For obvious political reasons, Mr Bush has chosen to present this latest military action as essentially humanitarian: to protect the Shi'ite population of southern Iraq against further suffering at the hands of President Saddam Hussein. To have suggested that the primary target is the removal of the Iraqi leader could cast doubt on his overall Gulf war strategy at an electorally sensitive moment.

Less than 18 months ago, the Shi'ites of southern Iraq were deemed of far less consequence

to the western-led alliance than the Kurds in the north, even though their treatment at the hands of Baghdad was equally repugnant. Now, the Bush administration has persuaded itself that not only are the Iraqi Shi'ites worthy of protection but that they care little for their co-religionists in Iran and that Tehran stands faint chance of drawing them into its sphere of influence.

It is a bold shift of attitude for a government whose priority throughout the last decade was to contain Iran and its export of militant Islamic fundamentalism, even to the extent of lending support to Mr Saddam.

One immediate consequence has been to unite most of the Arab world, Iran and Turkey in opposition to the air exclusion zone which they fear will divide Iraq into three, with the ruling Sunni minority controlling only the landlocked central sector and almost none of the Second World War.

The eight Mr Saddam still in power would be a miserable bequest to his successor, the more so since the US has in the past month chosen to bind itself more closely to unpredictable players, and to events which will not be controlled by military power alone.

US may sell \$5bn of F-15s to Saudis

THE Bush administration has indicated to some American Jewish leaders that it intends to proceed with a \$5bn sale of as many as 72 F-15 aircraft to Saudi Arabia, Jewish sources said yesterday, Reuter reports from Washington.

A White House official said the F-15 sale was under consideration, but that a decision had not yet been reached. However, the sale would be controversial, especially in the middle of a presidential election campaign in which President George Bush is actively courting Jewish voters.

The sale might also cause concern because the Bush administration is publicly committed to stopping the arms race in the Middle East.

Defence officials said yesterday that they had no indication that the Bush administration was about to notify Congress of the proposed sale. If approved by Congress, the deal could be worth as much as \$5bn for the aircraft maker, McDonnell Douglas, and dozens of other US companies.

Israel and the powerful American Jewish community have vigorously opposed the deal. But their hopes of blocking it were dented when the Democratic presidential hopeful, Mr Bill Clinton, said last week that he would not object to the sale if it did not violate US security commitments to Israel. Saudi Arabia already has 84 F-15s.

In New York, officials of the World Jewish Congress said they had been informed by Israeli officials that Israel might be willing to drop its opposition to the sale if Saudi Arabia stopped supporting the Arab trade boycott of Israel.

Iata worried by passenger trend

The air transport industry is becoming increasingly worried by the slower than expected rate of recovery in international passenger traffic, writes Paul Beitz, Aerospace Correspondent.

Although passenger traffic increased by 10 per cent in July over the same month last year, the International Air Transport Association (Iata) said the latest traffic figures were worryingly low as 1991 was an abnormal year because of the impact of the Gulf war on air travel.

Aerospace survey, section III

Manila hopes rain will aid economy

The Philippines economy was almost flat in the first half of the year because of electricity shortages and a drought in the south, Reuter reports from Manila. Officials said the economy may improve in the second half as the onset of rains had broken a drought covering southern Mindanao island and helped arrest the power crisis.

Iran refuses island compromise deal

Iran has effectively annexed a small Gulf island it jointly controls with the United Arab Emirates for the past 20 years, Reuter reports from Abu Dhabi. Diplomats said Tehran was refusing to compromise over the island of Abu Musa, lying about half-way between the UAE and the Iranian coast.

Non-aligned talks hear plea for changes at UN

By William Keeling in Jakarta

PRESIDENT Suharto of Indonesia, opening the summit of the Non-Aligned Movement (NAM) yesterday, warned that "the new world order" had yet to change the "old patterns of domination of the strong over the weak and rich over the poor".

He spoke of "the absurdity of net financial resources now flowing from the developing world to the developed countries" and was supported by Mr Boutros Ghali, secretary-general of the United Nations, who described poverty as "the last challenge we must take up at the close of the century".

Mr Suharto called for the "revitalisation, restructuring and democratisation" of the UN.

Former Zambian President Kenneth Kaunda said yesterday he had accepted an invitation to mediate between the African National Congress and the Inkatha Freedom party, Reuter reports from Lusaka.

The invitation had come from the peace secretariat.



Prince Norodom Sihanouk, president of Cambodia's Supreme National Council, (right) greets Khieu Samphan, Khmer Rouge leader

Somalia provides key test of UN resolve

Other African states may need to be pulled from the debris of the cold war, writes Julian Ozanne

THE United Nations' decision to commit at least 4,200 blue berets and support staff to help restore order and distribute humanitarian relief in war-ravaged Somalia represents the most dangerous and extensive operation the UN has undertaken in black Africa.

The move could also establish a precedent for the role of the UN in the post-cold war era on a continent beset by crises, civil war and famine caused by ethnic conflict.

Not since the Katanga crisis in southern Zaire in the early 1960s has the UN sent armed troops to a conflict in Africa.

And although last week's unanimous decision by the Security Council to dispatch a substantial force to Somalia was taken for ostensibly humanitarian reasons - relief workers are trying to alleviate starvation threatening 4.5m people - it is inevitable that the UN will be sucked into an ever greater role in peacekeeping operations and forging a political settlement between the warring clan factions.

Some observers even go as far as to say that given the complete collapse of government, law and order and civil society the UN will be forced to consider some form of trusteeship for

Somalia before the process of nation building can begin.

Behind the Security Council's decision lie a number of factors: international criticism that the UN has not done enough to prevent starvation in Somalia; guilt that the world is paying more attention to the "rich man's war" in Yugoslavia and ignoring the plight of faraway, impoverished Africans; the interventionist bent of Mr Boutros Ghali, the secretary-general who has pushed harder than any other UN official for a fully fledged military intervention; the relatively recent opportunity created for armed intervention in Africa by the end of the east-west conflict and a growing recognition that solving Africa's problems when the rot has set in so deeply is going to take a sustained international effort and significant resources.

More importantly the decision also recognises a principle long argued by African relief experts themselves: that saving human lives must override the surreal claims to sovereignty made by African warlords, dictators and rebel leaders.

For the past 18 months a group of African intellectuals has said that the world's acceptance of this humanitarian principle in Kurdistan last year,

in the face of opposition from President Saddam Hussein should be extended to Africa.

They say that a number of other African countries such as Sudan, Zaire, Angola, Mozambique and Liberia - all victims of the Cold War

- either have disintegrated into ethnically-based civil war and famine or are in danger of doing so and therefore should be candidates for some kind of international intervention despite the opposition of their putative governments which make claims to sovereignty.

However, whether the UN intervention in Somalia will mark the beginning of a fundamentally new approach to intervention in Africa's disaster cases will depend on the success of an operation which is fraught with dangers.

Last Friday, two unarmed UN military observers, part of an international team of 50, were shot and seriously wounded by clan gunmen in the anarchic capital of Mogadishu. Several of Somalia's warlords, particularly General Mohamed Farah Aideed, leader of the coalition Somali National Alliance and Colonel Omar Jess, leader of the Somali Patriotic Movement which controls the area around the southern port of Kismayo, have threatened in the past that they

will attack UN troops who enter the territories they hold without their permission.

The prospect of shoot-outs between blue berets and marauding Somali gunmen, at least in the initial phase of the operation, is almost inevitable.

Such a situation will call for determined action rather than faint hearts and it is unclear if the UN has the political will to risk the loss of lives of blue berets in an African basketcase with no economic or geopolitical importance.

Furthermore, given that the numbers of troops will probably have to be increased significantly as the operation unfolds, the UN will have to make the decision about whether it is prepared to cover the extensive costs of such an operation.

Already estimates suggest that the first six months of the military operation will cost at least \$130m.

Observers say that if that commitment is missing the UN intervention, on a short-term and limited basis, could cause more problems than it solves.

However, if the commitment is there, Somalia could prove the testing ground for a positive UN role in contributing to resolving the crises which are afflicting the continent.

Chinese student held on return

CHINESE police yesterday detained a former student activist who fled the country after the suppression of the pro-democracy movement in 1989, writes Yvonne Preston in Beijing.

Shei Tong, aged 24, returned to China four weeks ago, the first student protester to do so. He planned a news conference today to announce his intention to establish a Beijing branch of the Democracy for China Fund, an organisation he co-founded after fleeing to the US.

His aim is to give political and material support to those seeking to build, non-violently, a democratic China.

Shei Tong's arrest will not encourage Chinese students abroad to respond to Beijing's appeal to return or to believe its promise of no recriminations, though the appeal specifies they must withdraw from organisations opposed to the government and damaging to state security.

He was arrested in the early hours of this morning at his mother's house with two other Chinese, including Qian Liyun, whose husband is on Beijing's list of 21 most-wanted democracy campaigners, and two visiting French journalists. The journalists were expelled yesterday afternoon.

In a statement issued to journalists, Shei Tong said he had returned to strengthen the bridge between those who were forced to flee and those who have carried on the struggle from within.

He said he had found China in "a state of confusion". There were few signs of political activity but "corruption, strikes, dissent, hunger, violence, and unbalanced development" were forming "storm clouds" far more than the outside world realised.

Calling for political change to match economic development, the statement said there were many forces of change fomenting below a seemingly calm surface. The vigour of south China existed in spite of, not because of, the politicians in the north.

NEWS: AMERICA

Brazilian lawyers and journalists accuse president of 'losing moral authority'

Collor impeachment process begins

By Christina Lamb in Brasilia

BRAZIL'S first impeachment process was set in motion yesterday with a formal petition to the president of Congress against President Fernando Collor, who has been linked to a multi-million-dollar corruption scandal.

The request was presented by the heads of the Brazilian Bar Association and Journalists' Association in an emotional ceremony in the Green Room of Congress. The room was packed with congressmen, union leaders and journalists. The 20-page document accused

Mr Collor of "losing all moral authority to govern the country" and of "sullying the image of the state".

The impeachment request is the first formal step to ending Mr Collor's mandate and comes only half way through his five-year term. The president's determination not to resign means the country now faces weeks of political uncertainty and economic paralysis.

The charges against Mr Collor, elaborated in the request, include "lying to the nation" and receiving — along with his wife, ex-wife and mother — huge quantities of money and

goods of illicit origin", through a scheme of "phantom account holders and trafficking of influence" by Mr Paulo Cesar Farias, his friend and former campaign treasurer.

The petition follows publication of a damning congressional report concluding a three-month probe into Mr Farias' activities.

This report was initiated after accusations against the president by Mr Collor's younger brother. It has provoked widespread demonstrations and declarations by business groups, unions, students and lawyers demanding Mr

Collor's resignation or impeachment.

Few believe Mr Collor can survive the impeachment process and he is growing increasingly isolated in the battle to save his political career. His ministers have made clear in an official note that they are only staying on for the sake of the country.

Mr Collor's position worsened yesterday with the announcement that Mr Marco Maciel, leader of the government in the Senate, was quitting. Other members of the Liberal Front, Mr Collor's remaining supporters, were

meeting last night to discuss withdrawing their backing.

A commission will now be set up by Mr Izeal Pinheiro, the president of Congress, which will meet for 10 days to decide whether to accept the impeachment request. If accepted, it goes to the lower house where Mr Collor has 20 days to present a defence before a vote is taken. A two-thirds majority is needed for approval, at which stage Mr Collor would be suspended for 180 days while he is judged by the Senate. Mr Pinheiro expects the congressional vote to occur this month.

Economic weakness in US to continue

By Michael Prowse
In Washington

THE US economy is likely to remain weak in the run-up to November's presidential election, another batch of disappointing figures indicated yesterday.

The Purchasing Managers' Index — a closely-watched gauge of conditions in manufacturing — fell to 53.7 per cent last month, against 54.3 per cent in July.

The official index of leading indicators rose only 0.1 per cent in July, a smaller increase than would be expected in a robust recovery. Construction spending, meanwhile, fell 0.6 per cent, its second consecutive monthly decline.

The Purchasing Managers' Index remains above the 50 per cent threshold that indicates an expanding manufacturing sector, but has failed to gain momentum since the spring and is no higher today than a year ago.

Mr Robert Broz, a spokesman for purchasing managers, said the economy continued to grow last month but "lacked a strong upward momentum".

He said, however, that a component of the overall index measuring new orders had remained steady at 55.8 per cent, a relatively high reading. This suggested growth would continue in coming months.

The index of leading indicators pointed to a flat economy. Five of the 11 indicators — led by building permits — contributed positively while five dragged it lower. One indicator, the average work week, was statistically unchanged.

The small rise in the index failed to offset a 0.3 per cent decline in June, leaving doubts about the pace of growth in coming months.

Yesterday's indicators are the latest in a line of poor figures. This week the Commerce Department reported an unexpected 2.6 per cent decline in new home sales in July. This followed reports of falling consumer confidence and sales of durable goods in July.

Accountants link in challenge to US litigation

By Andrew Jack

Deloitte & Touche, Ernst & Young, KPMG Peat Marwick and Price Waterhouse are collaborating with the American Institute of Certified Public Accountants and other professional and trade bodies to bring about reform.

They also criticise the fact that there is no provision in the US legal system for the recovery of legal costs by defendants, regardless of the merit of the case, brought against them. This encourages firms to settle cases rather than risk larger costs by fighting.

The statement says the total costs of settling and defending lawsuits among the six groups was \$477m (£289.6m) last year, representing 9 per cent of auditing and accounting revenues, up from 7.7 per cent in 1990.

It says the cost of litigation is a serious threat to the financial reporting system, the strength of US capital markets and the competitiveness of the economy. It estimates that there are now about 4,000 outstanding lawsuits facing the US accounting profession as a whole, with a value of \$30bn in claims.

A survey among the six groups last year showed the average claim was for \$85m, the average settlement was \$2.7m and the average legal cost per claim \$2.5m.

The larger firms complain that their insurance premiums are far higher than for smaller counterparts, with sharp reductions in policy limits and a rapid increase in deductibles to more than \$200m.

Medellin blast kills 9

NINE people were killed yesterday when a 2kg bomb hidden in a milk churn exploded outside a house in Medellin, base of a powerful cocaine cartel, police said. Reuters reports from Medellin.

The bomb exploded in the working-class suburb of Belalcazar in Colombia's second-largest city, killing three women, two men and four children, police said. At least seven people were injured and five houses and 14 vehicles were badly damaged.

It was the most serious attack in Medellin in 18 months and the second bombing there since Pablo Escobar, the cocaine cartel chief, escaped from jail on July 23.



President Violeta Chamorro: Republican report claims continued Sandinista influence in her government

NEWS: WORLD TRADE

Gulf Air in \$600m Airbus order

By Daniel Green

basing its judgment on the "final act" of the Uruguay Round published last December, which as yet has no agreed status, aspects of which the EC is seeking to negotiate.

The EC responded to one of two options suggested by the April ruling, offering to negotiate compensation for the US.

Washington and the US soybean lobby say this does not address damage to soya producers.

Gulf Air is the first Middle East carrier to operate the A340 when it receives the first in spring 1994. Each aircraft will be powered by four engines made by CFM International, a venture between General Electric of the US and Snecma of France.

The purchase is in addition to plans by Gulf Air to invest \$1.7bn over the next three years in 18 new aircraft, flights to 10 new destinations and more facilities and personnel.

Gulf Air is a long-established customer of Airbus. It has ordered 12 Airbus A320s, a smaller model, two of which are in service on routes within the Gulf.

The order is a boost for Airbus after Emirates, another expansion-minded Middle Eastern airline, decided to buy Boeing's new model, the 777.

The A340 is a new model set to enter service with Lufthansa early next year.

Three of the world's automated airline ticket reservation systems are linking their computers. The tie-up is between Amadeus, owned by Air France, Lufthansa and Iberia; Worldspan, owned by TWA and Delta, and Abacus, owned by five Asian airlines.

Worldspan and Abacus also have stakes in each other.

The link will allow travellers

who arranged itineraries on one network to change their plans through a travel agent which connects to one of the other two.

The arrangement goes some way to improving the competitive position of Amadeus, Worldspan and Abacus against the two world leaders, Sabre, owned by America Airlines, and Galileo/Apollo, owned by 11 airlines in the US and Europe.

Industrie strengthened its grip on the Middle Eastern aircraft market yesterday with an order worth almost \$600m (£381.5m) from Gulf Air.

Gulf Air, jointly owned by Oman, Qatar, Bahrain and Abu Dhabi, is buying six Airbus A340s, the biggest aircraft in the Airbus range, and taking options on another six.

Gulf Air will be the first Middle East carrier to operate the A340 when it receives the first in spring 1994. Each aircraft will be powered by four engines made by CFM International, a venture between General Electric of the US and Snecma of France.

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When our six-legged dog talks numbers, it's talking billions of dollars.



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Take a quick glance at some of the figures of the Eni Group in 1991.

Revenue: 44 billion dollars.

Net capital: 35.9 billion dollars.

Gross operating profit:

8.2 billion dollars.

Cash-flow: 5.9 billion dollars.

Investments:

8.1 billion dollars in 1991.

Net profits:

0.962 billion dollars in 1991.

These figures make the six-legged dog one of the leading industrial

Groups throughout Europe and the

world. A strong and prestigious position that the Eni Group has built up over the years, thanks

to the contribution of its 400 plus subsidiaries operating in more than 70 countries.

With about 25,000 employees

working outside Italy, the Eni Group is planning for the future:

for the period from 1992-1995 alone, the Group will be investing 38 billion dollars.

You can be sure the Eni Group will never lack energy.



A global energy enterprise.

Agip, AgipPetroli, Snam: energy. EniChem: chemicals. Emirisorse: metallurgy and non-oil activities. Nuovo Pignone, Snamprogetti, Saipem: machinery manufacturing, engineering and services. Savio: textile machinery. Terfin: miscellaneous activities. Sofid, Eni Int. Holding B.V.: finance. Eniricerche: scientific research.

NEWS: UK

Banks under scrutiny over charge plans

By David Barchard
and Alison Smith

CONSUMERS organisations and opposition politicians at Westminster yesterday expressed alarm at the possible introduction of new current account charges by the four main clearing banks and warned of serious consequences if they acted in concert to make customers pay more.

None of the clearers would admit to having plans to end free-if-in-credit banking in the near future, but all the "Big Four" banks admitted that they were reviewing the situation.

Smaller banks indicated that they were less likely to introduce new current account fees than the larger clearers.

At Westminster, the opposition Labour party yesterday stepped up the political pressure on the banks not to raise charges in concert - and on the government to intervene if they tried to do so - with a letter to Mr Norman Lamont, the chancellor of the exchequer, calling for an in-depth inquiry into banks' costs, charges and services.

Mr Gordon Brown, Labour's "shadow" chancellor, argued that there is a strong case for a statutory code of practice instead of reliance on self-regulation.

Pressure grows on Willis to quit early

By David Goodhart,
Labour Editor

MR NORMAN Willis, the general secretary of the Trades Union Congress, is under strong pressure to clarify his future on the eve of this year's annual TUC Congress in Blackpool.

The Office of Fair Trading, which last year accused the high street banks of being high handed and insensitive, said it would be watching carefully to see whether the banks act in concert when introducing charges.

• Labour will tomorrow launch its autumn campaign with a commitment to an emergency programme of measures to help revive the economy.

The central elements to Labour's recovery programme are measures to reduce unemployment, to encourage investment in the domestic economy and to boost the housing market; together with co-ordinated action within the European Community to consider employment and fiscal measures and concerted pressure on the Bundesbank to signal an interest rate cut.

Mr Gordon Brown said there was growing recognition within Germany of the need for lower interest rates in the light of the increased sluggishness of the German economy. He said that the meeting of EC finance ministers in Bath on Friday should consider the German case for revaluation.



Under pressure: Norman Willis contemplates his future

general secretary.

Several senior union leaders say that if Mr Willis does not announce that he is going to go either in January, when he is 60, or at next year's Congress, they will force him out.

It had been thought that one of the most serious obstacles to persuading Mr Willis to leave

now, partly because last year's pre-general election reluctance to rock the boat had disappeared. More importantly Mr Willis can no longer count on the backing of the TGWU general union - in the past Mr Ron Todd, the former TGWU leader, prevented any move against Mr Willis but Mr Bill Morris, the new leader, feels no such loyalty to the TUC gen-

eral secretary.

voluntarily was his commit-

ment to the European Trades

Union Congress where he has

served a of a four year presi-

dency. Some TUC officials are

now suggesting that it would

be possible for Mr Willis to

continue in office at the TUC

for a year or two after leaving

his TUC job.

Britain in brief



Double dip forecast for property

THE stalled UK recovery threatens to produce a "double dip" recession in the commercial property market, according to a leading research group studying demand for office and factory space.

The Investment Property Data Bank (IPD), an independent research group, says the slow recovery in investment returns, which began last year, has run out of steam. It blames the accelerating decline in rental values.

IPD, which analyses institutional property portfolios worth £40bn, said the slide in rental values - largely confined to London and the South East until the start of this year

- has now spread to northern England and Scotland. Industrial property, which performed relatively well before 1992, suffered a particularly sharp fall in rental values.

The IPD review shows annualised total returns (which measure both yields and rental movements) have slipped back from 3.6 per cent at the start of 1992 to 1.4 per cent in June and could go negative in the second half of the year.

Maxwell case adjourned

The prosecution of Mr Kevin Maxwell, his brother Ian and their colleague Mr Larry Trachtenberg on charges of conspiracy to defraud and theft involving £135m has been adjourned until December 1 by City of London magistrates.

None of the three men was present at the 1½-hour hearing at which Mr Paul Garlick, for the Serious Fraud Office, said it was hoped that the case would be ready for transfer to the crown court in the early part of next year.

All were remanded on conditional bail. Mr Kevin Maxwell faces six charges of theft and two of conspiracy to defraud. Mr Ian Maxwell one charge of conspiracy to defraud and Mr Trachtenberg two counts of conspiracy to defraud and four of

power Services report which said nearly one in five nurses, including many specialists, were considering leaving their posts to work overseas.

The study warned that the shortage of skilled nurses could become worse as a high proportion of those considering emigrating worked in specialties including coronary care, surgery, paediatrics and accident and emergency.

Mrs Bottomley (above) said there were fewer openings for new nurses because more senior staff were staying with the health service on average twice as long as they did 10 years ago.

Powergen seeks cut in levy

Powergen, the privatised generator, has joined some of the UK's biggest companies in appealing to the government

for their electricity prices to be cut by reducing the 11 per cent "nuclear levy" on bills to large users.

Large energy consumers have intensified their warnings in recent weeks that without lower electricity prices they will not be able to compete with overseas companies.

PowerGen said that it has been discussing one possible solution to the problem - the removal of the nuclear levy, the subsidy all electricity users pay to the state-owned

generator Nuclear Electric with large consumers and the Department of Trade and Industry since before the general election in April.

House prices fall by 0.2%

House prices fell by 0.2 per cent in July according to figures published yesterday by Nationwide.

Nationwide's chief executive said concern about the state of economy was continuing to depress the market despite the fact that the average house prices compared with average annual earnings had fallen to their lowest level for 20 years. According to the Nationwide the average price of a home in July was £33,328.

Accountants disciplined

Three firms of chartered accountants have been disciplined for breaches of investment business regulations in the latest rulings from the Institute of Chartered Accountants in England and Wales.

Green audits criticised

Less than half of the companies mentioning environmental issues in their annual reports are providing information of much value, according to Company Reporting, the Edinburgh-based monthly monitoring service.

Twenty-three per cent of a sample of 570 companies' latest reports address environmental matters, compared with 10 per cent when the topic was analysed in a previous survey in July last year. But 12 per cent of the sample contained statements which are "usually vague or meaningless, lacking any real information content", Company Reporting says.

Forecast of forecasts

The economy will contract 0.6 per cent this year, according to the latest compilation of private-sector forecasts drawn up by the Treasury. The consensus forecast for 1993 is for growth of 1.6 per cent. The forecasts are gloomier than the comparable compilation of a month ago, which said output would fall 0.2 per cent this year and increase 1.0 per cent next year.

Japanese flock to Scotland

Japanese tourists visiting Scotland spend twice as much as American tourists and are flocking to Scotland in increasing numbers, said the Scottish Tourist Board. Last year 33,000 Japanese tourists visited Scotland, twice as many as in 1987, and they spent £15m.

UNITED KINGDOM LOAN/FUNDING OFFER

A UK private hotel company has recently completed the first phase of a development programme. Four new hotels have been built and are now operating in East Anglia, a growth area, due to the proximity of the European Common Market.

Now that the new hotels are completed and operating, offers are invited to provide long term funding of £11m Sterling (or possible foreign currency equivalent).

Interested funding sources should note that £10m of such funding is fully guaranteed until June, 1999, after which the appreciated security of the properties will be transferred to the long term lenders. If necessary, secondary security for the remaining million could be arranged.

Alternatively, the 'funder' may take a full property charge at this time, for the total £11m, but without the first seven year £10m guarantee. In these circumstances, some equity participation may be possible.

Interested parties are invited to contact any of the following BDO Offices:

BDO BINDER HAMLYN
Boulevard De La Woluwe, 60
120 Brussels
Belgium
Tel: 02 771 9916
Fax: 02 771 5656
Contact: Patrick Van Cauter

BDO SEIDMAN
15 Columbus Circle
New York
NY 10023-7711
USA
Tel: 212 785 7500
Fax: 212 315 1613
Contact: Joseph A. Klausner

BDO KWAN WONG TAN & FONG
50th Floor
Hopewell Centre
183 Queens Road East
Hong Kong
Tel: 852 528 4111
Fax: 852 865 6616
Contact: David Jordan

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comprehensive flight network, we strive to fulfill your every wish. Because we at Lufthansa are especially committed to your well-being. After all we know that although flying has

become part of your daily life, trust and personal attention will continue to be most important to you. And to us.

Our Lufthansa. Your airline.



Lufthansa

NEWS: UK

AJ Archer to acquire rival Lloyd's agency

By Richard Lippert

AJ ARCHER Holdings, the Lloyd's agency group listed on the stock exchange, yesterday announced plans to continue its expansion by acquiring a rival agency, Kellett Holdings.

Mr Brian Kellett, owner of Kellett Holdings, will be chief executive of the new group. Mr Kellett is a non-marine underwriter and a member of the Lloyd's council, the insurance market's governing body.

Last month Archer bought another Lloyd's agency, Cutthbert Heath. The move signals further rationalisation at Lloyd's as businesses seek to cut costs and improve efficiency in the wake of the world over trading losses.

Pre-tax losses for 1992, which were announced in June in line with the three year accounting system used at Lloyd's, totalled £2.65m. Char-

ter, the research company which monitors Lloyd's, forecast last week that losses for 1992 will amount to £1.5bn.

The combined capacity (the capital base) of the syndicates managed by Archer totals £576m, making the agency one of the biggest in the market.

"The consolidation of Lloyd's agencies into larger and more economic units will enable us to take advantage of the improving market conditions," said Mr Kellett, referring to the recent rise in premium rates at Lloyd's.

Archer members' agencies will handle the affairs of 663 Names, the individuals whose assets support underwriting.

Mr Richard Maylam, chairman of Archer, said he had been looking at potential acquisition targets since last year. But following the market's recent difficulties agencies "are much more willing to

become part of a larger group."

Kellett

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ARTS

Television/Christopher Dunkley

All the BBC's great glory dissipated?

If debate about the future of the BBC is to remain at the level of "Yah boo, you're a pseudo-Leninist" and "Gerriff, you Bourbon in red brass", we may as well give up hope of maintaining the levels of excellence hitherto achieved in radio and television in Britain and hand the whole shebang over to the satelite people.

The "Leninist" thrust was one of several delivered by Michael Grade, one time BBC television supremo but these days chief executive of Channel 4; and the "Bourbon" riposte came from the Duke Hussey, chairman of the BBC governors. For those of us concerned with programmes rather than personalities, it is agony to know that, lying beyond this squabble, there is an important debate which never seems to come out into the open.

To be fair, Grade has made the first real effort. Delivering the keynote speech at the Edinburgh Television Festival, he accused the BBC governors of political appeasement, and BBC top brass of abandoning their heritage by axing resources, creating a culture of secrecy through editorial dictatorship, and of stifling talent.

He also laid into John Birt, director-general in waiting, whom he described as "a trapist monk, unable to speak publicly", and lambasted Birt's scheme for "producer choice" which is supposed to introduce market forces into the heart of the corporation.

Down on the BBC gundecks, Grade's swipes were greeted with rapture by a staff which, even by its own high standards of moodiness and paranoia, has been especially depressed -

almost despairing - recently. The feeling among the troops is that they have carried on a BBC tradition of excellence in programme-making, often for rewards well below those in the private sector, but that the organisation is now being changed, lock, stock and barrel, and its ethos cast carelessly - even unknowingly - aside in a series of moves which might be described by a senior commentator as "getting your retaliation in first".

Their own management, it seems, is busy transforming the BBC into a Thatcherite dream - despite the fact that Thatcher herself has been deposed, Britain's administration has moved on and become less hostile towards the corporation, and the Government's own discussion paper on the future of the BBC is not due until this autumn.

Many of the powder monkeys fear that, long before they or the listeners and viewers have had any chance to put an ear in (despite the recent array of internal consultative committees), the BBC will have been changed into an organisation marooned on the "high ground" of broadcasting, and concentrating - at the expense of its traditional strength in popular entertainment - on a type of serious journalism much favoured by the serious John Birt and his protégés from London Weekend Television's current affairs department, who now fill so many key posts in the BBC.

In the ranks, it is seen as the puritanical Cromwell and his New Model Army driving out the cavaliers. The puritan style, known as "Birdism" and often characterised as "Stalinist" because of its centralised

editorial structure, serves as a symbol for all the changes being introduced, including "producer choice".

The managers see this as a way of devolving true choice to individual producers, allowing them to use say, the cameraman they want rather than the one nominated from the roster; the intention is to put pressure on overheads. Yet in the ranks, the very phrase "producer choice" is widely seen as an example of Orwellian Newspeak, a way of putting the full burden of costing on to individual producers who will in future be charged for everything from make-up to ball-point pens... everything, that is, except the cost of carrying what they are as the notorious BBC bureaucracy with its chauffeur-driven limousines and country house week-ends: the very things, say those on the lower decks, on which producers would most readily choose to economise, and the very thing for which independent programme-makers - against whom BBC producers are now to be measured - do not have to pay.

Furthermore, though BBC producers are to be allowed to go outside the organisation to find cheaper editing suites or scanner vans, the BBC's editing suites and scanner vans will not be allowed to compete for outside custom. Opponents maintain that this will destroy the BBC's talent base in the craft industries, which has done so much to make the corporation into a (many would say) world leader in programme making.

However, having raised our eyes from the Grade-Hussey board to look at the background problems, it is necessary to step back again and take an even longer view of the underlying principles. On the whole, politicians are suspicious of broadcasters and broadcasting. It strikes them as a business with nearly as much power as their own - more, it seems sometimes - and even less responsibility or answerability.

Conservative politicians are particularly opposed to broadcasting being run by uppity intellectuals. If we must have this modern fourth estate, they would rather it was run by businessmen with the sole purpose of making a profit; there are few profits in investigative journalism or arrogant *Death On The Rock*-style exposés.

Businessmen can be relied upon to concentrate on game shows, soap operas, and tabloid journalism of the human interest variety, not a lot of embarrassing stuff about security scandals and police corruption. Even though ITV was largely run by businessmen it was, for historical and social reasons, deeply impregnated with BBC values. So the Thatchers introduced franchise auctions which, from next January, will ensure that virtually nothing is shown in peak viewing time which does not make a profit. That should take care of ITV.

But the BBC is a much bigger, older, tougher problem. It was created at a time when the scarcity of technical resources, specifically wavelengths, was seen as necessitating a monopoly, and thus a collectivist system of support. By the 1960s collectivism was seen in Downing Street as synonymous with socialism, socialism was synonymous with communism and so the BBC was a hotbed of reds, QED. What was needed was the firm smack of market forces to bring the arrogant BBC into line with everything else in the country: education, local government, trade unions, industry and so on.

When Margaret Thatcher was succeeded by John Major, many broadcasters who believed that the BBC should resist the call of the market heaved sighs of relief. Since the licence-fee system provided two highly successful national television services and five highly regarded radio networks for less than the cost to the viewer of a single movie channel on the Astra satellite, and since the BBC had proved year after year, its superiority in international programme contests, its future should, surely, be secure. Thus it comes as something of a shock to them to hear their own bosses countering Grade's charges with Thatcherite arguments about competing in the marketplace.

Yet this may not be the BBC's worst problem. Much has been said about the corporation's need to maintain its success in the popular sector of the programme spectrum if it is to sustain its claim on the licence fee, and it is a reasonable argument.

Yet what should really have been worrying Mr Hussey this week is not just Mr Grade's attack, but the fact that the BBC seems to have lost the sympathy of David Attenborough, probably the most highly regarded broadcaster this country has ever produced, and of John Tusa who was a superb television broadcaster and more recently an inspiring managing director of the World Service. Attenborough now says that the very things which gave the BBC its unique stature and strength are being destroyed, and Tusa says he is leaving.

It would be bad enough to lose its soap opera audience, but once the BBC loses the loyalty of Britain's middle class intelligentsia, it may as well

make the music's technicolour virtuosity pale rather.

This time it was chronology

that provided an added dimension, as the concert included both Tchaikovsky's first and last surviving orchestral works - *The Storm Overture* and the *Sixth Symphony*. In between Peter Donohoe, the festival's resident Tchaikovsky pianist, played the *First Piano Concerto* with power and delicacy, if not enough insight always to make the music spark into life under Järvi's dampening direction. In the last few minutes, though, Donohoe really did set the fireworks blazing.

All of this was the public Tchaikovsky. The private man remains more of an enigma and the festival's most important single gesture was to familiarise us with one of the composer's rarely-heard private utterances, the unaccompanied *Liturgy of St John Chrysostom*. Under the rigid conventions imposed on composers of music for the Russian Orthodox Church, Tchaikovsky was required to adopt a style far removed from that of his worldly self. The result is music of heartfelt simplicity and no small expertise.

There could hardly have been a more inspired idea than to site this performance at night in St Giles' Cathedral on the Royal Mile. Under Arthur Oldham's direction, the Edinburgh Festival Chorus made the rafters ring with singing of glorious concentration and power, the basses emulating the voices of a native Russian choir. Choral music in the silence of the night here demands to become an annual festival event.

Richard Fairman

The Royal Scottish Orchestra's concert sponsored by British Telecom and Scottish Power

Fringe notes

SANDRA Bernhard is best known in the UK as the up-front gay who formed a two-girl ratpack with Madonna. Yet this footnote to history was enough to fill the 3,000 seater Playhouse twice in a night, and to persuade me that Madonna was probably running hard to keep up with the feisty Bernhard.

This is a peek into a world

where fantasies are forced into realities; where ambition is no more than a six-page spread in *Vogue*; where dreams come true only on stage when the audience applauds. Bernhard is odd and talented, perfect late night diversion.

Women are big in this year's Fringe. The huge Jo Brand won a Ferrier nomination; the simply gigantic Thea Vidale deflates criticism with her foul mouthed and funny polemic on what women want, like, and need; and the slim and demure Louise Rennison was my personal favourite with her reminiscences of girlhood in Leeds, New Zealand and London in the 1960s.

Rennison's delivery is completely natural, almost conversational asides which makes her general immersion into sex and drugs and rock'n'roll seem charming, funny, even innocent. She survived a car ride with Led Zeppelin; a backstage disaster with Pink Floyd; and, in the title of her show at the Assembly Rooms, "Stevie Wonder felt my face". If only all lives of experimentation and over-indulgence proceeded so sweetly.

Antony Thornicroft

Maps For Lost Lovers

THE National Youth Theatre (NYT), founded in 1958, is now a mature institution. Its alumni have contributed to the English stage as actors and technicians. To see an NYT show is to see one future in English theatre.

Now at The Place Theatre, Finsbury, the NYT presents a devised 90-minute multi-media piece called *Maps For Lost Lovers*. It makes a refreshing change from usual London theatre fare.

Maps For Lost Lovers offers a first opportunity to see these actions; it also suggests what theatrical material will look like within a decade. It most resembles the new forms of computer virtual reality and hyper-text, where you choose what to see and how to see it.

There are 14 actors in many roles, no plot, three stills projectors, two video projectors and a series of gaff-rigged screens (one per actor) which float in an ultra-violet twilight.

The text (by director Dean Byfield) passes from one medium to another, now a voice, now an image, now a projected page.

At the heart of the show lies the horror of loneliness and the pain of togetherness, repeated in open-armed yearning and fights between the ever-shifting couples on

stage. The action follows wishes and hopes transformed and compromised by the environment. Gestures and text repeat themselves: "Will the one I love steal me a car with bullet holes down the side? Will it make me run down the street and use my voice again?" is first said, then repeated, then represented.

Sharp scenes emerge, including a wonderful exchange where blindfolded actor instructs her partner to say those most and least personal words, "I love you" proving they belong to everyone and no one: "Say it like a surgeon... say it like you're angry." Another fine scene has the cast in a frenzy of preening and primping at a night club, settling by force of custom into a uneasy embrace.

The acting is sure-footed, the design and filming (Laura Hopkins, Caroline Rye) enlightening, and the ambient music (Andy Price) add to reflection. Since Gutenberg made everyone a reader and the photocopier made everyone a publisher, this form of multi-media "hyper-theatre" makes everyone a director.

Andrew St George

The Place Theatre, London (071) 387 0051 Until September 5

LAST week's curtain-up on the 1992-93 English National Opera season filled the Coliseum with the sombre chords of *Rigoletto*, and then with the chrome-shiny décor and bi-thrusting body-language of Jonathan Miller's celebrated Fifities New York updating. This production was supposed to have been retired from service a few years back; but in hard times its crowd-pulling tendencies amounted to an offer ENO could not refuse, and it has been hoisted into harness once more.

I have no quarrel with that. Miller's time-travelling correspondences have never made true Verdi sense under the vividly detailed surface (for if the Duke is a minor villain, not a real political force in the land, his abuse of power for private ends is hardly a shocking matter). But at its best, when tautly delivered, the show has allowed the company to re-create the opera's emotional relationships with a raw dramatic urgency that is its own best justification.

Unfortunately, that all-important tautness seemed woefully absent on Thursday, and, without the staging, declined into just another operatic costume-drama, a bit tatty round the edges. It had an under-rehearsed look and - as a result of Michael Lloyd's expansive but too often slack-muscled

conducting - sound.

No concern for all-embracing word-clarity was evident; no effort had apparently been directed toward basing the drama on the discipline of the singing line.

This particularly affected Cathryn Pope's first attempt at *Gilda*. The jury is still out on whether her problem is miscalculation - as the quantity of strained high phrases might seem to indicate - or inadequate schooling (for Miss Pope's considerable experience has been built up on types of soprano-writing very different from Verdi). I leave to the second opinion, and suspect that she will find eventually her own way into the music, and thence into a character that on this occasion proved so elusive.

As "Duke" and *Rigoletto* both had the original 1982 cast-members, Arthur Davies and John Rawnsley, Time has coarsened the tone of the former and taken much of the house-filling vocal spin out of the latter. But both still know how to hold the stage, and in this context the gift

proves precious. As a small bonus there were also Terry Jenkins' *Borsa*, always freshly inventive, the dusky alto richness of Patricia Hardon's *Maddalena*, and the genuine dramatic imagination shown by Michael Praetorius' lumbering, sweaty *Sparafucile*.

On the whole, though, a disappointment.

Next evening, another ENO revival, but this time a much more cheering one: an *Ariadne auf Naxos* that made a big-house success of this marvellous but initially tricky small-house, chamber-orchestral opera.

In 1983 Graham Vick's production had consistently botched the difficult points:

now, as mounted by Lynn Plimpton, the routines of the Prologue have been tidied up a good deal (if not completely) and the plainness of the Opera becomes a vehicle for some powerfully effective principal performances.

To the new conductor, Alexander Sander from Vienna, must go main credit

for the feeling of apt scale, plausible balance and forward movement that underpins the whole reading.

Two large-voiced dramatic sopranos return to their roles: Rita Cullis, a Composer lacking vulnerability and charm but filling the theatre with brightly focused sound, and Janice Cairns, an Ariadne of noble personality and heart-warmingly bold, risk-taking approach to the exposed vocal lines.

The great event of the evening was, however, the first London Zerindetia of the American Cynthia Sieden - astonishingly sweet, true, and free of coyness. In company with a trim quartet of zanies led by Paul Napier-Burrows, she turned the Strauss-Hofmannsthal re-invention of the *commedia dell'arte* into one of opera's most savoury pleasures.

English National Opera at the London Coliseum, St Martin's Lane, WC2, (071) 836 3161 *Rigoletto* is sponsored by National Power

Broadway shows (307 4100) and rock/pop concerts (307 7717) MUSIC

State Theater 20.00 NY City

Opera production of II barbiere di Siviglia, also Sat. Tomorrow: *Rigoletto*, Fri; *Turandot*, Sat.

afternoon: *La bohème*. Sep 11: first night of new production of *Busoni's Doktor Faust* (870 5570).

The Philharmonic season opens on Sep 16 (875 5030). The Metropolitan Opera re-opens on Sep 21 with *Les Contes d'Hoffmann* (362 6000)

STOCKHOLM

• Gennady Rozdestvensky conducts the Stockholm Philharmonic Orchestra tonight and tomorrow at the Konserthuset. The programme includes Beethoven's Seventh Symphony and Stenhammar's First Piano Concerto played by Mats Widlund. In tomorrow's concert, Widlund plays Hilding Rosenberg's 1938 Piano Concerto. Next week's concerts feature music by Dvořák, Lidholm and Nielsen (244130).

• Royal Opera performances this week include Prokofiev's ballet *Cinderella* tomorrow, II barbiere di Siviglia on Fri and Suppé's operetta *Boccaccio* on Sat afternoon. Drottningholm Court Theatre has Ivo Crámer's new ballet *Figaro* on Fri and Sat. The first new production of the 1992-3 season at the Royal Opera is the world premiere on Sep 12 of Ingvar Lidholm's *Strindberg* opera *A Dream Play*, staged by Götz Friedrich (248240).

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw 20.15 Masako Nakata conducts Kwansei Gakuin Symphony Orchestra in works by Liszt, Beethoven and Nielsen. Sat: Edo de Waart conducts Mahler's Third Symphony (6718 345). Tomorrow and Sun afternoon in Muziektheater: Samson et Dalila (6255 455)

ATHENS

Odysseus Herodes Atticus 20.30 St. Petersberg Ballet in Minkus' Don Quixote, in a production by Alexander Gorsky based on the original choreography by Petipa, repeated tomorrow. Sat and Sun: St. Petersberg Ballet mixed bill. The festival runs till Oct 5 (322 1455)

BERLIN

BERLIN FESTIVAL

The theme of this year's festival, which opens tonight and runs till Sep 27, is Prague and its links with Berlin. The Hebbel Theater

programme includes guest

productions from Prague of plays by Václav Havel and other Czech authors. A series of documentary films about Czech composers is being shown at the Deutsches Historisches Museum, Unter den Linden, and there is a photographic exhibition of the Moderns in Prague 1900-25 at the Festival Gallery, Budapest Strasse 48.

The main musical events take place at the Staatsoper and the Philharmonie, apart from Daniel Barenboim's concerts next Mon, Tues and Wed with the Staatskapelle, which take place in the Staatsoper unter den Linden (254 89250).

OPERA

Deutsche Oper 20.00 World

premiere of Arribert Reimann's new Kafka opera *Das Schloss*, conducted by Michael Böder and staged by Willy Decker (further performances on Sat and Sep 13). Tomorrow: Zar und Zimmermann, Fri; Christopher Bruce's ballet *Cruel Garden*. Sun: Die Zauberflöte (West Berlin 3410 249).

Staatsoper unter den Linden

19.30 Opening night of the new season: Hindemith's *Neues vom Tage*, also Sun. Tomorrow: Swan Lake. Fri: Paul Dessau's *Die Verurteilung des Lukullus*. Sat: Madama Butterfly (

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Wednesday September 2 1992

A PR coup for the banks

THE BRITISH clearing banks' talent for public relations is almost as impressive as their genius for losing money. To have conveyed the impression that they want to introduce charges on current accounts in the depths of a particularly severe recession invites no more flattering verdict. Yet, ironically, the clearing banks have a reasonable case for phasing out free banking. On past form they will probably fail to make it persuasively, before exploiting the notorious inertia of the majority of bank customers by slapping on the charges regardless.

For years the big four clearing banks complained that they did not earn enough from current accounts to defray the heavy costs of money transmission. Then Midland Bank ensured that transparency in bank charges would be deferred *sine die* when it introduced "free-if-in-credit" banking in the mid-1980s. This entrenched a system of cross subsidisation. Lloyds Bank stirred the pot further when it started to offer interest on current accounts in 1988.

Since then retail bank profits, while still handsome enough to absorb the consequences of the banks' folly in corporate lending, have been under growing pressure. As for the customers, those who have managed to stay out of overdraft have enjoyed an inexpensive service, subsidised by a minority that includes people paying usurious interest rates of up to nearly 40 per cent on unsolicited dips into the red.

Part of the rationale for offering such a competitive current account service was to lock customers into a long-term relationship, thereby opening the CFT can do. And in the long run, greater transparency in charges will be healthy for both the banks and their customers.

Mideast impasse

WHEN EXPECTATIONS of rapid progress are raised in Middle East peace negotiations, bitter disappointment can not be far behind. So it has proved in the last 10 days, as Israelis and Palestinians have moved towards a thoroughly predictable impasse in their Washington talks on arrangements for Palestinian self-government in the Israeli-occupied West Bank and Gaza Strip. The latest round started with what seemed to be a fair wind, generated in large part by the election of a more conciliatory Israeli government under Mr Yitzhak Rabin. But the relatively calm and businesslike atmosphere of the bilateral negotiations has served merely to highlight vast differences on matters of substance. Further concessions from both sides will be necessary to avoid a breakdown.

At issue is the body which Israelis and Palestinians agree should be set up to administer the territories during a five-year transitional period. The Palestinians want a fully-fledged authority with legislative powers and control over land; the Israelis have proposed a much more limited arrangement with domestic administrative powers but no say in security, foreign affairs or the running of Jewish settlements.

This is no semantic dispute. It goes to the heart of the aspirations and fears on both sides. The Israelis say that by demanding a

core banking product into a loss leader, looked risky in the 1980s. It looks more risky in the present decade when endowment policy bonuses are being cut and growing disillusionment is felt by consumers over the products and quality of service peddled by financial institutions.

The problem that the big four clearing banks face in seeking to address the declining profitability of retail banking is that their history and size continue to give rise to the suspicion that they are part of an oligopoly, even if many areas in which they operate are highly competitive. The mere hint of collusion would give the Office of Fair Trading cause for concern.

Yet in practice the big four clearing banks are no more likely to move as one on current account charges than they did on the introduction of plastic card charges.

Their more normal game is follow-my-leader, after sizing up the market's response to innovation.

The Midland's move to free banking in 1988 was in part a response to the free banking service provided by smaller competitors such as the Co-operative Bank and the Royal Bank of Scotland. Now that the pendulum looks set to swing the other way, it would not be surprising if the big banks once again restricted free banking to those who maintain a high minimum credit balance in their account, while smaller competitors, whose ranks now include a more versatile group of building societies, offer a completely free current account alternative.

Such competition probably offers a more effective remedy than anything the OFT can do. And in the long run, greater transparency in charges will be healthy for both the banks and their customers.

A pril may be the cruellest month but, for US airlines, August was a close contender. At the height of the summer travel season, when the industry traditionally lines its coffers, it was instead plagued by fare cuts, tumbling share prices and warnings of poor financial performance for the rest of the year.

In one week alone, Northwest slashed fares by up to 47 per cent on Pacific routes. American Airlines, one of the nation's leading carriers, scuppered a proposal by Delta, the third largest carrier, for a proposed 5 per cent rise in domestic fares. And bankrupt Trans World Airlines stepped up the dogfight over Atlantic fares by offering \$398 (£261) return tickets from New York, Washington and Boston to various European cities.

On top of this, the finance director at American Airlines – a bellwether for the industry – told analysts that the company would post a heavy third-quarter loss. On Wall Street, airline shares are trading close to their 52-week lows.

The events of this summer, which come against a background of losses, have exacerbated a crisis in the industry and are forcing a rethink in strategy, even among the largest and strongest carriers. Delta has announced "down-sizing" moves, including the loss of about 4,000 jobs – about 5 per cent of its employees – greater use of contract services and more "seasonal" scheduling of flights.

Mr Stephen Wolf, chairman of United, the largest US airline, has also hinted that unspecified "alternative actions" by the Chicago-based carrier might be necessary to reduce expenses, should the industry's economics fail to improve.

Already, capital expenditure plans, which traditionally consume about 15 per cent of a carrier's revenues, have been cut. "Neither we, nor other airlines, can continue spending capital unless we can earn a profit on our investments," says Mr Bob Crandall, head of American Airlines. "Without profits, the airplanes and facilities that our customers – and the country – want us to provide simply won't be there."

Such dire warnings are a long way from the goals of industry deregulation, a policy launched in 1978 when Congress decided that airlines should be able to fly freely within the US, charging whatever they liked. The objective was low-cost air travel and an industry driven by efficiency by competition.

Today, air travel is cheap and carriers are certainly cost-conscious. The US Air Transport Association, for example, estimates that air fares have risen 63.4 per cent since deregulation, while consumer prices have gained 106.9 per cent – meaning that air fares have fallen in real terms. This summer's particularly savage fare war took domestic prices back to 1983 levels.

Service quality also appears to have improved – at least according to official statistics. Figures compiled by the US Department of Transportation show travellers' complaints on a declining trend since the late 1980s. The number of on-time flight arrivals, for example, stood at 82.5 per cent last year, compared with 76.7 per cent in 1988.

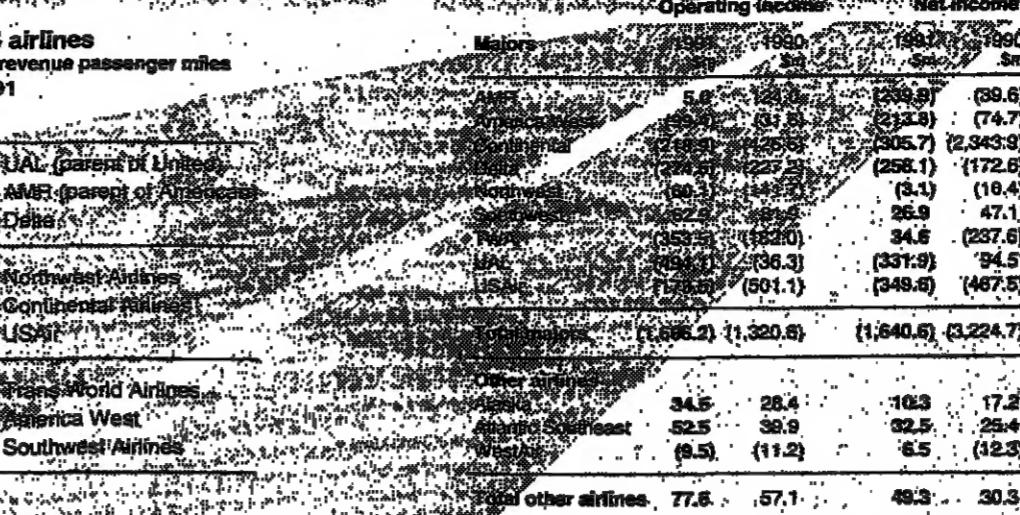
But all this has been achieved at the expense of profits. Since the start of the 1990s aggregate losses have totalled \$7bn (see graph) and there is little sign of a return to profitability in the immediate future. In only one of the past 10 years has the industry's annual after-tax profit margin topped 3 per

cent. For the period as a whole, the average after-tax profit margin has actually been negative.

The reasons behind the crisis now facing US airlines are complex. Much blame has been put on the Gulf war and the US recession by both the airlines themselves and by industry observers. The Middle East crisis led to sharply higher fuel prices in the second half of 1990; the stagnant domestic economy resulted in a 2.2 per cent fall in domestic traffic last year, the first downturn for 10 years.

But the problems run deeper. Ever since deregulation, which introduced dozens of low-cost competitors, the industry has been in turmoil. In addition to the greater number of competitors, upheaval was created by the development of national "hub" networks, a strategy adopted by the big airlines to combat the new entrants and which led to a process of acquisition and consolidation.

Under the hub system, an airline arranges for flights from different cities to fly into a central "hub" airport at roughly the same time. Passengers then join connecting outward flights. This is plainly efficient; there would be limited demand for a direct service between, say, Detroit and Little Rock. But by funnelling passengers who start from a large number of cities through Memphis, for example, there is a good chance of filling the aircraft from Memphis to Little Rock.



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To maximise the benefits of this system, carriers sought to expand their domestic coverage – and mergers were a quick method.

Sometimes these were relatively painless, as in the 1987 merger between Delta and Western. But, more often, the combining carriers encountered severe problems of integration. Northwest Airlines' takeover of Republic in 1986, for example, was dogged by labour difficulties, operational disruptions and consumer discontent.

But the carrier still needs to earn enough cash to pay its operating bills, often resorting to either asset sales and/or ticket promotions. This has been the catalyst for many of the fare wars, with stronger carriers obliged to match aggressive fare-cutting by their bankrupt rivals.

The current crisis has prompted growing demands for reform by the solvent airlines. "Congress should change the nation's bankruptcy

laws, which have worked badly in every industry," says Mr Crandall of American. Unfortunately, for Mr Crandall and his counterparts, however, there is little prospect of any overhaul of the system.

As in other troubled industries, foreign investment is an alternative solution. The \$750m that British Airways proposes to invest in USAir, for example, is a significant contribution, given the US carrier's \$2bn debts and \$760m of losses in the past two years.

But relief from this source may also be limited. US rules restrict foreigners to 49 per cent of a domestic airline's equity, and 25 per cent of the voting rights. Moreover, globalisation of the airline industry is a two-edged sword.

Accordingly, the larger US carriers would like their government to use approval for deals, like the BA-USAir transaction, as a bargaining counter to win concessions abroad for US carriers.

An alternative approach to the industry's problems is presented by Southwest Airlines, the only sizable carrier to remain consistently profitable in recent years. Based in Dallas, Southwest has specialised in flying direct city-to-city services on popular commuter journeys, rather than funnelling flights through a hub and attempting to provide national coverage.

It uses one type of aircraft, the Boeing 737; keeps its costs and fares to a minimum; and regularly attracts the fewest consumer complaints of any leading carrier. Its performance has attracted interest from larger rivals. American, for example, recently said that it might either have to bow out of certain markets where Southwest competes, or attempt to rival its low-cost operating structure.

For most of the industry, however, the immediate prospect is for more of the same. The fare cuts offered this summer and autumn have probably doomed carriers to sizeable losses in the third quarter of 1992, and the final three months of the year traditionally lose money.

A further round of consolidation is also widely-expected. The continuing losses and dwindling cash at TWA is pressuring Mr Icahn, the carrier's owner, its creditors and its unions to negotiate a reorganisation plan under which the creditors and unions would become the leading shareholders. But with some of its international assets already sold, and BA-USAir a potential buyer of others, it seems likely that any "restructured" TWA would be a smaller operation.

SA is clearly a possible saviour for USAir, and there are still suggestions that Northwest and Continental will eventually combine. Over the summer, however, Continental has received formal investment proposals from two separate Texas-based investors, and from the loss-making Air Canada.

Only when this final shakeout is complete, the economy recovers and domestic traffic improves, may the fare wars abate and some semblance of profitability return.

The travelling public will probably bemoan the day, but for the US carriers it cannot come a moment too soon.

PERSONAL VIEW

Blind faith in R&D

By David Sawers

It has become part of the conventional wisdom that the level of industrial spending on research and development (R&D) helps to explain international differences in industrial performance, and that one reason for the disappointing performance of British industry is that it spends less than its competitors on R&D.

But these beliefs are not supported by the evidence. The most appropriate measure of industrial effort devoted to R&D is industrially financed R&D as a percentage of industrial production. As the table shows, Germany and Japan are the only large industrial countries in which industry devotes a significantly higher proportion of its income to R&D than British industry. French and Italian industry have performed well while devoting less to R&D than does British industry. At the level of the nation, there is clearly no simple correlation between industrial expenditure on R&D and growth.

This may be in some circumstances a judgment tactfully shrewd, but its prime cause is the fact that the BBC has for the past 15 months had a cautious director-general, Sir Michael Checkland, and a director-general designate, Mr John Birt, who thinks the BBC should be moving upmarket and who takes a more robustly interventionist view about the role of senior management. The predictable result has been confusion.

Since the choice of director-general is easily the most important direct task of the governors, it may well be asked in the light of this botched indecision what this oddest of public sector boards is capable of doing well.

This underscores the case for moving towards a single regulatory body for British broadcasting, taking in ITV, the BBC and the largely unregulated satellite broadcasters too. That at least was a point well made in Edinburgh.

The weakness of Mr Grade's position is that he denies the need for change in an era of multi-channel television. Logically, he must

increased its expenditure in the 1980s when competition intensified.

Economists are tempted to use any available figures when comparing the economic performance of nations, even if the figures are not truly relevant. R&D statistics are among the less relevant figures.

The most interesting questions are why companies and industries differ in the success with which they introduce new products and processes to increase sales and reduce costs, and whether changes to the hardware or to the organisation of marketing and production do more to improve efficiency.

Studies of the reasons for international differences in industrial performance therefore need to be analytical and qualitative rather than quantitative. Statistics can only provide a starting point for analysis, not the answers themselves.

It is depressing, given the limited significance of R&D expenditure,

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Edward Mortimer

A chance to vent spleen

French voters may vote "No"
on referendum day, but the
morning after would be bleak



"Dix ans, ça suffit. Onze ans, c'est trop." ("Ten years is quite enough. Eleven is too much.") That was what the students chanted in Paris, in April 1969. They had failed to get rid of President Charles de Gaulle the previous year, on the 10th anniversary of his return to power. But in 1969 he foolishly held a referendum on a proposed reform (regionalisation) which did not seem to most people a burning necessity. That gave a wonderful opportunity for everyone who was fed up with him to vote against, without having to agree that they were for anything or anything in particular.

Three years later his successor, Georges Pompidou, held another referendum, on the enlargement of the European Community to admit Britain, Ireland and Denmark. This move achieved its objective of causing a split in the opposition between the pro-European Socialists, already led by François Mitterrand, and the anti-European Communists, already led by Georges Marchais.

When Mr Mitterrand decided to hold a referendum on the Maastricht treaty on September 20, he clearly had the Pompidou precedent in mind rather than the de Gaulle one. Mitterrand too has succeeded in embarrassing and dividing an opposition which contains both fervent Europeans and fervent nationalists, with some of its leaders balanced between the two. He perhaps forgot that he, like de Gaulle in 1969 – and indeed like Mrs Margaret Thatcher in 1980 – has been in power for 11 years.

At least, unlike President de Gaulle, Mitterrand has not presented the issue as a personal vote of confidence in himself; or threatened to resign if it goes against him. He knows well that this would be seen by many as a reason to vote against it. "Our only hope of getting it through is for him to warn that in the event of a 'No' vote he will stay," a senior civil servant said, half jokingly, in June. But it now looks as though that may not be good enough.

Last week I heard a French banker, a keen supporter of the president, wonder aloud whether Mitterrand might not yet save the situation by announcing, just before the poll, that he would resign in the event of a "Yes" vote, his mission of securing Europe's future and France's place in it being at last accomplished.

That was at the annual Aspen Institute seminar on "the US and the world economy", which this year was held in France. The European participants – drawn mainly from the banking and business



elite but including senior politicians from France and Italy – were unanimous in hoping that Maastricht would go through, and by and large convinced their American interlocutors that they should hope that too. Paranoia was drawn between European and North American integration even though (as one American speaker pointed out), the proposed North American Free Trade Association is a very different animal from the EC.

A "No" vote would be a body blow to the entire enterprise. Nationalist demons would be unleashed throughout Europe

Maastricht or no Maastricht. Speakers from both sides of the Atlantic reassured each other, and sought to reassure Japanese and other parties present, that no "fortress Europe" or "fortress America" was in prospect, and that regional arrangements, if properly managed, were a step towards the global liberalisation of markets. Perhaps the most telling argument in favour of Maastricht, at least at the Aspen seminar, was that a French "No" vote would make an early breakthrough in the Uruguay Round of trade negotiations much less likely.

unclear about the nature of the group to which Japan itself would belong.

At the same time, the European speakers were acutely aware of speaking for an élite which, irrespective of party labels, had largely forfeited the confidence of the man and woman in the street. The French were in a mood, as one of them remarked, to say not so much "Non" as "merde" to the entire political class.

The precise reasons for this mood are hard for the British observer to grasp. One is inevitably struck by the prosperous and well-organised appearance

of France as compared with Britain. But obviously high unemployment in France has a lot to do with it, especially now that the static condition of the economy offers little hope of early improvement.

The danger of a referendum is that it enables all those who dislike a particular government or a particular proposal to gang together and defeat it without having to agree on an alternative. Some of the French politicians campaigning for a "No" vote – notably Mr Marchais and Mr Jean-Marie Le Pen, the National Front leader – are no more likeable than the establishment leaders calling for a "Yes". But that does not seem to matter in a referendum, where victory would not automatically give them power.

Equally, there is much to dislike about the treaty itself. In June, I too gave way to an impulse of *Schedelsfrude* and expressed the hope that Ireland would vote down Maastricht, suggesting that this would clear the decks for a better-designed European union.

Happily, the Irish ignored that advice. Events since have confirmed their wisdom. Turmoil in the currency markets has shown how difficult it is for Europe to maintain a fixed exchange rate regime with separate currencies and divergent fiscal policies. Worsening carnage in Bosnia-Herzegovina and the continued isolation of Macedonia have shown how ineffective is European foreign policy so long as every detail of it has to be negotiated between 12 national governments on the basis of unanimity.

Damage limitation exercises after the Danish "No" vote have distracted the EC from the more serious agenda: the Uruguay Round, the accession of European Free Trade Association members, aid to eastern Europe, and the follow-up to the Rio Earth Summit.

Maastricht will not rectify these deficiencies overnight. The convergence necessary for monetary union will take until the end of the decade to achieve. The foreign policy machinery defined in the treaty will be only a slight improvement on the present one, and will in any case need to be recast in 1993 in the light of enlarged EC membership.

But a "No" vote from France, the country that has been in the vanguard from the very beginnings of European construction, would be a body blow to the entire enterprise. Nationalist demons would be unleashed throughout Europe, and much that has already been achieved would begin to unravel. In a world of nation-states, we might all be forced to choose between accepting German hegemony and forming an anti-German coalition: a choice which, for 40 years, French leaders have striven skilfully to avoid.

OBSERVER

All change at Heineken

It's changing of the guard time at Europe's big brewers. Guiness's Sir Anthony Tomanet steps down at the end of the year and now Holland's Freddy Heineken is reshuffling the pack at his family-controlled brewery.

But while the transition at Guinness is proceeding smoothly, Heineken, Europe's largest brewing group, is being more adventurous. It has appointed Karel Vuursteen, 51, a former chief executive of Philips' US lighting operation. He takes over the chairmanship of Heineken's executive board next April.

Last year Heineken hired an ex-Volvo man, Leendert Schouten, to run its finance side, and Vuursteen's promotion is an even clearer sign that Heineken is intent on shaking off its image as a cosy family-run company. Although the jazz-playing billionaire chairman retains considerable influence, outsiders believe that Vuursteen's appointment bears the hallmark of Gerard van Schaik, who took over from Freddy Heineken in 1988.

In spite of van Schaik's genial and informal manner, he is the one making the decisions", says one long time Heineken watcher. Under his short stewardship, Heineken has made more money even though it has sold less beer. However, van Schaik is a Heineken veteran, whereas Vuursteen has only been there just over a year.

unnoticed in an unmarked white airplane, while the Sultan of Brunei, the world's richest person, jetted in on his own jumbo.

While most heads of state are staying in the Jakarta Hilton, the Sultan has opted for the Grand Hyatt, where he is understood to have rented a mere four floors. However, The Hilton will be missing another well-known guest, Libya's Colonel Gaddafi, who has decided to stay at home. This will be good news for tennis players since it will free up court Number four which had been reserved for his tent.

Discounting

■ Sir Tom Cowie's failure to win control of rival motor dealer Henlys in a hard fought £25m bid could put down to the fall in the stock market or sympathy for the underdog on the part of Henlys' shareholders. But perhaps his choice of advisers played a part.

Sunderland-based Cowie employed Noble Grossart, the Edinburgh merchant bank, and Dickinson Dees, a Newcastle-based lawyer. It brought in an external PR firm halfway through the campaign. It estimates its costs at around £600,000 to £800,000 – "we drove a hard bargain" boasts Gordon Hodgson, Cowie's chief executive.

Henlys fees, by contrast, are in the £250,000 to £300,000 region. But then that may not be such a high price to pay if it helps secure the firm's continued independence.

Fergie factor

■ Meanwhile, another casualty of current market conditions has been a new issue for Sleepy Kids, the USM-listed animation company. Having bought the film and



three weeks time. By tradition Brazil provides the first speaker in the general debate and while Collor could have sent his foreign minister, his absence from the international stage would not have looked good back home.

In the event the UN's diplomatic games cannot help noting that the first speech at the general assembly will be given by a president facing impeachment, while the second speech will be given by a US president facing defeat.

Name game

■ The fallout from the break-up of Yugoslavia is having some strange effects in distant parts of the world. The Australian Soccer Federation, eager to stamp out occasional outbreaks of thuggery among spectators, has ordered clubs to drop their ethnic names, ignoring impassioned pleas for a reprieve.

The league says the ruling has provoked "a lot of emotion" among the clubs, many of which rely on support from specific ethnic minorities to pay the bills. The affected clubs include Sydney and Melbourne Croatia, South Melbourne Hellas, and Preston Maketonia.

The league has yet to decide whether Parramatta Melita Eagles derived its name from the Maltese community which provides its main support.

However, Sydney Marconi will be allowed to keep its name, in spite of its Italian overtones. The league says the club was named after the inventor.

Last laugh

■ However, Observer hears that Collor is insisting on putting in an appearance at the UN general assembly in

LETTERS TO THE EDITOR

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Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

'Visionary' approach to defusing the sterling crisis

From Mr Duncan Heenan.

Sir, Your leader writer ("How to advance British science", August 26) is right to diagnose the task of expounding the scientific view of our world as too important and pervasive to encapsulate in one week's media circus each year, of the kind that traditionally accompanies the meeting of the British Association. The need to explain the world we inhabit is great, and our efforts to do so are continuous, but I am sorry that you succumb to the view that what is not universally visible in the media does not take place.

In particular, your leader writer's remarks do less than justice to an extensive and successful programme of lectures, master classes and teachers' workshops that fill our historic Lecture Theatre nearly every weekday throughout the school year. Since last autumn some 20,000 young people have had the chance to watch experiments and hear accounts of subjects as diverse as electric sparks and the movements in the earth's crust.

As to co-operation between the Royal Institution and the Science Council (COPUS).

What we do is in many ways complementary. Whether the over-riding cause that we both serve – is bringing the public to awareness of the power and limits of science as a way of making sense of our world – is best served in unity or diversity, is something we will both continue to keep in review.

Professor Peter Day,
The Royal Institution of Great Britain,
21 Albemarle Street,
London W1X 4BS

A proven model for schools

From D V Bennett.

Sir, I read with interest your editorials on education ("Exam results", August 20) and was curious as to why you choose the International Baccalaureate as a proven model.

May I suggest that you obtain some information concerning the European Schools in Europe and their already accepted and well-known European Baccalaureate.

Between 60 and 70 per cent of the students in these schools are children of those working in European or other international organisations in Europe. The remainder have parents who are not connected with the European/international civil service.

The first European School was started in Luxembourg in the 1950s. Today, their stringent examination requirements are appreciated by many nationalities throughout Europe. This system has the strong support of parents and students, unusual these days.

D V Bennett,
10a Avenue des Genets,
1640 Rhode St Genes, Belgium

Mrs Quayle and 'real' options for women

From Ms Eileen M O'Connor.

Sir, At the Republican national convention, Mrs Marilyn Quayle stated that though a career was a real option, "most of us love being mothers or wives, which gives our lives a richness that few men or women get from their professional accomplishments alone". ("Discordant tones over family values", August 20).

Please do not speak for all of us. Mrs Quayle. You may represent a majority of the women on Walton's mountain, but I hardly think you represent all American women in 1992.

Eileen M O'Connor,
29 Edgewood Road,
Glen Ridge,
New Jersey 07048
USA

Effect of house price changes must be reconsidered

From Mr Brian Brown.

Sir, Edward Balls' summary of interest rates and inflation since 1925 (August 20) clearly shows the high real interest rates that have prevailed in the UK economy over the past decade.

On this measure, interest rates throughout much of the 1980s were negative. The change came at the end of that decade, as falls in house prices and increases in base rate led

to an exceptional rise in "real" interest rates according to this measure – possibly the highest "real" interest rates in history.

Such considerations were largely irrelevant before the 1980s because consumer credit was not freely available against the security of houses and property or otherwise.

However, should we not now find a way of allowing for the effect of house price changes if we are to arrive at a realistic picture of what is going on?

Brian Brown,
Mulberry House,
Gordon Road,
West End,
Esher,
Surrey KT10 2LN

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Wednesday September 2 1992

Florida storm disaster leaves US insurers facing record year for claims

Hurricane Andrew costs \$7.3bn

By Nikki Tait in New York

US INSURERS expect to pay out an estimated \$7.3bn in Florida as a result of Hurricane Andrew - by far the costliest disaster the industry has ever faced.

The figure is the first official tally of the damage resulting from the hurricane, which ripped through southern Florida last week. It is estimated that 27,000 people still have no electricity, and at least 150,000 are either homeless or living amid ruins.

President George Bush yesterday made his second visit to the region since the hurricane hit. He pledged the government would see through the clean-up "until the job is done".

Although there had already been some preliminary guesses at

the level of insurance claims, yesterday's figure comes from the Property Claims Services division of the American Insurance Services Group, the property-casualty insurers' trade association and follows an extensive analysis of the area by the big insurance companies.

Mr Gary Kerney, director of catastrophe services at the PCS, said the industry was expecting about 685,000 claims in Florida alone. It is reckoned that the bulk of the damage - over \$6bn in insured claims - is concentrated in Dade County, a rural region to the south of Miami.

However, the final cost of Hurricane Andrew will be higher still. Yesterday's estimate does not include any projection for claims in Louisiana, which was

also affected by the storm, although less severely than Florida. An estimate of the insured losses in this second state will be released later this week.

But on the Florida losses alone, Hurricane Andrew becomes the most costly insured catastrophe in the US. Hurricane Hugo, which hit the east coast in September 1989, cost the insurance industry around \$4.2bn. The Oakland fire disaster, in California last year, cost \$1.2bn.

By contrast, insurance claims resulting from Los Angeles riots earlier this year - the most expensive civil disturbance in the US - totalled just \$775m.

Hurricane Andrew leaves US property-casualty insurers facing their worst single year for catastrophe losses. The LA riots and a

series of tornadoes, wind and hailstorms in central states like Kansas, Oklahoma, and Iowa, had already produced insured losses of \$3.9bn. With Hurricane Andrew added in, the total rises to \$12bn.

This easily exceeds the record \$7.8bn of catastrophe losses seen in 1989, when the industry paid out on both Hurricane Hugo and the Loma Prieta earthquake in California.

Wall Street, however, has reacted fairly calmly to the record losses expected from the hurricane, and insurers' shares - although lower initially - have been firming in recent days.

Hurricane Andrew leaves US property-casualty industry is thought to have adequate reserves to cover the disaster.



Yugoslav prime minister Milan Panic (right) meets US congressman Frank Wulf in his Belgrade office yesterday

Panic backed by Yugoslav president

By Laura Silber in Belgrade

MR MILAN PANIC, beleaguered prime minister of the unrecognised Yugoslavia, was yesterday riding out a political crisis as the country's president Mr Dobrica Cosic swung his weight behind him.

Mr Cosic, a well-known Serbian writer, who, more significantly, is seen as the spiritual leader of all Serbs, said he was "surprised" by the no-confidence motion brought against Mr Panic by Serbia's governing Socialists.

The no-confidence motion, which could be voted on today, is

seen as the beginning of a showdown in the power struggle between Mr Panic and Serbia's president Mr Slobodan Milosevic. If Mr Panic loses, it could mean an end to the peace process and the London conference, which has already lost momentum since it failed to produce any timetable for preventing the war spreading across the Balkan peninsula.

Mr Cosic is said to be prepared to back Mr Panic, the Belgrade-born US millionaire seen by many Serbs as the only figure who can rescue them from international isolation.

The no-confidence motion is being supported by 68 Socialist and ultra-nationalist Serbian Radical parliamentary deputies, who accuse him of betraying Serbian interests at the London Conference.

Mr Panic has called for an end to "ethnic cleansing," the Serb-inspired policy of forced separation of the region's minorities, has said he would recognise Croatia and Bosnia, and has vowed to start negotiations with ethnic Albanians in the Serb-controlled province of Kosovo, whose autonomy Mr Milosevic revoked.

Deputies from Montenegro, which with Serbia forms the truncated Yugoslavia, oppose the no-confidence motion.

Western diplomats said Mr Milosevic appeared to have miscalculated in trying to oust Mr Panic. "Cosic seems to realise it would seriously undermine their position in terms of the international community and sabotage the Geneva talks," said one. "Even Milosevic is capable of doing a cost-benefit analysis. He knows he stands to lose Montenegro."

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Moslem victims locked up in cattle sheds. Page 2

Japanese politician resigns as illegal payments scandal widens

By Robert Thomson in Tokyo

AN INFLUENTIAL Japanese politician, Mr Kiyoshi Kaneko, governor of Niigata prefecture, resigned yesterday, leading to speculation over who will be the next to fall in the latest corruption scandal to hit the ruling Liberal Democratic party.

The downfall of Mr Kaneko, aged 60, apparently came after a tap on the shoulder from Japanese prosecutors investigating Tokyo Sagawa Kyuko, a parcel delivery company alleged to be behind Y500m (\$45m) in illegal payments to senior politicians.

Money was donated to win friends in high places, and prosecutors suspect that legislative favours were sought by the rapidly expanding company.

gest that his office received Y300m.

The governor said it was "not appropriate" to comment on the allegations until the investigation was completed.

"For several days, I contemplated my future actions and decided to take political, ethical and all responsibilities for the confusion incurred in prefectoral politics." Mr Kaneko told prefectoral officials in Niigata, which is on the western coast of Japan.

Under the Political Funds Control Law, an individual can donate a maximum of Y1.5m to a politician, while companies capitalised at more than Y100m are permitted to donate as much as Y100m to a party or politician over a year.

Mr Kaneko has denied illegally receiving Sagawa donations to support his 1989 election. However, his campaign workers have admitted taking at least Y100m and Japanese newspapers suggest that his office received Y300m.

The governor said it was "not appropriate" to comment on the allegations until the investigation was completed.

However, support for Maastricht has dwindled since then, from nearly 70 per cent in favour in early June to narrow majorities against the treaty in three out of six opinion polls last week. In the past few days, the balance

has shown tentative signs of creeping back in favour, as the government has stepped up its previously muted pro-Maastricht campaign.

Of two polls published yesterday, one showed 53 per cent in favour and the other an even split. On Monday another poll had come out with a 53 per cent majority. Both polls showed a decline in the number of undecided voters, to 23 per cent and 16 per cent respectively.

Dollar falls to new low

Continued from Page 1

indicator of where the market thinks base rates are moving remained at about 10 per cent. This indicated the market's perception that base rates, now at 10 per cent, are likely to move up by a percentage point in the near future.

Treasury officials suggested that yesterday's new weakening of the pound against the D-Mark was largely as a result of dollar fragility. They continued to stress that Britain would do "whatever was necessary" to keep sterling within its current ERM parities.

European Community finance ministers, who are meeting this weekend in Bath, England, to discuss policy co-operation, are thought to want to calm the currency markets as much as possible ahead of the September 20 referendum in France on European economic and monetary union. A large number of No votes against the Maastricht treaty could irretrievably damage moves toward EMU, and jeopardise confidence in the ERM, leading to large selling of weaker ERM currencies.

Yesterday an opinion poll for the television station TF1 and the national daily Le Figaro showed the French approving the Maastricht Treaty by 53 per cent to 47 per cent. Another poll released earlier in the day showed the two camps evenly split with 50 per cent of the vote each.

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French officials back Mitterrand

Continued from Page 1

sonal record and that domestic politics should be left to the parliamentary election next March.

There would be no point in his adding to the present uncertainty by offering to resign. The important feature of recent polls was the growing number of voters who were undecided, rather than a slender and volatile margin against Maastricht, they added.

Mr Mitterrand called the referendum, after the Danish vote against Maastricht in June, hoping that he would draw strong support from the French delegation for European union and split the opposition.

However, support for Maastricht has dwindled since then, from nearly 70 per cent in favour in early June to narrow majorities against the treaty in three out of six opinion polls last week. In the past few days, the balance

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INTERNATIONAL COMPANIES AND FINANCE

Two European insurers to scale back operations

By Richard Lapper in London and David Brown in Amsterdam

TWO LEADING European insurance companies are to scale down parts of their international insurance and reinsurance business.

International Nederlanden, the Netherlands' biggest insurer, is to stop writing new business at its Folkestone, UK-based Orion subsidiary, which specialised in aviation and marine insurance in the London market.

Skandia, Sweden's largest insurer, announced that it was seeking to sell its US and European reinsurance businesses.

ING and Skandia are concentrating on the development of less volatile personal lines (home and motor) and life insurance.

The ING subsidiary, Orion, has been badly hit by intense

competition and heavy losses in the London marine and aviation market. Orion, acquired by its Dutch parent in 1976, had been a market leader in aviation business.

London market operations are being closed although some of the group's 70 staff will be retained to handle claims on business that has already been written.

ING said that it is negotiating with a potential buyer the sale of Orion's personal lines and health insurance business.

After investment income losses amounted to £48.8m (£87m) in 1990 (compared with a premium income of £97m) and to £26.3m in 1991 (compared with a premium income of £103m), in 1992 claims on marine business exceeded premiums by over 100 per cent.

ING said that the company "was too small in relation to the size of the UK market. We

have been trying to make the company profitable for some time. But analysis showed it was too small to be viable."

Skandia, which has been hard hit by losses in its investments in real estate, said it is "exploring options to sell its New York-based reinsurance operation through an initial public offering".

The group is looking to find an industrial buyer for its Stockholm-based reinsurance operation (Reinsurance Europe & Overseas). Following the breakdown of plans to sell the group to stricken Norwegian insurer, Uni Storebrand, earlier this year.

"The current reinsurance activities will not be part of our core operations," said Mr Bjorn Wolström, chief executive.

Skandia reported an operating loss of SKr344m (£87m) last week.

Tabacalera 4.8% ahead at half time

By Tom Burns in Madrid

ALUSUISSE-LONZA, Spain's state-controlled tobacco manufacturer and distributor which has a near-monopoly status in the domestic market, raised its first-half pre-tax profits by 4.8 per cent to Pta9.7bn (\$106.6m).

Income from tobacco sales and also from monopoly revenue earners such as state paper, including postage stamps, increased by 5.3 per cent in the first six months of 1992 compared with same period last year.

Mondadori lifts parent company profits

MONDADORI, the Italian publishing group controlled by Mr Silvio Berlusconi's Fininvest concern, confirmed its continuing recovery by raising parent company profits before tax and extraordinary items to L220m (\$20.4m) in the first half of this year, against a loss of

L13.7bn in the same period last year, writes Haig Simonian.

Results at subsidiary companies, which had lost L9.2bn in the first half of 1991, also improved sharply, with pre-tax earnings rising to L180m in the first six months of this year. Consolidated sales for the

group, which was subject to a battle for control between Mr Berlusconi and Mr Carlo De Benedetti, rose by 16.9 per cent to L837bn.

Net debt at Mondadori fell to L58.8bn from L86.8bn. Financial controls almost 90 per cent of the group.

Alusuisse-Lonza declines but expects full-year rise

By Ian Rodger in Zurich

ALUSUISSE-LONZA, the Swiss aluminium, speciality chemical and packaging group, said net income tumbled 23 per cent in the first half to SFr65m (£67.4m) but forecast a 20 to 40 per cent rise in net income for the second half.

Mr Theodor Tschopp, chief executive, said the group, formerly concentrated in aluminium, was seeing the first fruits of its recent diversification. The group had been able to increase operating margins in its chemicals and packaging divisions, compensating for a poor result in last year's second half.

Deutsche Bank purchase

DEUTSCHE Bank is extending its reach into the insurance sector with the purchase of a majority stake in the family-owned Deutscher Herold Verlag company, writes Andrew Fisher.

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Swiss armaments group back in black

By Ian Rodger in Zurich

HERLITZEN BÜRGLI, the Swiss armaments, engineering and shoe retailing group, returned to profit in the first half for the first time since 1985.

Net profit was a nominal SFr5.3m (£4.24m) on sales up 10 per cent to SFr1.6bn. In the full year for 1991 the group recorded a SFr187m loss and incurred restructuring costs of SF700m.

Mr Hans Widmer, the chairman who was brought in last April to rescue the group, forecast that cash flow in the full year would reach more than SF700m and the group would be in profit.

Net debt stood at SFr1.72bn at the end of June, down SFr53m since the end of last year, and the manpower has been cut from 26,327 at the beginning of 1991 to 16,487.

Mr Widmer said the group's focus had shifted to rebuilding its businesses. New orders in the first half in the civilian businesses were up 9 per cent to SFr1.3bn and the Contraves military business, specialising in anti-aircraft missile systems, received a further SFr1bn in orders.

Among the group's divisions, the Contraves business remained the biggest loss-maker with a SFr75m operating loss on sales of SFr567m in the first half, attributable mainly to a contract in Canada.

Sales of the Belly shoe subsidiary were up 9 per cent to SFr546m and operating profits were up 8.1 per cent to SFr23m.

Baizers, the vacuum pump and anti-wear coatings group, had a SFr42m operating profit on a 7 per cent rise in sales to SFr230m.

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FLOATING RATE NOTES 1994

FOR THE THREE MONTH PERIOD

28TH AUGUST, 1992 TO 30TH NOVEMBER, 1992

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 10% per cent per annum and that the interest payable on the relevant interest payment date,

30th November, 1992 against Coupon No. 20 will be

£276.69 from Notes of £10,000 nominal

and £27.61 from Notes of £1,000 nominal.

S.G. WARBURG & CO. LTD.

(Agent Bank)

NOTES were sent to Warrantholders on 18th August, 1992.

This advertisement therefore appears as a matter of record only.

To the holders of Warrants in

Investors welcome changes at SBC

Ian Rodger looks at events on the inside of an outsider from Basle

SWISS BANK Corporation officials said yesterday that the top level executive changes planned for next spring were merely "normal". However, investors felt this was an understatement and drove the shares higher.

This was against the trend that prevailed for other leading banks and helped recover some of the ground that SBC's shares have lost this year.

In Swiss bank management practice, the chairman of the executive board has *overall* executive responsibility, so the appointment of Mr Georges Blum, a tough commercial banker, to this post is the most important of the changes. But some analysts suspect that the thoughtful Mr Walter Fehrer, who moves up to become chairman of the supervisory board, would be more active than Mr Blum.

"I think they are trying to impose stricter quality control

over lending," says Mr Hans Kaufmann, banking analyst at Bank Julius Baer in Zurich. Mr Beat Philipp, banking analyst at Bank Vontobel in Zurich, foresees a renewed concentration of power at the centre.

Historically, SBC is the most international of the Swiss banks, but it has had more than its share of problems overseas in the past few years.

Apart from large problem loans in the US and UK, its acquisition of the second division brokerage Savory Mill in London in 1986 turned out to be an expensive failure. The same could be said for its plunge into the French market with its purchase of control of Banque Stern in 1987.

On the other hand, the association SBC formed with the Chicago derivatives house, O'Connor Partners, last year has so far been a resounding success, and the bank has put

high priority on developing

the predictable but steady giant with an aura of military might. Crédit Suisse is the bank of the Zurich establishment which has transformed since the early 1970s into a shrewd global investment bank. But SBC, the outsider from Basle, has, say analysts, no clear image or personality and seems to change strategy with disquieting frequency.

These weaknesses appear to be reflected in SBC's share prices. At yesterday's SFr243 close, the bearer shares were only about 6.5 times estimated 1993 earnings and yielded more than 6 per cent. "Everyone is too negative on this bank," said Mr Kaufman, pointing out that it has made very good profits in the past two years in spite of having to make large loan loss provisions.

That is probably the message that SBC executives, who meet financial analysts in London today, will try to put across.

Lufthansa confirms jobs and cost-cuts programme

By Andrew Fisher in Frankfurt

Lufthansa officials said concessions by the unions, including a one-year pay freeze and more flexible pay structures and working conditions, represented a marked change from the high wage demands made throughout industry earlier this year.

The airline reached agreement with its two main unions, the DAG white collar union and the GTV public sector union, on Monday night.

It said the favourable pay terms meant its new Lufthansa Express domestic operation would be a division of Lufthansa and not a separate company with lower pay levels than the rest of the airline. It threatened to take the latter move if unions did not go along with Lufthansa's requests for wage savings.

Lufthansa's financial situation is more acute than at most big German companies. It must now retrench in line with the tougher economic and airline environment. Mr Weber said operating losses this year would be around DM1.5bn.

The airline confirmed its plan to shed 6,000 people over the next two years after 1,800 in 1992. This will be a cut of 15 per cent on the 50,000 at the airline, although the whole group has a labour force of some 60,000. Cuts in management would be especially deep. The total impact of its measures could be up to DM3bn a year from 1993.

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To the holders of Warrants in

GT Chile Growth Fund Limited

FINAL SUBSCRIPTION RIGHTS

1. On 1st October 1992, Warrants become exercisable to subscribe for the Ordinary Shares of the Company. This is the final opportunity to exercise the Warrants.

2. The subscription price is US\$10.00 per Share. At 14th August 1992 the middle market price, according to the Stock Exchange Daily Official List, was US\$20.63.

3. Warrantholders must inform the Custodians of their Warrant Certificates as to their intentions and instruct them to send the completed certificates to the Registrar of the Company at the address below by 1st October 1992 at the latest.

4. Subscription monies are due on application and should be paid as follows:

Bank of Bermuda (New York) Limited,

350 Park Avenue, New York, New York 10022, USA.

CHEPS UOID 003564

FEDWIRE ABA 0260099 46

F/O The Bank of Bermuda Limited,

Hamilton, HM11, Bermuda A/C # 800008

for further credit to GT Chile Growth Fund

A/C # 1002 1304

Attn: Dave Shashi

5. In the event of the loss of a Warrant, written application should be made as soon as possible to the Registrar of the Company for a letter of indemnity for completion and return by the Warrantholder.

6. Ordinary Shares issued on the exercise of subscription rights will be allotted not later than 15th October 1992, effective from 1st October 1992.

7. The Company will apply to The Council of the Stock Exchange for new shares to be admitted to the Stock Exchange Daily Official List not later than 15th October 1992.

8. New shares will rank pari passu with existing shares in all respects after 1st October 1992.

9. If any subscription rights have not been exercised the Company shall appoint a Trustee by 8th October 1992 who, within 7 days following that date, shall exercise such subscription rights as have not been exercised on the terms on which the same could have been exercised on 1st October 1992, and sell the Ordinary Shares acquired on such subscription, provided that in his opinion the proceeds of such sale after deduction of all costs and expenses incurred by him will exceed the subscription price and distribute pro-rata the proceeds less the subscription price and such other costs and expenses to the persons entitled thereto by 1st December 1992, provided that emoluments of under US\$200 shall remain for the benefit of the Company. Subject thereto, all subscription rights shall lapse on 2nd October 1992.

10. The exercise of warrants will constitute an acquisition of securities for the purposes of capital gains tax. Shareholders who are in doubt as to their taxation position should consult their stockbroker, bank manager, solicitor, accountant or other professional adviser authorised pursuant to the Financial Services Act 1986.

2nd September 1992

David T Smith, Secretary The Bank of Bermuda Limited,

Bank of Bermuda Building, 6 Front Street, Hamilton, HM11, Bermuda

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1st October 1992

INTERNATIONAL CAPITAL MARKETS

Europe focuses on currency tension

By Sara Webb in London
and Patrick Harverson
in New York

TENSIONS in the exchange rate mechanism of the European Monetary System provided the main focus of attention for Europe's government bond markets yesterday with the weakness of the lira, sterling and French franc depressing sentiment in the respective bond markets.

GOVERNMENT BONDS

The Italian government bond market fell back sharply due to the combination of a poor bond auction and the weak currency.

The treasury's L1.500bn issue of 10-year, 12 per cent fixed-rate notes was fully subscribed, but dealers said the price at which the stock was allocated was well below previous auction levels.

The bonds were sold at 92.10, resulting in a gross yield of 13.91 per cent, compared with 13.22 per cent at the previous auction of 10-year notes. The futures contract, which opened at 92.40, fell to a low of 91.48 before ending the day at around 91.52.

French government bonds drifted lower on currency and opinion poll worries ahead of the French referendum on the Maastricht treaty. The yield on the 8% per cent bond due 2002 opened at 9.17 per cent and ended at 9.18 per cent. The latest opinion poll from France forecast an equal split between

yes and no votes in the referendum.

The French treasury announced that it will offer FFr10bn-Fr2bn of OAT tap stocks at Thursday's auction.

■ US TREASURY prices firmed across the board after the Federal Reserve injected reserves into the banking system by purchasing coupon-bearing securities from dealers.

At the close the benchmark 30-year government issue was up 1/16 at 98.84, yielding 7.377 per cent. There was less movement at the short end of the market, where the two-year note was up 1/16 at 100%, yielding 4.102 per cent.

Although the dollar weakened yesterday, its first serious decline in three trading days, it had little impact on bond market sentiment. Investors paid more attention to the day's main economic news, which was a drop in the National Association of Purchasing Management's index from 54.2 in July to 53.7 in August. The figures suggested that the pace of activity in the manufacturing sector remains extremely sluggish for the current stage in the economic cycle.

Prices did not take off, however, until the afternoon when the Fed made its "coupon pass" by buying coupons maturing in April 1993 or later for delivery tomorrow. The pass had been expected but not until later in the week, and had the greatest effect on intermediate prices.

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In the cash market, the 9% per cent gilt due 2002 slipped 1/16 to 100%.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Base	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/07	107.350	-0.904	8.88	8.39	8.33	
BELGIUM	8.750	08/02	97.500	-0.350	11.13	9.97	9.01	
CANADA *	8.500	04/02	108.480	+0.030	7.7	7.13	7.46	
DENMARK	9.000	11/00	95.350	-0.470	9.84	9.69	9.46	
FRANCE BTAN	8.500	09/02	95.745	-0.207	9.88	9.48	9.53	
OAT	8.500	10/02	95.620	-0.320	9.16	9.58	9.00	
GERMANY	8.000	07/02	100.650	-0.025	7.90	7.91	8.09	
ITALY	12.000	05/02	91.700	-0.600	14.021	13.61	14.14	
JAPAN No 118	4.800	08/08	93.255	-0.743	4.89	4.79	4.95	
No 129	4.800	08/08	103.120	-0.641	4.91	4.77	4.95	
METHERLANDS	8.250	05/02	99.375	-0.050	8.34	8.31	8.39	
SPAIN	10.000	08/02	85.800	-0.800	12.91	12.18	12.08	
UK GILTS	10.000	11/95	100.03	+0.028	9.56	9.56	9.56	
	10.000	12/95	97.04	-2.023	9.28	9.02	9.00	
US TREASURY *	8.275	08/02	98.02	+1.022	8.59	8.61	8.62	
	7.250	08/02	98.15	+1.022	7.37	7.28	7.42	
ECU (French Govt)	8.500	03/02	92.0700	+0.120	9.81	9.35	9.59	

London closing: *New York closing Gross annual yield (excluding withholding tax at 12.5 per cent non-resident). Prices: US, UK in 32nds, others in decimal

Yield-to-Local market standard Technical Data/ATLAS Price Sources

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■ JAPANESE government bonds continued to fall back yesterday as hopes of an imminent cut in interest rates faded in the wake of the government's emergency spending package.

The markets had hoped that the Y10,700bn fiscal package, which was announced last Friday and which is aimed at boosting economic growth, would be accompanied by a cut in the official discount rate.

However, in the absence of such a cut, the bond cash and futures markets have fallen back from last week's high levels. The key December futures

contract ended at 104.69 against 104.78 at Monday's close, and compared with last week's high of 105.65.

In the cash market, the yield on the new 10-year benchmark - the No 145 JGB - opened at 4.98 per cent and traded in a range of 4.955 per cent to 5.055 per cent, before moving to 5.08 per cent in London in the second quarter.

Short-term interest rates rose with the rate on three-month certificates of deposit climbing to 3.82 per cent from 3.76 per cent on Monday.

Dealers said that the bond market remains "slightly concerned" about the possibility of new bond issuance even though the government said it would not issue additional bonds in order to pay for its spending package.

The NYSE's 318 member firms have enjoyed record profits this year because of low US interest rates which have stimulated record issues of underwritten securities by US corporations, and attracted a flood of investors into the equities and bond markets.

Low interest rates have also sharply reduced the cost of securities firms' capital. This has been put to profitable use in domestic and international securities markets, and provided many brokers with the opportunity to earn big profits from their proprietary trading businesses.

The NYSE said its members' strong profits in the April to June period represented an 11.3 per cent annual return on their average net worth of \$40.4bn.

Italy turns in top performance for August

By Sara Webb

ITALY was the top-performing government bond market last month with a 1.87 per cent return in local currency terms, according to JP Morgan's bond index.

The Italian bond market has been one of the most volatile government markets since June 2, when Denmark rejected the Maastricht treaty and threw the future of European economic and monetary union into a state of confusion.

The Bank of Italy's decision to cut its official discount rate

by half a percentage point to 13.35 per cent on August 4 provided a boost for the bond market.

However, the return on the Italian government bond market so far this year is only 2.8 per cent, placing Italy well behind most of the other European and the dollar bloc bond markets in local currency terms.

Germany and the Netherlands were the next best-performing markets after Italy, with returns of 1.21 per cent and 1.08 per cent respectively in August; the gains reflect the decision by investors to shift

assets into the D-Mark bloc due to concern over the future of European economic and monetary union, and fears that there might be a realignment of the exchange rate mechanism of the European Monetary System.

Last month's worst-performing markets were Australia (-3.59 per cent), Sweden (-2.87 per cent), Spain (-1.09 per cent) and the UK (-1.01 per cent).

Australian government bond prices suffered losses of nearly 4.5 per cent in dollar terms over the month and of 14.31 per cent since the start of the year.

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Acquisition helps Dewhirst rise to £2.4m

By Roland Rudd

D**EWHIRST**, the clothing group, reported pre-tax profits near-trebled for the half year to July 17 on the back of its acquisition of Shimma, which supplies women's wear to Marks and Spencer.

Pre-tax profits rose from \$851,000 to £2.4m on increased sales of £81.5m (£54.8m).

Mr Tim Dewhirst, chief executive, said: "The six months' contribution from Shimma was a substantial part of the improvement in sales and profits. Marks and Spencer now accounts for more than 80 per cent of our sales."

The company has terminated its contract with a Serbian company to make clothes for Marks and Spencer from raw materials supplied by Dewhirst.

When imports from Serbia

were prohibited under UN Resolution 757, the Department of Trade and Industry granted Dewhirst an import licence to get its materials back from Serbia.

Dewhirst had paid more than £750,000 to Genex, the Serbia-controlled trade company, to set up the deal with the Serbian manufacturer.

However, Mr Dewhirst said the sum had been paid into a London account, which was now frozen. "As far as I am concerned the case is closed."

Since acquiring Shimma for £14.1m last year borrowings rose to about £6m. That is expected to be wiped out by cash generation by the end of the year. Interest payable rose to \$365,000 (£20.600).

Earnings per share increased to 1.25p (0.59p) while the interim dividend is raised to 0.32p (0.29p).

Astec (BSR) returns to the black with £2.2m

By Paul Taylor

ASTEC (BSR), the Hong Kong-based and London-listed electronics company which is 48.9 per cent owned by Emerson of the US, moved back into profit in the first half of 1992 after cutting costs and trimming losses in its electronic components division.

However, Mr George Tamke, chief executive, said yesterday that the company plans to close its cellular telephone and telecommunications components manufacturing business following a sharp decline in sales.

Pre-tax profits in the six months to June 28 totalled £2.2m or 0.6p per share compared with losses of 22.7m or 0.59p per share.

Turnover declined just over 7 per cent, from £134.2m to £124.4m.

Despite the improvement, the interim dividend is again omitted.

Torday & Carlisle loses £0.35m and omits pay-out

By Peggy Hollinger

TORDAY & CARLISLE, the Newcastle-based engineer, yesterday passed its interim dividend for the first time in almost a decade, as it announced a deficit of £358,000 pre-tax for the six months to June 30.

Turnover fell 10 per cent to £20.1m, and losses per share were reduced from 6.5p to 3.1p.

The outcome compared with last time's losses of £90,000 before exceptional restructuring charges of £54,000. Then, an interim dividend of 1.5p was paid.

Mr Paul Torday, chief executive, hinted that payment of the full-year dividend could depend on the sale of Oldham, the loss-making sign subsidiary. "If Oldham is not there, the remaining two businesses are cash generative and gearing will have come down. That is a completely different scenario."

Oldham, which maintains the neon signs in London's Piccadilly Circus, was purchased just four years ago for £5m. In the period, the business

Catching the bus to engineer a rare market event

Paul Cheeseright considers the sale of shares in Trinity Holdings where banks have a large equity stake

THE SINKING stock market evidently holds no terror for Trinity Holdings, the specialist vehicle manufacturer. After a week in which the FTSE 100 Index declined more than 50 points, it announced its intention to apply for a listing later this month.

With the market casting a jaundiced eye over even traditionally defensive stocks, like breweries and food manufacturers, any listing would have looked a bold move. The fact that it is for an engineering company makes the timing look odder still.

The reason lies in its structure. The company was a subsidiary of Hestair until 1989 when Hestair decided to concentrate on management services and shed its engineering arm. That resulted in a £27.3m management buy-out led by Mr Geoff Hollyhead, chairman and chief executive.

Made confident by its own expansion, Trinity is hoping to place shares worth about £25m. The placing is arranged by Baring Brothers and brokered by Albert E Sharp.

The management expects to retain majority control of a company with a likely capitalisation of about £80m.

Under the Dennis brand name, Trinity makes refuse collection vehicles and chassis

for fire engines, buses and coaches. Its Duple Metsec subsidiary makes complete bus kits, sold in developing countries. Reliance Mercury specialises in dock-handling and airport towing vehicles, while Carmichael manufactures airport crash tenders.

For the Warwick-based group, with plants in Guildford, Halifax, Tipton and Worcester, the simple fact of placing the shares may be more important than immediate market performance.

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Taking the market route: Geoff Hollyhead and Patrick Geary, a director

consortium and its consequent involvement in management decisions has left Trinity slower on its feet than it might otherwise have been.

It is not yet clear exactly how much money Trinity will seek to raise, or on what terms, but, provided the placing is a success, the overall effect will be not only to widen its equity but also to wipe out its indebtedness.

The main elements of recent growth have been the acquisition of Reliance Mercury and Carmichael, the activities of which, combined with those of Duple Metsec, account for 27 per cent of Trinity's steadily increasing turnover. At the same time new products have been introduced, notably a new refuse collection vehicle and a new chassis for a medium-sized bus, the Dart, now the best selling bus on the UK market.

Unit production at Trinity has been rising steadily since 1989 along with turnover.

which, in the year to January 1993, should top £100m, nearly doubling that of the year to January 1990.

Profits before tax and interest payments to the bank consortium should this year reach about £8m, against £5.4m in the January 1992 year and £3m in the January 1990 year.

Since the buy-out, conditions in the refuse collection vehicle and bus and coach markets have been discouraging. This has had less to do with recession than the fall-out from government policies.

Abolition of grants to bus buyers, the privatisation of National Bus and the deregulation of the bus industry have all contributed to a 50 per cent cut in what Trinity estimates to be the normal level of bus and coach purchases.

The purchase of refuse collection vehicles has been 40 per cent down nationally on normal buying patterns, largely because of the turmoil created by pushing local authority services out to tender and the reluctance, under those circumstances, to invest in replacement vehicles.

Believing that these two sectors will settle down after the organisational changes, Trinity expects to increase production and, if it can hold its market share, increase profits.

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COMPANY NEWS: UK

Persimmon falls 42% to £7.25mBy Andrew Taylor,
Construction Correspondent

SHARE PRICES of UK housebuilders were sent tumbling again yesterday after Persimmon, regarded as one of the best companies in the sector, announced a 42 per cent fall in pre-tax profits for the six months to June 30.

More than £23m was knocked off Persimmon's stock market value as the share price fell 25p to 146p.

Mr Duncan Davidson, chairman, described the UK housing market as the worst in his 30 years in the business. Interim profits fell from £12.5m to £7.25m despite increased sales of £71.5m (£68.5m).

Mr Davidson said that lower house prices, increased selling costs and the high price paid for land at the end of the 1980s had pushed net margin down from 18.2 per cent to 10.1 per cent.

Part-exchange deals and special offers, such as free carpets and white goods, cost the group £3.500 for each home sold. This was equivalent to a 5 per cent reduction in profit margins on an average priced home of £63,000. If discounts were included, the figure would have been even higher.



Duncan Davidson: housing market worst for 30 years

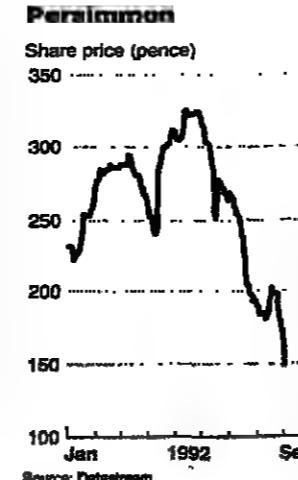
"In other words sales incentives could reduce pre-tax profits by about £3m this year on sales of about 2,400 homes, slightly more than the 2,300 sold last year," said Mr Davidson.

The group sold 1,128 homes in the first half compared with 1,100 last time. Average selling prices, after taking account of discounts, were 8 per cent lower.

The slight increase in sales meant that Persimmon was

Prices for housing land have fallen sharply and in some cases were between a quarter and third of their peak in the late 1980s. Mr Duncan Davidson said yesterday: "Prices in parts of the Midlands had fallen from between £600,000 and £700,000 an acre to just £200,000. Owners which had been holding land in the hope that house prices would rise were beginning to sell sites at more realistic values," he said.

Persimmon had increased its land bank to 18,300 plots with planning permission, representing about 5 years' supply at current selling rates. The group said that land was higher priced land bought in the late 1980s.



increasing its share of a reduced market for new house sales, making it the seventh largest housebuilder in the country. Last year it was the eighth largest.

Earnings per share fell to 5.2p (10.1p). The interim dividend is maintained at 2.8p and a same-again forecast of 5.8p is forecast. "Unless market conditions deteriorate further."

Mr Davidson warned that less resilient builders were

expected to cut or omit dividends when they announce interim results during the next few weeks. "Our results, given the state of the market, were not too bad," he said.

The balance sheet remained strong with net debt of £23m, equivalent to 24 per cent of shareholders funds of £132m. This excluded £11m of off-balance sheet finance reflecting Persimmon's share of housing joint ventures.

See Lex

Unigate disposes of US cheese operations

By Maggie Urry

UNIGATE, the food and transport group, is continuing the restructuring of its portfolio of activities with the sale of its US cheese operations for about \$75m (£37.2m).

The disposal will give Unigate profit over the book value of \$37m and represents an exit multiple of 10 times last year's profits.

Unigate's shares rose 4p to 231p.

The buyer is Stella, a larger US cheese business ultimately owned by Artal of Belgium. The consideration will be met in cash and could be adjusted to reflect working capital at the time. The sale is subject to approval by US competition authorities.

Unigate's US cheese operations consist of two businesses, Frigo and Gardena, which make Italian-style cheeses. In the year to end-March the two made an operating profit of \$4.5m, a recovery from \$400,000 previously.

Mr Ross Buckland, chief executive of Unigate since October 1990, said the business had been subject to volatile milk prices and despite action taken to improve profitability Unigate was still not satisfied with the return it was making. Profits were expected to fall again in the current year.

In February this year Unigate sold JF Wood, its loss-making chicken operation, and last month sold part of its Glitsup International exhibition business. Its Wincanton car contract hire operation is being run down, and Unigate is discussing the sale of its vehicle rental activities. Last year Unigate set up a £7m provision to cover losses on businesses sold or closed.

Overall borrowings were cut from £4m to £1.3m over the year, with gearing falling from 47 per cent to 14 per cent.

Interest charges amounted to £26.8m (£36.6m).

Reflecting the recovery, earnings per share emerged at 14.5p (10.1p); a proposed final of 3.5p brings the total for the year to 6p (2.5p).

Mr Haynes said the elimination of non-recurring costs helped the US business record a 58 per cent profit improvement in dollar terms.

The US side ended the year in a cash positive position, he added.

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The charge also included

Increases in core businesses limit ADT's fall to 13%

By Peggy Hollinger

ADT, the Bermuda-based electronic security and vehicle auctions company, yesterday reported a 13 per cent decline in pre-tax profits from \$80.1m to \$69.7m (£35m) for the first half of 1992.

The result, struck on sales 10 per cent ahead at \$677.3m, was largely in line with analysts' expectations. The shares rose 11p to 400p.

Mr Michael Ashcroft, chairman, said the core businesses had retained their "recession-resistant qualities". Operating profits of the security and auctions businesses had improved to \$33.1m in the second quarter, compared with \$30.6m in the first.

During the six months security services increased operating profits from \$61.7m to \$64.2m.

The auctions business reported operating profits 12 per cent down at \$39.5m. The company also signalled changes in the US market, which could mean fewer products for auction. For example, car rental agencies were holding on to vehicles longer than

authorities.

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Under plans already announced, the bulk of the trust's assets will be sold but the remainder will be placed in a "realisation vehicle" which



Michael Ashcroft: recession resistant qualities

Mr Ashcroft said were highly seasonal.

Interest charges fell by 8.5m to \$23.6m.

The dividend is withheld. Earnings per share for the first half fell by 7 cents to 52 cents.

COMMENT

These figures lend credence to Mr Ashcroft's view of ADT as a "recession-resistant" business. But the longer the recession lasts, the harder it may be to live up to the claim – as other companies are finding. The figures also go some way to polarising up ADT's image.

Remaining doubts centre on such questions as whether capitalisation of some costs unfairly flatters the security profits. The biggest reservation is the onerous £1.2bn debt, including some \$500m of convertible preference shares which fall due in 1994. Until investors are given some sign of how this preference share problem will be resolved, the shares are unlikely to attract confident followers. Full-year forecasts are for between \$130m and \$140m. The prospective p/e of about 9 is not as cheap as it looks.

F&C to manage Drayton Consolidated vehicle

By Philip Coggan, Financial Times Editor

FOREIGN & Colonial is expected to manage the rump of Drayton Consolidated, the investment trust which is currently planning a restructuring.

Drayton wrote off more than half the value of its unlisted assets in March. Investors have seen a sharp fall in the share price from 88p at its 1989 peak

to 16p at yesterday's close.

Under plans already announced, the bulk of the trust's assets will be sold but the remainder will be placed in a "realisation vehicle" which

Burns-Anderson offshoot in buy-out plan

By Scheherzade Daneshku

The management of Burns-Anderson Independent Network, a 75.1 per cent owned subsidiary of Burns-Anderson Group, the recruitment and financial services operation that went into administration two weeks ago, is staging a buy-out.

Agreement in principle has been reached with Touche Ross, the administrators.

Burns-Anderson Independent Network, the third largest network of financial advisers in the country, is financially ringfenced from its parent. It owns 34.9 per cent of the capital and is putting together a deal to buy out the rest. Mr Alan Taylor, managing director of the network, which has 375 individually registered members with Fimbra, the self-regulatory organisation, said he was hopeful the price would be satisfactory to all parties. The network made pre-tax profits of £15,000 to £20,000 in 1991 on turnover of £13m to £14m.

Investors Planning Associates, another company in the Burns-Anderson stable, said it, too, was putting together a management buy-out. "We're fed up with people owning us who did nothing for us," the company said. IFA, which has 87 Fimbra-registered individuals, said pre-tax profits amounted to less than £100,000 in 1991 on turnover of £3.4m.

Belling's secured creditors likely to be paid in full

Secured and preferential creditors of Belling, the electric cooker manufacturer which went into receivership with debts of £28m in May, are likely to be paid in full, receivers from KPMG Peat Marwick told a creditors' meeting.

Mr Paul Jeffery, joint administrator, received, said there would be surplus, but the likely level of dividend for unsecured creditors was not yet known.

Realisations to date total 58.5m. The Belling business and assets, excluding two factory sites in Enfield, north London, and Burnley, Lancashire, were sold to Dimplex (UK) for 25.4m. The Burnley site was sold to directors of Northern Wire.

\$13m US acquisition for Utd Newspapers

United Newspapers has acquired Printers Hot Line, a twice weekly controlled circulation distributor of advertising periodicals distributed through the US.

The consideration was £813m (£36.5m) with \$10m payable on completion and the balance annually over the next three years.

That compared with £8.74m for the 12 months to end-May 1991. The inclusion of the extra month had no impact as a break-even result was achieved for the month – in common with previous years.

Sales of the Irish Republic-based group declined to £48.1m (£20.5m), principally due to lower selling prices.

Net borrowings were reduced by £1.22m to £4.83m, some 12 per cent of shareholders' funds.

Earnings per share were static at 1.75p (23.78p) but a final dividend of 1.48p makes a 7.92p (4.1p) total.

For the 55 weeks ended April 5 pre-tax profits totalled £60,000.

Pipeline fittings buy for Alumasc

Alumasc, a designer, manufacturer and marketer of products for the brewery, building and construction industries, has paid £2m in cash and loan notes for Superior Pipeline Fittings, a specialist maker of pipeline fittings for the water industry.

An additional £1m is dependent on sales. Superior had net assets of £500,000 at April 5 and net borrowings of £150,000.

For the 55 weeks ended April 5 pre-tax profits totalled £60,000.

Pepe delays final results

Pepe Group is delaying the announcement of its results for the year to March 30, which had been expected last month.

The US-quoted jeans designer and distributor is holding talks with its principal shareholders about an increase

in equity and is reviewing its exceptional and extraordinary provisions, both of which will be substantial.

Losses at Arcon Intl deepen to £267,000

Losses at Arcon International Resources, formerly known as Conroy Petroleum and Natural Resources, rose from £145,000 to £267,000 (£248,000) pre-tax for the six months to February 25.

Turnover totalled £248,000 (£151,000). Losses per share worked through at 0.0087p (£0.0034p).

Earnings per share came out at 0.8p (2.7p) basic, or 0.8p (2p) fully diluted.

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Strong & Fisher tumbles to £2.17m

Strong & Fisher, the sheepskin processor and leather clothing manufacturer 70.3 per cent owned by Hillsdown Holdings, yesterday reported a 60 per cent fall in interim profits, from £5.23m to £2.17m.

Although turnover for the six months to end-June was static at £44.4m, operating profits declined from £1.3m to £7.5m.

Strong & Fisher currently has a mortgage book of £200m.

The purchase price is £30m (£15.5m) and the seller

is the trust.

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BUSINESS AND THE ENVIRONMENT

Peter Knight asks why domestic refrigerators are still not free of dangerous chlorofluorocarbons

Giving CFCs the cold shoulder

If it is possible to make a CFC-free domestic refrigerator, why don't we find them in the shops? "Technically, there is no reason why a CFC-free refrigerator cannot be produced now. The reason why there is none on the market has something to do with the cost and perhaps the manufacturers' view of the market," says Jane Gartshore of the UK-based consultants Cool Concerns.

While most industries that use CFCs have reduced their dependence on the ozone-depleting chemicals, the EC's refrigeration sector has increased their use by 4 per cent during 1988-91, according to CEFIC, the European chemicals makers association.

The slow progress of domestic refrigerator makers towards eliminating their dependence on CFCs is a case of commercial hedging in the face of, some say, minor technical difficulties and major economic uncertainties.

EC countries have agreed to cease CFC production by 1997, three years before the date stipulated in the Montreal Protocol, an international agreement reached originally in 1987. The protocol is about to be renegotiated and the phase-out date in the US and EC is likely to be brought forward to the end of 1995.

"But those dates are a long way away for people caught in a recession," says Mike Harris of ICI, which supplies CFCs and some alternatives (see box, right).

Domestic refrigerators use CFCs both as a coolant and to make the foam insulation. (The foam, which is made by blowing CFCs into polyurethane, also helps to support the refrigerator's structure.)

Refrigerator makers wanted a "drop-in" chemical replacement that they could use without incurring heavy retooling costs. This proved impossible. CFC makers quickly produced replacement refrigerants, notably HCF-134a, but the chemicals could not be used until changes were made to compressors and a new lubricant found.

The technical problems associated with 134a have now been overcome but only one domestic product in the UK, a Danish-made chest freezer.

sold by Iceland, uses 134a.

Refrigerator makers have rejected other coolants - such as propane and ammonia - on health and safety grounds. Ammonia is toxic and propane is highly flammable (it is used as bottled gas). Manufacturers are worried about the risks of using these alternatives in the factory, and they are concerned that there will be consumer resistance to those that do.

For the same reason they do not want to reduce the capacity of the refrigerator by encroaching on its inner dimensions. But just how much extra foam is needed is in dispute. John Missenden, of the Institute of Environmental Engineering at London's South Bank University, says it is "a matter of millimetres".

Missenden's department produced a propane-driven refrigerator with CO₂-blown foam insulation, commissioned by Greenpeace. The prototypes worked well, but no manufacturers have shown an interest in using the technology. "There's been little applause but no manufacturer take it seriously because they don't take technology seriously," says Missenden.

The third possible foam alternative is being developed by ICI, the leading European producer of CFC substitutes. It is trying to use 134a to blow polyurethane and a product is promised in a few years.

There are other forms of insulation. These include fibre wool, expanded polystyrene and vacuum panels. The wool and polystyrene are generally rejected for being too bulky and the panels are not yet commercially available. If these alternatives were to be used, the refrigerator design would have to be changed and might need strengthening with other materials.

While a CFC-free refrigerator could be made today, manufacturers feel that the technology would only be an interim solution. Such a

CFCs in use Amounts compared with 1986 base						
	1986	1987	1988	1989	1990	1991
Aerosol	100	100	80	35	15	11
Refrigeration	100	102	103	108	100	104
Foams	100	112	120	111	97	87
Solvents and Miscellaneous	100	104	111	100	90	76
Total	100	104	98	73	58	51

refrigerator will also be more expensive to make (134a is five times as costly as CFC) because of the cost of development and retooling.

Dorothy Mackenzie, of the consultancy Dragon International, says the environmental performance comes low in the ranking of consumer decisions when buying white goods. This provides insufficient stimulus for manufacturers to risk the cost of launching a new, and probably more expensive, product.

"Manufacturers were once sold the idea that people would pay a premium for green goods. They are now waking up to the fact that these premiums won't be paid," says Mackenzie. And CFC suppliers are caught in a difficult commercial position. They do not want to transfer pressure from the environmental lobby on to their customers, because that could ruin business relationships. But they need to sell more of their alternatives to recoup the enormous development costs.

"There is a general disappointment that the market has not developed as we would have liked. But the best thing for us is to do everything in our power to ease the change-over for our customers," says Harris. "But the carrot is not there and neither is the stick. There's not much more ICI or other suppliers can do at the moment."

Clive Cookson

Alternatives under scrutiny

User industries may be responding slowly to the phase-out of CFCs, but the chemical manufacturers are rapidly expanding their range of substitute materials.

The two largest manufacturers, Du Pont of the US and ICI of the UK, say they have already invested around \$900m (£455m) on research into alternatives and plants to produce them.

By the end of 1992 Du Pont will be producing 13 alternative refrigerants to replace CFCs. Four of the products are pure hydrofluorocarbons which have zero ozone depletion potential (known as ODP):

HFCs 134a, 125, 152a and 32. The remainder of Du Pont's products contain hydrofluorochemicals, used either pure or in blends. These HFCs do some damage to the ozone layer though their ODP is at most 5 per cent of CFCs. Although Greenpeace says Du Pont should not be developing HFCs, the company says they are essential "bridging products".

Both Du Pont and ICI will stop producing CFCs for sale in developed countries by the end of 1995, though Du Pont says it "may produce in developing countries until year end 1996 to meet domestic needs if deemed necessary under Montreal Protocol obligations".

Clive Cookson

PEOPLE

Fox to advise ECGD



Robin Fox, vice chairman of Kleinwort Benson, has succeeded Sir Peter Leslie as chairman of the Export Guarantees Advisory Council.

Since a change in legislation last year, the Council advises the Export Credit Guarantee Department on all its activities - whereas previously it was formally consulted only in cases where "national interest" considerations applied.

Fox, 55, who was brought up in the same Cornish village as

trade minister Richard Needham, has been at Kleinwort since 1961, and has in the past been heavily involved with the bank's project work.

While Kleinwort is a big arranger and provider of ECGD-backed finance, the Council has traditionally picked a clearing banker - such as Sir Peter, a career Barclays man before he became Midland's deputy chairman last year - for the post. But Fox is a well connected City figure, and, as a member of the Overseas Project Board advising the Department of Trade and Industry, also a familiar face at the DTI.

Appointed as chairman designate 12 months ago, he was given a three-year term instead of the standard five because the agency was then in a state of flux according to ECGD.

Since the division offering short-term cover had been sold to the Dutch insurer NCM.

Now ECGD, which insures against export risk "is doing well" says Fox. "We hope we have entered a new era - though we have a big hangover [of bad debts] from the past".

Last month, it resumed cover for some exports to Russia.

LEP GROUP, the troubled freight forwarding and security company, has appointed Wynne Denman and Brian Smith to the board, following indications last month from chairman David James that he wanted to strengthen his team with more "experienced" non-executive directors.

Denman is currently a director of Sterling Industries, Amber Industrial Holdings, North Sea Assets and FLS Aerospace. As well as joining

Insurance moves

- Ken Hazell has been appointed operations director and a member of the committee of management of LIVERPOOL VICTORIA INSURANCE; William Grylls, deputy chairman, has retired.
- Richard Moor has been appointed international servicing director and Mark Webb regional servicing director of SEDGWICK JAMES (NATIONAL) Northern region.
- Janet Whitehouse, formerly vice-president, corporate development has been appointed

director of strategic planning of UNUM, based in Dorking.

■ Craig Bennett, director of information technology at Sedgwick Group, and Geoffrey Harrison-Dees, general manager (marketing & sales) at Sun Life Assurance Society, have been appointed to the board of The EXCHANGE.

■ Andrew Torrance has been appointed and designate, commercial lines, of LONDON & EDINBURGH INSURANCE GROUP; he moved from Boston Consulting Group. The current md, Jeff Siacombe, will retire in early 1993.

Environment at Thames

Thames Water, the biggest of the privatised water companies, has promoted John Sexton, formerly head of research and laboratories, to the position of director of environment and science.

The move comes at a time when Thames, with the rest of its sector, faces increasingly heavy capital spending requirements to bring drinking and waste water up to national and European Community environmental standards.

Sexton, 43, a statistician by training, has been involved with water since leaving university in 1969. He joined Thames in 1976, initially to work on the water resources side. Following spells in water quality and environmental management, he had latterly masterminded the establishment of Thames' two new labs (replacing 25 smaller and outdated facilities), which will each handle a million and a half analyses a year.

He joins the board of Thames Water Utilities, the principal operating company. Sexton's predecessor, Peter

McIntosh, who, for personal reasons, has taken early retirement at the age of 58, did not have the additional science responsibilities.

Thames has recently been drawn into a number of environmental controversies, notably the debate about the River Dart in Kent that had been suffering from drought, and, allegedly, over-abstraction.

"The Dart is flowing very nicely, and indeed there have been a number of floods," says Sexton, who vigorously defends the company's envi-

ronmental record.

7. Her Majesty's Treasury reserves the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1992, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 11 March 1993. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
1 September 1992

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Derelict land grows on trees

By Hilary de Boer

Sapling number 26, on a windy Welsh hillside, looks deceptively like any other young alder. With a spindly trunk and only a few leaves it struggles to survive. Yet it is part of a project which challenges conventional thinking on land reclamation.

The project, in the heavily-mined Blaenavon area in south Wales, is experimenting with an ecological approach to reclaiming derelict land - rather than the traditional approach of employing machinery and civil engineers. If successful, it could prove applicable not only to Wales, but around the world.

The idea is to use trees to generate self-sustaining soil in what is now mostly impermeable clay. The engineering approach currently adopted involves reshaping land with bulldozers.

Channels and drains are created to control running waters and a thin carpet of soil is added, seedbed and fertilised. The process produces green fields but time shows that such reclaimed land eventually deteriorates, requiring re-reclaiming at great expense.

The Blaenavon project is the brainchild of Martin Haigh, lecturer at Oxford Polytechnic and vice-president for the World Association of Soil and Water Conservation. He has been monitoring the reclaimed mining and industrial land in Wales for the past 21 years, examining soil erosion, soil evolution and hydrology. His work has shown that the soil in former mining areas is dying; shales brought up to the surface by mining break down into clays which clog up the imported topsoil with water and prevent plant growth.

Green fields of grass become water-logged and replaced by moss and algae, unsuitable even for grazing. Some mined land in Wales has been devoid of vegetation for more than 40 years.

Haigh's search for a solution has resulted in a surprising form of east-west technology transfer from the environmentally-ravaged eastern bloc to Britain.

Bulgaria has been experimenting with ecological land reclamation for the past 50 years to tackle its problems. Research has shown that planting alders and other trees helps rejuvenate the soil; the tree roots bring in micro-organisms which create organic material, and that helps build up an active soil ecosystem which is self-sustaining.

Bulgaria has been forced to adopt such an approach because the country's best energy reserves lie under prime agricultural land, hundreds of acres of which are dug up every year. Reclaiming such land is a national priority, receiving the attention of Bulgaria's best scientists and research institutes.

In Wales, the long-term future of reclaimed land is a taboo issue for land reclamation agencies, says Haigh. He has had little encouragement from such established groups. "This project is at the forefront of a change in philosophy in soil reclamation," he says.

Bulgarian experiments found that ecological reclamation costs one-tenth of that of the UK approach because topsoil is so expensive to buy and transport. But the new method takes 10

times as long because the trees do the work naturally in their own time. "Cost is important but it's not the whole question, sustainability is," says Haigh.

Haigh expects still to be working on his project in another 21 years his saplings will take at least 10 years to mature to the point where he can begin monitoring the soil underneath for changes.

Meanwhile, he relies on funding from a number of organisations. The BOC Foundation - a company set up by the UK industrial gases group to initiate and fund research into pollution - has committed £40,000 over two years. Earthwatch, the environmental charity, has also committed resources and manpower. Its "volunteers", who pay to spend their holidays helping out on conservation projects, have been working with Haigh, monitoring soil and sapling growth.

FT CONFERENCES

RETAIL INVESTMENT REGULATION - THE NEW REGIME

London, 16 September

The Retail Regulation Review, how it will work in practice, commissions and the impact of expense disclosure will be reviewed by Miss Colette Bowe of the Securities and Investments Board; Mr Tom King of Standard Life Assurance Company; Mr Keith Bedell-Pearce of Prudential Financial Services Ltd; Mr Douglas Claisse of Clerical Medical Investment Group and Mr Kit Jenkins of Luton.

RETAILING IN THE 1990s

London, 28 & 29 September

New challenges and opportunities facing the European retailing industry in a period of political, legislative and consumer change will be reviewed at the fourth FT retailing conference. Ms Alison Pyrah of Muij, Mr Mark Bederman of Exel Logistics, Mr Stephen Walsh of Crichton McColl, Mr David Pirret of Shell UK Downstream Oil, Mr James May of the British Retail Consortium have agreed to join the authoritative speaker panel.

LATIN AMERICAN CAPITAL MARKETS

London, 5 & 6 October

This high-level forum will look at the growth prospects for Latin American economies, the strengths and sustainability of economic growth. The challenges of raising new equity, issuing new debt, debt conversions as well as stock exchange reform will be reviewed. Speakers include: Mr S Shahid Hussain of The World Bank; Mr José Angel Gurriá Treviño of the Mexican Ministry of Finance & Public Credit; Mr James Conrow of Inter-American Development Bank; Mr William Rhodes of Citibank, Mr Kenneth Teillmann of Goldman, Sachs & Co and Mr Frans van Loon of ING Bank.

LATIN AMERICAN PRIVATISATION PROGRAMMES

London, 7 October

COMMODITIES AND AGRICULTURE

US and Russia allay uranium glut worries

By Kenneth Gooding,
Mining Correspondent

FEARS THAT a vast additional supply of uranium would be released from military stockpiles following the sudden ending of the cold war and collapse of the former Soviet Union have been allayed by the US and Russian governments.

They have initialised an agreement for the conversion of highly-enriched uranium (HEU) from dismantled Soviet nuclear weapons to low-enriched uranium (LEU) for use as commercial nuclear fuel. The agreement specifically mentions that this "will have no adverse impact on US consumers or the mining and processing industries".

The deal will be greeted with relief by western uranium producers, who are suffering severely from weak demand and prices depressed by imports from Russia.

The US and Russia have given themselves 12 months to complete an implementing contract which will provide for, among other things, the conversion of at least 10 tonnes of HEU a year in the first five years and no less than 30 tonnes a year subsequently.

The HEU will be bought by the US Department of Energy for conversion in the US and sale for commercial purposes. Uranium has only one application - for nuclear energy. Demand depends entirely on nuclear generating capacity in the 25 countries using that form of power.

The US Department will also buy for resale any LEU produced from HEU converted in Russia.

Observers suggested that the deal might escape attack by environmentalists because of its "swords into ploughshares"

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 98.6 per cent, \$ per tonne, in warehouse, 1,720-1,750 (same).

BISMUTH: European free market, min. 99.98 per cent, \$ per lb, tonne lots in warehouse, 1,30-1,60 (same).

CADMUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.50-5.50 (same).

TUNGSTEN ORE: European free market, standard min. 95 per cent, \$ per tonne unit (10 kg) WO, cfr. 53-62 (same).

VANADIUM: European free market, min. 99 per cent, \$ per lb, in warehouse, 19.00-21.00 (same).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 19.00-21.00 (same).

MERCURY: European free market, min. 99.98 per cent, \$ per lb, in warehouse, 7.75 (same).

PNG tries to calm fears over mine deals

By Kevin Brown in Sydney

flavour. But the method by which the HEU will be transported to the US might be a sticking point, they said.

It is understood that the US Energy Department would substitute the Russian material for higher-cost uranium produced for it in the US. This would lower the department's cost of production.

Mr David Kay, director-general of the Uranium Institute in London, pointed out yesterday that the US-Russian agreement "ensures that not all the HEU will be entering the market at once but it will be released over many years. This arrangement seems guaranteed to have a zero impact on the market by ensuring there is no new capacity".

He said early estimates that dismantling nuclear weapons would provide about 100,000 tonnes of uranium - or about two and a half times last year's western world sales of 38,000 tonnes - were proving wide of the mark. It was now suggested that the US and Russia would each release about 50 tonnes in this way.

Funds generated by the US-Russian deal will be used by the Russians partly to upgrade the safety of their nuclear reactors and partly to build facilities in Russia to convert HEU to LEU.

Spot prices of uranium oxide are now well below the production costs of most mines at US\$7.50 a lb. Prices peaked at \$45 a lb in 1978.

The market changed dramatically in the 1980s when brokers and other intermediaries began to act for their own accounts. By selling material from the huge stocks available in the west and latterly from Russia they have become important alternative suppliers.

MINOR METALS PRICES

per 75 lb flask, in warehouse, 135-150 (same).

MOLYBDENUM: European free market, drummed molybdic oxide, \$ per lb Mo, in warehouse, 2.33-2.38 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.50-5.50 (same).

COPPER: European free market, standard min. 99.5 per cent, \$ per lb, in warehouse, 19.00-21.00 (same).

URANIUM: Nuclear exchange value, \$ per lb, U₃O₈, 7.75 (same).

Unsettled UK summer yields bitter fruit

Apples and potatoes have fared better than grain, but prices are disappointingly low

THE UNSETTLED summer of 1992 may not be proving ideal for cereals but it looks like turning out rather well for some other crops like potatoes and apples. I should stress, however, that I am referring to supply rather than prices or profitability. For, as ever, a modest excess of perishable commodities is leading to market collapse.

In theory, cereals are not all that perishable. They should be gathered into barns, dried if necessary and stored safely until required for human or animal food. For the last few years that is what has happened.

This year, however, after one of the earliest ever starts to the UK cereal harvest, in ideal conditions, it suddenly all went dreadfully wrong. In mid-August, the main harvest month, the weather deteriorated. A series of long downpours, interspersed with heavy showers, knocked crops of wheat which had previously looked potentially reasonable, for both yield and quality, flat to the ground.

Many of those crops are still out in the fields, especially in the northern half of England and in Scotland. It is simply not possible to work a combine harvester in crops that are flat and saturated, however efficient your dryer. And now the grains are growing in the ears. Farmers will, of course, press on with the harvest whenever the weather allows, but they know already that much of what they will bring into their barns will not even be good pig feed and will therefore be worth very little.

But weather conditions have been excellent for other crops; confirmation, if it were needed, that farmers are wise if they adopt diverse cropping systems.

FARMER'S VIEWPOINT

By David Richardson

Apples, for instance, have looked promising since blossom time. There was little frost to damage the fruit set and the warm summer followed by the recent rain has matured the fruit two to three weeks earlier than usual. Even the strong winds over the bank holiday weekend will have done little damage to a crop which these days is mainly grown behind high wind-breaking hedges and on trees trained, for ease of picking, to grow no more than head height.

So, this week fruit growers across the country expect to start picking their main variety - traditional Coxes. Reports suggest that it will be an excellent crop for quantity and quality almost everywhere. But prices seem set to be disappointing.

The estimated size of the UK crop is, in fact, only a little above average. But there are other factors that will help keep wholesale prices low. The first is a large quantity of southern hemisphere fruit, picked last winter, shipped to this country and since held in UK cold stores. Fruit traders describe the apples as "tired" but the fact remains that they have to be disposed of at almost any price and in the meantime overhang the market for freshly picked home

grown apples.

The second reason for UK growers' concern is the massive apple crops grown in Europe. Conditions have been ideal across the continent and current estimates are that the total EC metric tonnage for picking this year is around 10m tonnes. Last year Europe's apple growers produced a mere 8.5m tonnes and the long term average is nearer 8m tonnes. All of which adds up to a depressed English apple market with best profit wholesaling at present not much more than 20p a lb, packed and graded. When the cost of packing, transport and market commission can come to 15p a lb it is clear that there is an inadequate margin left to cover all the costs of growing and picking, let alone leave a profit for the orchard owner.

Incidentally, by way of research for this article, I bought a fraction over a lb of fresh English gala apples in a well known multiple store ... they cost me 99p. Not a bad mark-up! It is nice to see that the supermarkets are not suffering like their suppliers.

In any event it seems probable that the European Community's scheme to stabilise the apple market in times of glut will be activated again this year. It is triggered at the request of marketing co-operatives when prices fall to unprofitable levels. The EC authorities then intervene in the market to take some of the surplus off the market. The fruit they buy is either buried or fed to livestock.

Use of the scheme in the UK

is usually limited to taking a tiny percentage of surplus Bramley cooking apples off the market. But in France and Italy, where much bigger tonnages of varieties such as

golden delicious can be grown, the intervention price itself can be profitable. And there is a great deal of suspicion in the UK that some of the "destroyed" fruit ends up in apple pie.

The UK Potato Marketing Board announced its intervention buying programme for maincrop produce last week. This too follows forecast of a massive surplus and the collapse of the market price to £28 a tonne. The board's buying price is £23 a tonne and the purchased tonnages will be offered to livestock farmers for feed. As with apples, prices have collapsed because of a perceived surplus. Some so-called experts have estimated that the UK may have grown up to a 1m-tonne surplus this year (against average production of about 8m tonnes). But others point to the high incidence of diseases such as blight, black leg and powdery scab, which may mean that the tubers will rot in store. It is also possible, say the moderates, that these estimates of very big crops have failed to account for the fact that irrigation as had little effect this year.

Meanwhile potato growers are angry that while they are receiving as little as 2p for a lb for potatoes, supermarkets are still charging consumers up to 20p a lb. Doubtless the buyers for the multiples feel they are quite safe in screwing down prices paid to UK farmers as they know there are plenty of alternative supplies just across the English Channel. There are big potato crops in The Netherlands, Belgium, France and Germany and between them these countries have planted an extra 60,000 hectares (150,000 acres) this year.

Does he seem to bring about the same kind of chaos in UK potato markets as exists on the continent? Could this possibly be in the best interests of either producers or consumers of potatoes? How can it possibly be consistent to try to control the production of one batch of food crops while deliberately encouraging over-production of another? I think we should be told.

It is reported, however, that Mr John Gummer, the Minister of Agriculture, is seeking to abolish these statutory powers. Moreover, he is planning this just months after he agreed with the other agricultural ministers of the EC to introduce volume control for other farm commodities.

Does he seem to bring about the same kind of chaos in UK potato markets as exists on the continent? Could this possibly be in the best interests of either producers or consumers of potatoes? How can it possibly be consistent to try to control the production of one batch of food crops while deliberately encouraging over-production of another? I think we should be told.

Traders assess rapeseed damage

By Robert Gibbons in Montréal

PASMINCO, the Australian lead and zinc group, has announced that it has offered voluntary redundancy to 1,370 workers at its Broken Hill mines in an effort to boost productivity by a third.

The company, which recently announced a net loss of A\$35.6m (£21m) for the year to the end of June, said there was no calling on the number of redundancies that would be accepted.

Pasminco said that it wanted to increase production at Broken Hill by about 100,000 tonnes a year to 2.65m tonnes by June 1993. The redundancy offer is part of a programme aimed at increasing productivity to from 1,900 tonnes to 3,000 tonnes a year per employee.

Mr Jim Hamilton, grains co-ordinator at James Richardson & Sons, Winnipeg, said the extent of the damage to crops under snow and the potential for harvest could not be known for a week or so. Cool, damp weather is forecast to continue until at least September 10.

"The rapeseed crop is two weeks late because of the weather, but it will be several weeks before harvest can begin," said Mr Hamilton.

Farmers could face problems in delivering against September contracts, but nothing is sure yet."

● European Community July-September soyabean crushings may be 16 per cent higher than in the same quarter last year as crushers seek alternatives to this year's much-reduced

rapeseed crop, according to the Oil World newsletter, reports Reuter from Hamburg.

"With rapeseed and products themselves out of the market, consumers are shifting particularly to soyoil and meal," the weekly publication says. It forecasts EC soyabean crushings at 3.36m tonnes in July-September from 2.88m tonnes last year and 2.61m in 1990.

The accelerating demand for soy products in Europe has provided a fillip to crushing margins. Oil World calculates that gross soyabean crushing margins averaged DM28 (£10) a tonne in August up from DM26 in July and only DM5 in May. Last August the average was DM16 and two years ago it was minus DM6.

Coconut output 'to fall'

By William Keeling in Jakarta

WORLD COCONUT production will decline this year and next leading to sharp falls in exports of coconut products, according to the Asian and Pacific Coconut Community.

Coconut production will reach 8.524m tonnes, copra equivalent, this year, down 3.2 per cent on 1991, and will drop to 8.432m tonnes in 1993. However, the decline in exportable supplies of coconut products will be larger because of a prolonged drought in the Philippines, the world's leading exporter.

The drought has "thwarted the prospects of a recovery in the Philippines coconut production later this year and early 1993", the association says in the latest edition of Coconuts, its official publication.

The APCC forecast 1993 production in the Philippines at 1.7m tonnes copra equivalent, continuing a steady decline from a high of 2.8m tonnes in 1990. The Philippines' exports of coconut oil are likely to fall 30 per cent this year to 620,000 tonnes, with world exports down 19 per cent to 1.1m tonnes.

World exports of copra meal are forecast to fall by 9 per cent in 1992 to 960,000 tonnes and further to 945,000 next year. The APCC expects world exports of desiccated coconut to reach 185,500 tonnes this year, down 2.6 per cent on 1991, and to drop slightly to 181,500 in 1993.

WORLD COMMODITIES PRICES

(Prices supplied by Amalgamated Metal Trading)

COCOA - London FOX £/tonne
Close Previous High/Low

Sep 579 565 600 578
Oct 566 526 600 561
Dec 537 507 626 532
Mar 605 676 678 603
May 604 676 690 603
Jul 604 676 690 603
Sep 604 713 716 694
Oct 748 769 765 748
Mar 748 765 765 748
May 767 765 765 765
Sep 765 765 765 765

Total daily turnover 22,047 lots

LONDON STOCK EXCHANGE

Equities wilt under further pressure

By Steve Thompson

A TRADING session that threatened to record one of the lowest daily turnovers of the year so far on the London Stock Exchange was rescued by a chunky programme trade in mid-afternoon.

But, even some big trades triggered by the programme failed to prevent the equity market from slipping back below the 2,300 level on the Footsie. Fund managers remained preoccupied with trends in international currencies which prompted worries about the possibility of a rise in UK interest rates and the Maastricht referendum in France scheduled for September 20 which is seen as threatening the fabric of the ERM.

Fisons up on drug stories

THE RUMOUR factory got to work on Fisons ahead of the pharmaceutical group's interim results, scheduled for release next week. Old speculation that a bid for the group was imminent resurfaced, as did the recurring story that Fisons' Opticrom drug is to be reinstated in the US. The shares jumped 13 in early trade and then drifted with the market to close a net 5 ahead at 173p.

Hans Govett, which was recommending the share last week, was blamed for the rumours. However, Hans' Mr James Culverwell was keen to disassociate himself. "I think there is no prospect of a bid in the near term," said Mr Culverwell.

He was also sceptical about the imminent return of Opticrom and argued that the shares were merely recovering after being oversold. ICL which was pinpointed as the potential bidder for Fisons, dipped 2 to 1063p.

Courtoulds weak

Chemicals group Courtoulds fell sharply in early trading as an agency broker lowered its forecasts for the company. The shares were down 20 at one stage and closed 17 off at 422p.

James Capel cut its forecast for the year ending March 1993 by £16m to £209m and for the following year by the same amount to £220m. Capel analysts Mr David Inglis said the reduction reflected pressures in various businesses throughout the world and the weakness of the Australian and US dollar.

The new current year prediction compares with an existing range of between £210m and £215m but it was felt that estimates are about to be adjusted.

Capel said the prospect of a general review had prompted it to remain cautious on the stock in spite of believing that the shares are almost at a support level.

Shares in leisure group Rank Organisation were friendless and retreated sharply after

And, sentiment in a market desperately searching for any sort of good news was given another dent by more bad news from a building sector expected to produce some dire results in the next few weeks.

The return to work after the long Bank holiday weekend saw the market open marginally firmer, helped by a weekend Press indicating that a rise in UK rates had largely passed. However, a build-up of a trading programme was put forward in the Footsie future and signs of more pressure on the dollar led to a slide in the cash market. The Footsie index saw a small opening rise turned quickly into a loss of some seven points by mid-morning.

With sterling said to have been caught in the crossfire

Account Dealing Dates					
First Dealings					
Aug 10	Aug 24	Sep 7			
Options Exercised		Sep 3	Sep 17		
Last Dealings		Sep 21	Sep 4	Sep 18	
Account Date		Sep 1	Sep 14	Sep 28	
New time dealings may take place from 9.30 am on business days earlier.					

houses was said to have carried out the programme which was said to have been weighted to the sell side.

The Footsie 100 index reached the day's lowest level, a fall of 16.1 at 2,296.5, as the large trades were in the process of being unwound by marketmakers, but thereafter showed signs of stabilising to close 142 down at 2,294.

Turnover, despite being boosted by the programme trade, could only reach 312.9m. Customer business in the equity market has reached 12m or only one occasion during the past two weeks.

Analysts and traders expect the market to trade in a narrow range ahead of the French referendum and pointed out that under French law no new

opinion polls are allowed.

One senior trader said that as soon as the Maastricht referendum is over fund managers will have to come to terms with an even bigger affair in the form of the US Presidential election in November.

The electricity distribution stocks ("recs") were aggressively sold ahead of the cessation of trading in the Electricity Package tomorrow; dealers are reluctant to take on stock in the more illiquid "recs" as institutions unbundled their remaining Packages.

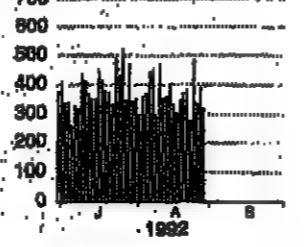
The housebuilding sector provided the market's three weakest performers in percentage terms after Persimmon, the highly-rated construction group announced disappointing figures.

FT-A All-Share Index



Equity Shares Traded

Turnover by value (million) Excluding intra-market business & Overseas turnover



leaves over the next six months, a bid is a racing certainty because there is value in the company."

Unravelling of the Electricity Package ahead of its demise tomorrow put it, and most of the related utilities, under pressure. The package fell 225 to 2,155.

Builders were under continuing pressure following gloomy statistics last week and worries about a possible rise in interest rates. George Wimpey, the UK's second biggest house builder, dropped 12 to 85p on growing concern over the safety of the dividend, and Barratt Developments slid 8 to 41p.

North of England housebuilder Persimmon plunged 25 to 148p as first-half profits of 27.25m at the bottom of the range of expectations prompted forecast cuts. BZW came down to 215m from 219m for the current year, and by 24.5m to 217.5m for 1993.

Electrical and engineering group GEC bucked the market trend and picked up 3% to 237p, with Hans Govett reiterating its buy stance after press reports that the group's defence division had won a \$50m order for in-flight entertainment. Hans said GEC has set a target of half of its defence sales coming from the civil market by the end of the century.

British Gas continued to slide after disappointing interim results last week. S.G. Warburg

reiterated its sell recommendation and published a note confirming its reduced profit forecast - down to £280m from £214m and around the bottom of the range. Gas finished 3% lower at 238p.

Pharmaceuticals were undermined by dollar weakness over the long weekend. SmithKline Beecham, which announced job cuts and withdrawal from some areas of long-term research, was down 11 at 443p, and Glaxo fell 16 to 760p.

reiterated its sell recommendation and published a note confirming its reduced profit forecast - down to £280m from £214m and around the bottom of the range. Gas finished 3% lower at 238p.

Speculation that British Aerospace was about to clinch the long predicted order for Tornado and Hawk aircraft from Saudi Arabia boosted the shares by 7 to 265p.

Conglomerate Tomkins was reported to have been a weak market on vague talk that the company may be looking to make an acquisition in the near future. The shares closed at 205p after a two-for-one split came into effect.

Business services group BET fell 10 to 104p, making it one of the day's biggest falls in the FT-SE Index. Securities house UBS Phillips & Drew was reported to have downgraded profit expectations.

Publisher Reed International held up well in spite of an announcement that Moody's Investors Service said it might downgrade Reed Publishing. The unit's senior unsecured debt is currently rated AA3 and about £725m (£364.3m) of long-term debt is affected. One analyst said the Moody's announcement was surprising because "Reed's interest cover is over six times, gearing is not particularly high and margins are not under pressure". Reed ended 3 to 465p.

Speculation that British Aerospace was about to clinch the long predicted order for Tornado and Hawk aircraft from Saudi Arabia boosted the shares by 7 to 265p.

MARKET REPORTERS:

Peter John,
Joel Kibalo

■ Other market statistics,
Page 16

FINANCIAL TIMES STOCK INDICES

	Sept	Aug	Aug	Aug	Aug	Aug	Year	1992	High	Low	Since Compiling
	03	04	27	28	25	25	Ago	75	51	40	18
Government Secs	87.03	87.04	87.28	87.25	87.56	85.96	89.75	85.11	127.40	45.18	(3/7/85) (3/17/85)
Fixed Interest	102.88	103.13	103.26	103.34	103.82	94.94	106.35	97.15	106.35	50.53	(5/7) (2/1) (6/7/92) (3/17/93)
Ordinary Shares	1670.0	1680.6	1688.6	1676.2	1681.0	2079.3	2109.7	1670.0	2138.7	868.6	(10/1) (11/9) (2/25/92) (2/26/93)
Gold Mines	77.4	79.4	79.3	78.7	80.3	149.5	160.6	77.4	734.0	43.2	(10/1) (11/9) (2/25/92) (2/26/93)
FT-SE 100 Share Index	2298.4	2312.6	2311.6	2285.4	2281.0	2045.7	2371.8	2261.0	2371.8	968.9	(11/5) (2/25/92) (2/26/93)
FT-SE Eurotrack 200	1046.46	1053.68	1056.12	1037.41	1029.56	1189.8	1248.7	1029.58	1248.7	633.52	(11/5) (2/25/92) (2/26/93)
SEAC Bonds	15.682	17.194	18.567	17.228	18.567	24.206	24.206	15.682	24.206	8.98	(10/1) (11/9) (2/25/92) (2/26/93)
Equity Turnover(Cm) ¹	5.33	5.28	5.23	5.31	4.28	8.00	8.00	5.33	8.00	5.00	(10/1) (11/9) (2/25/92) (2/26/93)
Equity Bargains	16.33	15.44	16.47	16.33	7.72	7.43	7.43	16.33	7.43	1.50	(10/1) (11/9) (2/25/92) (2/26/93)
Shares Traded (m) ¹	318.4	336.1	480.0	488.0	346.8	348.8	470.0	318.4	470.0	10.00	(10/1) (11/9) (2/25/92) (2/26/93)

GILT EDGED ACTIVITY

GILT EDGED ACTIVITY											
Indices ¹ Aug 26 Aug 27											
Gilt Edged											
Bargains 104.7 121.3											
Day's average 102.1 94.9											

*SE Activity 1974

¹Excluding intra-market business and Overseas turnover.

London report and latest Share Index Tel 0891 220001. Calls charged at 3p/min plus 1p/min. Add 1p/min for each call. Calls charged at 3p/min plus 1p/min for each call.

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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Notes

Price

Yd or

Mkt Cap

Yd

Gr.

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 989 2126.

AUTHORISED UNIT TRUSTS

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Guide to pricing of Authorised Complaints with the assistance of IACM

INITIAL CHARGE: Charge starts at rate of \$100 used to develop marketing and administrative costs, including compensation paid to compensated. This charge is deducted in the price of units.

HISTORIC PRICING: The lower 21 districts had the contractors and companies used on the plan set on the most recent valuation. The latest contracts are the latest available before publication and may

OFFER PRICE: The asking home price. The price at which houses can be bought by buyers.

BID PRICE: The asking home price plus. The price at which sellers are ready to sell.

CAPITALIZATION RATE: The rate of interest

CANCELLATION PRICE: The minimum redeemable price. The minimum spread between the offer and bid price is determined by a percentage held down by the government. In practice, most well run managers create a wider dispersion spread. As a result, the bid price is often set above the cancellation price.

SCHEME PARTICULARS AND REPORTS: The exact cost sheet and extensive particulars can be obtained by means of charge from head manager.

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10. What is the name of the author of the book?

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100% Natural

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

AMERICA

Dow holds its ground as currency declines

Wall Street

US STOCK markets held their ground yesterday in the wake of a declining dollar and some mostly negative economic reports, writes *Patrick Harrison* in New York.

At the close the Dow Jones Industrial Average was up 8.91 at 3,266.26, having spent the entire day near to Monday's close. The more broadly based Standard & Poor's 500 gained 2.04 at 416.07, while the American Composite firmed 0.66 to 381.44 and the Nasdaq composite added 2.49 at 505.61.

Turnover on the New York SE was fairly light at 1.74m shares, and rises outpaced declines by 924 to 763.

Although the stock markets have been hostage to the dollar's fortunes in recent weeks, yesterday's drop in the US currency's value to an all-time low against the D-mark had little effect on equities.

Attention was otherwise focused on economic news. A 0.1 per cent rise in July leading indicators, a 0.6 per cent decline in construction spending in the same month, and the slight fall in the National Asso-

ciation of Purchasing Management's August index confirmed that economic activity remained extremely sluggish in spite of the lowest domestic interest rates in 30 years.

Lennar lost 8% to \$28.4 on news that some Florida homeowners, whose Lennar-built houses were destroyed by Hurricane Andrew, plan to file a suit against the company. The decline may also have been a natural correction to recent gains in Lennar stock, prompted by expectations that the company would benefit from the demand for new homes in south Florida.

Another stock affected by the hurricane was American Reliance, which dropped 5% to \$17.1% on the American Stock Exchange on the expectation that the company will incur substantial direct losses from property damage in Florida.

Oil issues, which have posted strong gains in recent months after a long period in the doldrums, were mostly lower after broking house Wertheim

Automated Distribution Systems declared insolvent. Gemini termed the action without merit, said it has a strong financial position and that PWA had boycotted meetings of the Gemini board. PWA, which was up 43 cents on Monday, lost 15 cents to \$35.15. Air Canada, which is a partner with Gemini, gained 10 cents at \$34.50.

ATLANTIC Richfield \$1.1% to \$114.4% and Amoco \$3% to \$51.1%.

Airline stocks were in demand as investors anticipated an improvement in carriers' business now that the summer fare war is over. UAL advanced 83% to \$107.1%. Delta rose 2.7% to \$52.21, USAir up 3% to \$31.5% and AMR, parent of American Airlines, gained 1.1% at \$57.4%.

Canada

TORONTO share prices closed steady for the second consecutive day. The TSE 300 Index gained 4.7 at 3,075.6 and advancing issues led declines by 294 to 216 after a fair volume of 30.3m shares.

PWA said it has begun legal action to have Gemini Group Automated Distribution Systems declared insolvent.

Oil issues, which have posted strong gains in recent months after a long period in the doldrums, were mostly lower after broking house Wertheim

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ASIA PACIFIC

Nikkei drops back below 18,000 on profit-taking

Tokyo

JAPANESE shares ran into profit-taking after the Nikkei average's 1,680.51 point surge over the previous four sessions, agencies report from Tokyo.

The Nikkei closed 321.06, or 1.8 per cent, down at 17,740.06, after a day's low of 17,699.72 and high of 18,059.21. Declines outnumbered advances by 751 to 285, while 82 issues were unchanged.

Volume was estimated at 560m shares, down from 584.5m registered on Monday. The Topix index of all first trading stocks slipped 15.24 to 1,370.27, while in London the FTSE/Nikkei 50 index lost 6.11 to 1,088.07.

Traders said the Nikkei's downside was probably limited to 17,500 as sentiment remained buoyant in the wake of the government's fiscal stimulus package. However, they added that selling pressure remained heavy above 18,000.

Mr Hirokuni Maki, a trader with County NatWest Securities, said that with the Nikkei at 18,000, and price/earnings ratios above 45, "the market does not look cheap". With companies cutting their earnings forecasts for the current fiscal year, the ratio could soon exceed 50, he added.

Individuals and dealers dominated trading, with Aids-related shares attracting the most interest. Meiji Milk accounted for roughly 8 per cent of the day's turnover as it advanced Y50 to Y1,110. Mochida Pharmaceutical climbed Y160 to Y3,690.

Other sectors which had risen sharply over the previous two weeks fell on profit-taking. Mitsubishi Estate dropped Y53 to Y957 and Mitsui Real Estate Y40 to Y1,040.

Blue chip electricals were mostly softer, although the lat-

est downward earnings revisions did not have a big effect. Hitachi dipped Y11 to Y786 and Toshiba slid Y18 to Y202.

Takashimaya weakened Y40 to Y1,000 after a newspaper reported that the company will suffer a 48 per cent drop in pre-tax profits in the current fiscal year.

Carmakers lost ground following the domestic car sales data for August that showed a 16.3 per cent fall from a year ago, the sharpest decline since November 1989. Toyota Motor receded Y30 to Y1,430 and Air Canada, which is a partner with Gemini, gained 10 cents at \$34.50.

Roundup

TOKYO'S retreat prompted profit-taking in the Pacific Basin region.

TAIWAN finished slightly higher as investors became cautious after the recent rises. The weighted index put on 14.10 at 3,960.45 as turnover increased to 1,925.56bn from Monday's T\$29.5bn.

Slight profit-taking was seen but major players and institutions traded actively, encouraging small investors. China Steel, strong in the past two days, relinquished 30 cents to T\$79.21 on profit-taking.

HONG KONG closed firmer after an early decline, selling orders having dried up by mid-morning. The Hang Seng index gained a net 82.97 at 5,711.97 in turnover of HK\$2.7bn. The market was closed on Monday.

HSBC Holdings led the active list, rising HK\$2 to HK\$56.50 on the back of last week's results.

MANILA fell further in less trading as PLDT and Philippine National Bank continued to soften in reaction to the steady rise of the peso against the dollar. The composite index shed 9.75 to 1,366.91 in combined turnover of 163.36m pesos, after Monday's 14m.

AUSTRALIA eased in quiet

trading dominated by selling of industrial stocks. The All Ordinaries index finished 4.7 off at 1,542.6 in turnover of A\$16.2m.

Lend Lease tumbled 30 cents to A\$14.00, extending its fall since its disappointing results last week to A\$1.90, while Brambles slid 66 cents to A\$14.98, a loss of A\$1.12 so far this week ahead of its financial results, due tomorrow.

NEW ZEALAND rose slightly in light trading on the first day of spring, the NZSE-40 capital index firming 1.96 to 1,483.85 in turnover of around NZ\$14.4m. Fletcher Challenge moved forward 4 cents to NZ\$24.40 following late interest from Australian institutions.

Fishing concern Sanford advanced 15 cents to NZ\$6.10 on expectations that Sealord, Carter Holt's fishing company, will not now be floated.

SINGAPORE closed easier on thin selling, the Straits Times Industrial index losing 3.08 to 1,375.46 in volume of 28.11m shares, up from 26.25m.

KUALA LUMPUR retreated in the afternoon on profit-taking. The composite index ended 1.23 down at 573.50 after reaching an early high of 579.21.

Volume fell to 31.4m shares from Friday's 51.1m. The market was shut on Monday.

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Chips off the eastern bloc:
new airlines learn to fly
the capitalist way Page 10

FINANCIAL TIMES SURVEY

AEROSPACE

Wednesday September 2 1992

The EFA affair: Europe's
absent jet will be the
talk of Farnborough Page 12

SECTION III

Aerospace faces its worst cyclical down-turn since World War Two. As the industry prepares to go on show at Farnborough, parts of its military and commercial sectors are bracing themselves for some radical reshaping, writes Paul Betts

Fasten your safety belts

TO MAKE a small fortune you should start with a big one, says Mr Jean Pierson, the chairman of the European Airliner consortium.

This old adage from the farming industry is becoming increasingly apposite for aerospace which during the past two years has faced the worst cyclical downturn in its post-war history.

As the industry prepares to gather in force for its regular Farnborough showcase next week, it is facing a series of severe problems both in the military and commercial sectors which are likely to lead to a significant reshaping of some significant parts of the business.

This process has already begun. The last few months have seen Deutsche Aerospace negotiate a partnership with Fokker of the Netherlands which is expected to lead to a broad restructuring of the European regional aircraft industry. McDonnell Douglas of the US has been striving to forge an alliance with aerospace manufacturers in the Far East to form a new international commercial airline partnership. In the UK, British Aerospace is in the throes of a sweeping restructuring aimed at refocusing the company around its core military aircraft and large civil airliner activities in the European Airliner partnership.

"It seems clear to me that the growing problem of excess



capacity, and defence conversion,

has also been forced to scale back its operations to adapt to the reductions in government spending in the new post Cold War defence climate.

This has led to large scale job cuts and attempts by manufacturers to diversify increasingly in commercial activities to offset the loss of defence business.

Even though the civil market remains soft, the contraction in the defence industry is expected to continue spawning new ventures in commercial aerospace. In turn, this is bound to put even greater pressure on the excess capacity already evident in the commercial sector.

"It seems clear to me that the growing problem of excess

capacity, and defence conversion,

will have a huge impact on our industry over the next five to ten years," says Mr Larry Clarkson, a vice president of Boeing, the world's biggest manufacturer of commercial aircraft.

Boeing has been cutting back production as have Airbus and McDonnell Douglas. But even with 55 per cent of the world commercial airliner market and an order backlog worth \$97bn, Boeing has also been forced to change the way it does business. The Seattle-based company is adopting a much more open stance towards the outside world and is actively encouraging airlines, suppliers and subcontractors to participate in the design of its latest airliner, the 777 widebody twin engine jet.

It is also openly talking for the first time of forging close ties, including equity partnerships, with other companies. It has been forced to do so by the

huge investments required to launch new programmes in a market where the risks have kept steadily rising. "I don't know where our next partners will come from but I am not ruling out partnerships with any other company in the world," Mr Frank Shrontz, Boeing's chairman, said at the company's annual meeting this year.

Airbus, which has now become Boeing's principal competitor building up a 26 per cent share of the world market during the last 20 years, is also anxious to expand international collaboration as a response to the increasing challenges and complexities in designing, funding and developing new aircraft. "At the same time as alliances are developing between American and Asian interests, Airbus is exploring, sounding out, talking with new potential partners wherever they may be, and why not the US," Mr

Pierson said in New York this summer.

The problem for the industry

is that there is a fundamental difference between the current downturn and previous cycles, which have tended to occur at regular 10-year intervals. For the first time, the prolonged recession in civil aviation has coincided with deep cutbacks in defence.

In the past, the industry was able to rely on its military activities to tide it through a cyclical recession in the commercial sector. This has not been the case during the last two years. Instead, the industry has had to restructure simultaneously both sides of its business.

The end of the Cold War has not only shrunk the defence market but has also changed the emphasis on the types and scale of military projects either already in progress or envisaged. In the past, the industry's activities were dominated

by projects designed to address a potential conflict between super-power blocks.

But the political upheavals of the past two years, with the collapse of the Berlin Wall and the disintegration of the former Soviet Union, have altered that philosophy. The emphasis has now turned more in favour of lighter, cheaper and more tactical weapon systems rather than the former dominance of long range strategic military aircraft or missiles.

However, the disappearance of the risk of a super-power confrontation has now highlighted the fact that in many other regions of the world there is still the possibility of local configurations requiring weapons more suited to that threat. To respond to such threats, many Air Forces are increasingly looking for lighter and more operationally flexible systems.

The UK has argued vigorously that this situation also

applies to the £20bn European Fighter Aircraft (EFA), which is fighting a political battle for survival.

The EFA issue is bound to be one of the dominating themes at next week's Farnborough air show. The UK is expected to use the occasion to lobby hard Germany, Spain and Italy to continue participating in the production phase of the controversial programme.

Germany provoked the EFA crisis when it announced this summer it did not intend to go ahead with production of the new fighter, although it would continue to participate in the project's development. Both Spain and Italy have also expressed concerns about EFA's costs and are still, at this stage, by no means committed to production.

The collapse of the EFA programme would be a huge blow for the European aerospace industry. It would have repercussions on jobs and the future aerospace technological capabilities of the four EFA countries, and could also have implications for France which is developing its own advanced combat aircraft, the Rafale. A decision to scrap EFA could lead to a reassessment of the Rafale by the French administration in Paris, some French aerospace officials fear.

The industry is worried that the possibility of EFA and other military programmes of the past two years, with the collapse of the Berlin Wall and the disintegration of the former Soviet Union, have altered that philosophy. The emphasis has now turned more in favour of lighter, cheaper and more tactical weapon systems rather than the former dominance of long range strategic military aircraft or missiles.

These techniques are likely to become all the more important in the future as the industry starts to turn its attention to the next generation of supersonic airliners and the development of 800-800 seater super jumbos.

Demand for super jumbos and a second generation Concorde is expected to emerge around the turn of the century.

IN THIS SURVEY

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Colour illustration: Ivan Allen

OUT OF SOLIDARITY WITH ALL WINGED CREATURES.
SNECMA BUILDS ONLY VERY CLEAN ENGINES.

snehma

AEROSPACE 2

Commercial jet makers see a recovery after the turmoil, writes Paul Betts

Hopeful signs on the radar screen

THE world's commercial aircraft industry is confronted with a dichotomy: in the short term it continues to face considerable turmoil but in the longer term it remains optimistic that demand for airliners will recover and grow and will be strong.

Historically, the industry has always been highly cyclical. But the latest down cycle has been particularly fierce and caused by a unique set of circumstances.

It was preceded by a record breaking binge of new aircraft orders by airlines in 1987, 1988 and 1989. A total of \$80bn worth of new jet orders were booked by western manufacturers in 1989 alone. Even after a drop in the number of bookings last year, the total industry backlog of orders at the end of 1991 amounted to \$15bn and 3,158 aircraft. Such a trend was clearly unsustainable.

It was followed by economic recession in North America and several parts of Europe which had an inevitable impact on airline profits and new aircraft orders. The situation was exacerbated by the Gulf crisis last year and its profound impact on air travel. In the middle of all this, the end of the Cold War provoked a decline in the defence aerospace market forcing companies to rely increasingly on the commercial side of the business.

All this has created huge uncertainty in the jetliner market. Financially pressed airlines have deferred orders and significantly cut capital spending. Some 725 aircraft are lying idle in the Arizona desert. Aircraft manufacturers have been forced to adapt to this new market situation by reducing production of some of their jet programmes and cutting jobs. Even on the most optimistic assumptions of longer term growth, manufacturers now have more than sufficient capacity to meet future demand, says Mr Larry Clarkson, vice president of planning and interna-

tional development at Boeing, the world's biggest manufacturer of commercial jets. "Air travel may experience much stronger growth than we now project, but our best guess today is that there is no foreseeable shortfall to 2010 in the world's ability to manufacture commercial aircraft," he noted recently. "The problem of excess capacity is even more troubling when you consider what's happening on the military side of aerospace...sophisticated industries are in place and millions of jobs are at stake," he added.

The contraction in the defence industry is expected to spawn new ventures in commercial aerospace even though the market remains soft. "It seems clear that the growing problem of excess capacity and defence conversion will have a huge impact on our industry over the next five to ten years," Mr Clarkson said. "Within the next decade, we will probably see a change in both the composition of the aircraft manufacturers and the types of relationships they have with suppliers," he forecast.

One of the biggest problems facing the industry is the financing of new aircraft orders. In its latest review of the world airline market, Boeing says that airlines will have to turn increasingly to international capital markets to finance future aircraft purchases.

More innovative financing will be required to fund future airline jet requirements, especially since Japan, a significant source of aircraft financing, has



Jean Pierson, chairman of Airbus Industrie: confident outlook



Frank Shrontz, chairman of Boeing: lots of capacity to meet future demand

become reluctant to continue investing heavily in aircraft. Indeed, the contribution of Japanese banks, trading companies and equity investors in aircraft leases is expected to drop from between 55-65 per cent of total commercial aircraft financing to barely 8-12 per cent over the next few years, according to Boeing.

Despite all these difficulties, all three leading commercial aircraft manufacturers

— Boeing, McDonnell Douglas and the European Airbus consortium — remain confident of the longer term outlook for the industry with a recovery of world air travel requiring some \$850bn worth of new aircraft between now and 2010.

"We estimate that to meet the demand

for air travel some 12,000 new airplanes will have to be delivered between now and 2010, at an average rate of 500-600 aircraft per year," says Mr Jean Pierson, the Airbus chairman. But this market will be strongly dependent on airlines being willing to replace part of their existing fleets. Mr Pierson expects that of the 12,000 new aircraft deliveries between now and 2010, about 7,000 will involve replacement of old aircraft.

After world air travel declined last year for the first time in the history of the jet aircraft, the manufacturers are now expecting it to grow by between 4-5.5 per cent a year to the turn of the century. This growth coupled with congestion problems

on the ground at airports and in the air because of inadequate air traffic control systems is expected to boost demand especially for larger widebody aircraft.

Boeing is already well into the development of its new widebody twin engine airliner, the 777, while the new Airbus A340 four engine long range aircraft is due to enter service next year. While orders for smaller narrowbody aircraft have fallen sharply during the last year, demand has been more sustained for larger aircraft.

All three leading manufacturers are also studying plans to develop ultra-large aircraft capable of transporting 500 to 800 passengers to enter airline service early in the next century. Up to now, the jumbo market has been dominated by Boeing with the 747 series of airliners. But both Airbus and McDonnell Douglas are planning to challenge Boeing in this niche with new jumbos.

"I believe the design and development of these giant aircraft represents the next great challenge for commercial aviation," Mr Adam Brown, the planning director of Airbus, told a aviation conference earlier this year.

Boeing is studying the possibility of stretching its 747 or building an entirely new extra large aircraft. McDonnell Douglas has already announced its intention to develop a double-decker four engine jumbo, the MD-12, if it can find partners to invest in the project and sufficient airline launch customers. Airbus has also been talking to airlines, especially in the Asia-

Pacific region, about a super jumbo. All three manufacturers agree that the costs of developing a new generation of large aircraft are so high that it is bound to involve widespread international cooperation. All three have been seeking to interest Asian aerospace companies to participate in the eventual development of ultra-large airliner programmes because the biggest market for such aircraft is expected to be in the Asia-Pacific region, where air traffic is forecast to continue showing above average growth.

McDonnell Douglas has been striving to negotiate an equity investment agreement with Taiwan Aerospace, while Boeing and Airbus have been discussing cooperation with the three Japanese manufacturers: Kawasaki Heavy Industries, Full Heavy Industries and Mitsubishi Heavy Industries.

The manufacturers, however, are also looking at the smaller end of the airliner market. Boeing is expected to start later this year consulting airlines on a new design of its 737 twin engine narrowbody jets which is expected to involve a new wing and new engines. Airbus is studying the possibility of launching a smaller 128-seat version of its A320 narrowbody aircraft called the A319. McDonnell Douglas also has plans to develop a new medium sized airliner to expand its family of commercial airliners.

But their long term expectations remain firmly fixed on the large airliner market. All three are predicting that the average size of jets operated by big international airlines will rise from around 174 seats to 241 seats over the next 20 years. In the Asia-Pacific region, this is likely to be even higher, to around 334 seats. In turn, this is expected to require the delivery of substantial numbers of aircraft very much larger than anything flying today.

Short-haul jets are worst hit, writes Paul Betts

Too many choices

THE REGIONAL and commuter aircraft industry is undergoing a significant shake-up. Of all commercial aircraft markets, it has been one of the worst hit by the recession, the slowdown in air travel, and the financial troubles of smaller airlines — the principal customers for regional jets and turbopropeller commuter aircraft.

The slump has highlighted the fundamental structural problem of the industry. Simply put, it is suffering from over-capacity with too many manufacturers offering too many competing products.

For smaller regional jet-makers, the problem has been exacerbated by the presence of the three large commercial aircraft

manufacturers at the upper end of the market.

Boeing and McDonnell Douglas, of the US, offer 100-seat versions of their twin-engine narrow-body aircraft, the 737 and the MD80/90. The European Airbus consortium is now studying the possibility of entering the 120-seater jet market for the first time, by launching a new smaller derivative of its A320 twinjet called the A319.

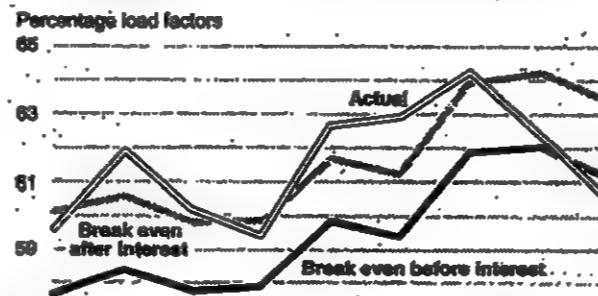
All this has led to an acceleration in efforts to rationalise the regional airliner industry, especially in Europe. Some consolidation has already begun. Bombardier of Canada absorbed Short Brothers of Northern Ireland and, more recently, de Havilland of Can-

ada, after a joint bid for the Canadian group by Aérospatiale, the French aerospace company, and Alenia of Italy, had been blocked by the European Commission. Aérospatiale and Alenia have also pooled their resources to form the ATR regional turbopropeller aircraft consortium.

But the current focus is on Fokker, the Dutch aircraft manufacturer, which finally agreed this summer to a merger with Deutsche Aerospace (Dasa), the aerospace arm of Germany's Daimler-Benz group.

Dasa will acquire control of Fokker through a 51 per cent stake in a joint holding company to form the basis of a new partnership in the regional air-

Profitability of international services



liner sector. Fokker is expected to provide its marketing expertise, and Dasa the necessary financial backing to support future regional airliner programmes. Fokker has been working on plans to develop a smaller 70-seat version of its Fokker 100 jet and eventually a larger 120- to 130-seat derivative.

The agreement between Dasa

and Fokker is also expected to set the stage for a broad realignment of the European regional aircraft industry. Dasa has had its eyes set on the regional jet business for the past two years, as part of its long-term strategy to re-establish the German aerospace industry in a leading position in commercial aircraft.

To this end, it formed last year a partnership with Aérospatiale and Alenia to develop a new family of regional jets as well as to co-ordinate the three companies' products and marketing networks in the commuter and regional aircraft sector.

The deal with Fokker, however, has clearly placed a large question mark on the future of the earlier partnership agreed between Dasa, Aérospatiale and Alenia.

But the Fokker transaction could ultimately lead to Aérospatiale and Alenia joining the new German-Dutch partnership to form a broader European regional aircraft consortium creating a similar sort of European consortium for regional aircraft as the European Airbus large airliner manufacturing consortium.

This is bound to put additional pressure on other manufacturers, especially British Aerospace (Bae), to speed up the search for partners or perhaps consider joining forces with the proposed new European regional aircraft consortium.

Tackling the problems of its loss-making regional aircraft activities has become one of the top priorities of Bae's restructuring strategy. The UK group has been attempting to negotiate a partnership with Japanese aerospace companies in its regional aircraft business, and has also been talking to Taiwan Aerospace and other manufacturers. The industry believes Bae could ultimately withdraw from this business.

But while the industry is scrambling to restructure itself, it remains confident of the longer-term growth prospects of the commuter and regional jet market. Apart from the sustained requirement for smaller jets and turbopropeller aircraft from developing countries, especially in the Asia-Pacific region, demand is expected to increase in industrialised countries as the airline industry continues to develop hub and spoke route networks.

Airlines will thus require small regional and feeder aircraft operating at high frequency to feed passengers to the major domestic and international routes at their hub airports. Since deregulation 12 years ago, this has been the case in the US, where a few strong carriers now dominate the market, operating dense nationwide networks with frequent services using smaller jets and commuter aircraft.

With the European Commission's third stage of airline liberalisation starting next year, large European carriers are expected to intensify efforts to open new hubs in other EC member states. This is likely to provide a strong stimulus for the commuter and regional aircraft market.

Even a profitable airline such as British Airways has been anxious to negotiate

Airlines head for third year of losses

Price-cutting war becomes fiercer

THE AIRLINE industry is still suffering from the extended hangover of the general economic recession and the air travel slump caused by the Gulf conflict last year.

Although traffic showed signs of recovery during the first half of this year, capacity is still outstripping passenger demand; and airlines are engaged in a fierce fares discounting war to maintain market share in anticipation of an eventual rebound in business.

The International Air Transport Association (Iata) — the industry's trade organisation, grouping more than 200 international airlines — has warned that, for the third consecutive year, airlines are likely to report a big loss on international scheduled services in 1992.

The latest estimates put the 1992 loss at around \$60b. This is not as high as the record \$46b loss reported by the industry in 1991, the worst year in the history of aviation, which followed a loss of \$2.7b in 1990; but it is still a disappointing and worrying performance.

"The financial recovery will be crucial to the ability of the airlines to offer better services, more tailored to consumer needs," warns Mr Gunter Eser, Iata's outgoing director general. "It is not a case of going from famine to feast. It would be good to see the airlines achieving merely the sort of return on their money invested that anybody could get by putting it in the post office," he adds.

After falling by 8 per cent last year — the first decline in air traffic since the introduction of the jet aircraft — passenger traffic has increased so far this year by 8 per cent and cargo by 4 per cent, compared with 1990, the year before the slump provoked by the Gulf conflict. But this traffic growth has not matched the rise in overall capacity, which is 12 per cent higher than in 1990.

In a nutshell, the fundamental problem of the industry is that too many aircraft are flying with empty seats. The response of most airlines to the slow recovery in traffic has been to cut costs in an effort to improve productivity. Nearly 50,000 jobs were lost in the industry in 1991, as a result of restructuring. But these moves have not been sufficient to offset the pressures of overcapacity in the market.

The financial problems of airlines, especially of the weaker carriers, coupled with increasing liberalisation and deregulation in the industry, are now expected to accelerate the general trend towards greater concentration in the industry, as well as the possibility of more airline bankruptcies.

The last 12 months have seen a number of airlines disappear, including famous names like Pan Am and Eastern, and younger ones like Air Europe. Several US airlines are struggling under the protection of the US bankruptcy laws. Others are scrambling to forge partnerships and strategic alliances with other airlines, to build up their critical mass and compete in an increasingly global airline market.

Even a profitable airline such as British Airways has been anxious to negotiate

international partnerships to strengthen its overall competitive position.

BA, which has been actively looking for allies in Europe, the US and the Asia Pacific region, successfully forged this summer a transatlantic alliance with USAir, the sixth largest US carrier. BA had earlier unsuccessfully attempted to negotiate a merger with KLM Royal Dutch Airlines. It has also indicated it was interested in taking a stake in Qantas Airways, the Australian carrier.

After more than 10 years of deregulation in the US, the American industry is already heavily concentrated around a handful of giant carriers, including, among the three largest, American Airlines, Delta and United Airlines. These carriers have now set their eyes firmly on expansion into the European market, which will be opened up to much greater competition next year following the recent approval of the European Commission's third package of air transport liberalisation measures.

To respond to the challenge of giant US carriers — as well as large airlines from the Asia Pacific region, which has continued to enjoy above average traffic growth — the big European carriers believe it will be necessary for them to grow even bigger.

At present, there are at least 60 airlines in Europe that matter: that's 40 to many," says Mr Bernard Attali, the chairman of the Air France group, which in terms of annual turnover is Europe's biggest carrier.

But consolidation is increasingly worrying European air transport regulators, who fear that this risks undermining the competition they are seeking to encourage through liberalisation. But liberalisation in Europe faces other obstacles. The two biggest are congestion in the skies, because of inadequate air traffic control systems; and crowded airports.

"If airlines want to survive in the longer term, they must behave like entrepreneurs and like any other industry, and adapt capacity to match demand," argues Mr Eser.

European governments are addressing the problem of air traffic control by seeking to

harmonise and modernise the different systems. But the process is likely to take several years. In the meantime, air traffic control in Europe remains extremely fragile. "The situation is critical for our industry," says Mr Attali. "You can't expect competition to work as long as there is a competition," he adds.

Crowded airports are another significant problem. The EC is attempting to draw up regulations to ensure that new airports can secure take-off and landing slots at congested European airports like London Heathrow or Frankfurt. But most EC member states are objecting to such a system, which would include a proposal to confiscate slots from established carriers to hand them over to new entrants.

The difficult financial situation of airlines and traffic growth artificially constrained by insufficiently used infrastructure could deprive the consumer of the benefits of liberalisation in Europe, the industry warns.

"We are heading for a formidable battle," Mr Attali says. "Deregulation in the EC will give consumers a good short-term deal with lower fares, but in the longer term it could have perverse effects, as it has had in the US."

Already the gap between low discounted fares and business or normal fares has widened. Businessmen are becoming increasingly frustrated by the high fares they pay to subsidise the discount business.

"Fed up with living in crowded skies and airports, the business traveller will one day say enough is enough, and will try to cut back on air travel," says one international airline executive.

A decline in business travel would have severe implications for the industry. Although businesses account for only 20 per cent of all air travel, they provide between 50-60 per cent of all airline revenues, according to Iata estimates.

After three terrible years, the industry is clearly hoping that there will eventually be a sharp recovery in traffic, as has been the case after previous down cycles. But it can no longer rely on recovery alone to resolve all its difficulties.

"If airlines want to survive in the longer term, they must behave like entrepreneurs and like any other industry, and adapt capacity to match demand," argues Mr Eser.

As businesses, the airlines can no longer continue defying all the laws of gravity.

Paul Betts

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AEROSPACE 3

David White on the consequences of the peace

Complex but real

THE PEACE dividend, that overworked cliché, has somehow lost its optimistic connotations.

The expression first gained currency in the US at the close of the Vietnam war, when hopes were raised that money previously poured into the conflict could be redirected into new social programmes.

In the aftermath of the Cold War, it has come to be used ironically by the sectors that have suffered the negative effects of defence cutbacks. Nobody seems conscious of having received a peace dividend. But if it is certainly being paid. General John Galvin, the recently-retired supreme Nato commander in Europe, reckons it will add up to more than \$500m by 1997 – the value of what the 16 Nato allies will have refrained from buying or saved on their military forces.

Worldwide, defence expenditure fell last year for the third year running, according to estimates by the Stockholm International Peace Research Institute (SIPRI). Some industrialists, including Mr John Weston, chairman of British Aerospace's defence division, foresee an end to the decline in the mid-1990s, and an increase after that.

But even if the outlook for arms manufacturers is not

totally gloomy, things are likely to get worse before they get better. Defence spending is like an ocean liner when it comes to slowing it down.

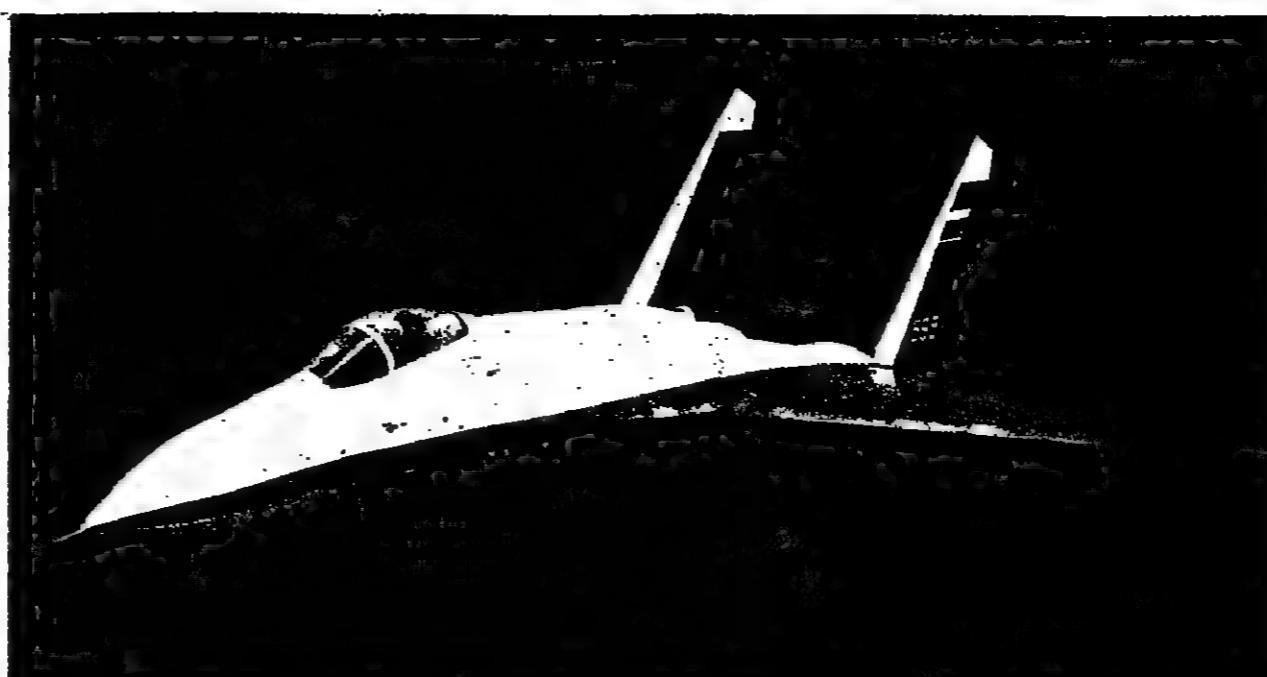
Sharp revisions of government spending plans have become the norm throughout the industrialised world, including countries such as France which have been relatively conservative about their defence outlays.

In the US, the \$281bn requested by the Pentagon for the fiscal year beginning in October would be a 4.5 per cent drop in real terms.

Plans up to 1997 have been revised downwards by \$50bn. This has involved halting 10 major equipment programmes including the B-2 stealth bomber, of which only 20 are now due to be built. The Sea-wolf nuclear-powered submarine, which is being stopped at one boat instead of the original plan for 36, and the Comanche scout helicopter, which is to remain at the prototype stage.

US spending plans, which still provide for a slight annual increase in current dollars from the 1994 fiscal year onwards, will continue to come under heavy pressure.

The UK has so far managed its Options for Change review without major cancellations but faces a continuing squeeze



The world has changed: a Russian-built Sukhoi Su-27 Flanker fighter shows its paces over London's M25 orbital motorway

in the IEPG but not the EC or WEU. Proposals such as a joint European procurement agency, favoured by Germany and Holland, still appear remote.

Takeovers have increased the concentration of Europe's arms industry, which is in the throes of drastic workforce reductions. But despite much talk about the potential for multinational industrial groupings in Europe, the only truly cross-border ventures to have got off the ground are Matra Marconi Space, which has brought together the bulk of the space activities of France's Matra and the British GEC group, and Eurocopter, the helicopter company formed by Aerospatiale of France and MBB of Germany. In the cost-cutting climate, multilateral collaboration on specific projects has come under strain – the European Fighter Aircraft being only one, albeit spectacular, example.

A series of tentative links has been made between European companies, however, for new-generation equipment ranging from vehicles to air combat radars.

The sharp change in defence structures and priorities – the thinning-out of forces in continental Europe, the new emphasis on mobility and flexibility, the needs of peacekeeping missions and arms control enforcement – undoubtedly creates new equipment requirements which will go some way towards compensating for the business defence contractors have lost. But governments are in no hurry.

US hit by missiles shakeup**New targets for rocket makers**

AFTER A false start in Europe, the shake-out in the missile business has begun in earnest in the US.

The sale of General Dynamics' guided weapons business to Hughes Aircraft, the General Motors subsidiary, creates a missile company of roughly equal dimensions to the one British Aerospace and Thomson-CSF of France tried unsuccessfully to set up by merging their operations.

This move, announced in May, is expected approximately to double Hughes' turnover in missiles to \$2.7bn. But it does not afford Hughes the same domination of the US industry that the planned BAe-Thomson venture would have enjoyed in Europe. Hughes, with wide-ranging interests in defence, electronics, followed the announcement with plans to shed 9,000 jobs over the next 18 months, about 10 per cent of its workforce.

General Dynamics, perhaps the most broadly-based of all US defence manufacturers with products ranging from combat jets to tanks and submarines, decided to ditch its missile activities as part of a plan to reduce itself in size in response to the downturn in defence spending, rather than try to diversify into new civilian activities.

Missiles made up about 10 per cent of General Dynamics'

The industry remains crucial but it is over-crowded and projects are falling

\$6.75bn sales last year. This included production of the Tomahawk cruise missiles that were launched from US warships in the Gulf war, and Stinger shoulder-fired weapons. The company had considered including missiles as one of its future "core activities".

But Mr William Anders, its chairman, said it "could not achieve sufficient market position to be the leader in a field which includes nearly a dozen firms in the US alone."

The statement summarises the challenge facing the missile sector. It will remain a central part of the defence business, a large and diverse sector with a wide range of products, subject to constant technological advances. But the industry is over-populated and the number of projects is getting smaller.

The confidence of US manufacturers in the products they have developed has meanwhile been undermined by the policy of "second-sourcing" production of weapons such as the Stinger or the Standard naval air defence missile. Further concentration in the industry, which includes Boeing, Hughes, Lockheed, Loral, Northrop, Martin Marietta, McDonnell Douglas, Raytheon, Rockwell and Texas Instruments, can now be expected.

In Europe, the Eurodynamics venture confidently planned by BAe and Thomson was abandoned early last year after failure to agree on the value of the two companies' respective businesses, the French company having been boosted in the interim by a

on defence resources. After a 10 per cent decline in real-term spending in the second half of the 1980s, current plans are for a further gradual drop over the next three years.

A report published just

before the April general election by the London-based Centre for Defence Studies estimated that real defence expenditure, on current trends,

would be 20 per cent lower by the year 2000 than it was in

1990, a level of about £17bn a

year at today's prices. Even

with the modest reductions

envisioned, the future of some

ongoing programmes might

have to be reviewed, it said.

Any deeper cuts in the budget

"could demand a major reappraisal of equipment needs".

Increasingly dependent on

exports to offset reductions

in their home markets, US and

European manufacturers find

themselves in head-on collision

in the growth markets of the

Middle East and Asia. In

antithesis to the industrialised

west, the Asia-Pacific region

has become the prime area of

growth in arms expenditure,

but suppliers face increasing

competition from Asian coun-

tries themselves, including

South Korea and Japan.

Elsewhere in the developing

world, export prospects are

overshadowed by financial

problems, limited requirements

for high-technology equipment,

inroads by suppliers such as

China and Brazil, and the large

amount of second-hand Russian

and other weapons on

offer. Figures from SIPRI show

a 25 per cent drop last year in

the global value of trade in

major conventional weapons,

to \$225bn. Significantly, US

exporters took 51 per cent of

the total. Four years previ-

ously the US share had been 30

per cent.

The competition for develop-

ing-world markets appears

unlikely to be greatly affected

by the initiatives undertaken

in the wake of last year's Gulf

conflict to dispense restraints on

arms sales, particularly to the

Middle East. The US, Russia,

Britain, France and China, the

five permanent members of the

UN Security Council, which

have held a series of talks on

possible curbs, are also the

countries which control four-fifths

of the market. A global UN register of transactions, initially proposed by Britain, is

due to start next year, but

there is little sign of willingness

among any of the main

exporting nations to forego

sales vital for sustaining their

defence industries.

Within Europe, the market

in the larger countries remains

largely divided along national

lines, with the consequences of

wide-scale duplication and ineffi-

cien-

ce. Progress towards

opening up trade in arms in

line with other industries has been

slow.

The independent European

Programme Group (IEPG), made up of European Nato allies, has succeeded in increasing the opportunities for companies to bid for contracts in other European countries.

Further moves will have to await the outcome of the ratification process of the Maastricht treaty, which places Community defence responsibilities in the hands of the Western European Union.

Problems that need to be resolved include the status of Turkey and Norway, which are

There can be no finer example

of successful European

cooperation than the

combination of industrial

know-how in aeronautic and

space programmes.

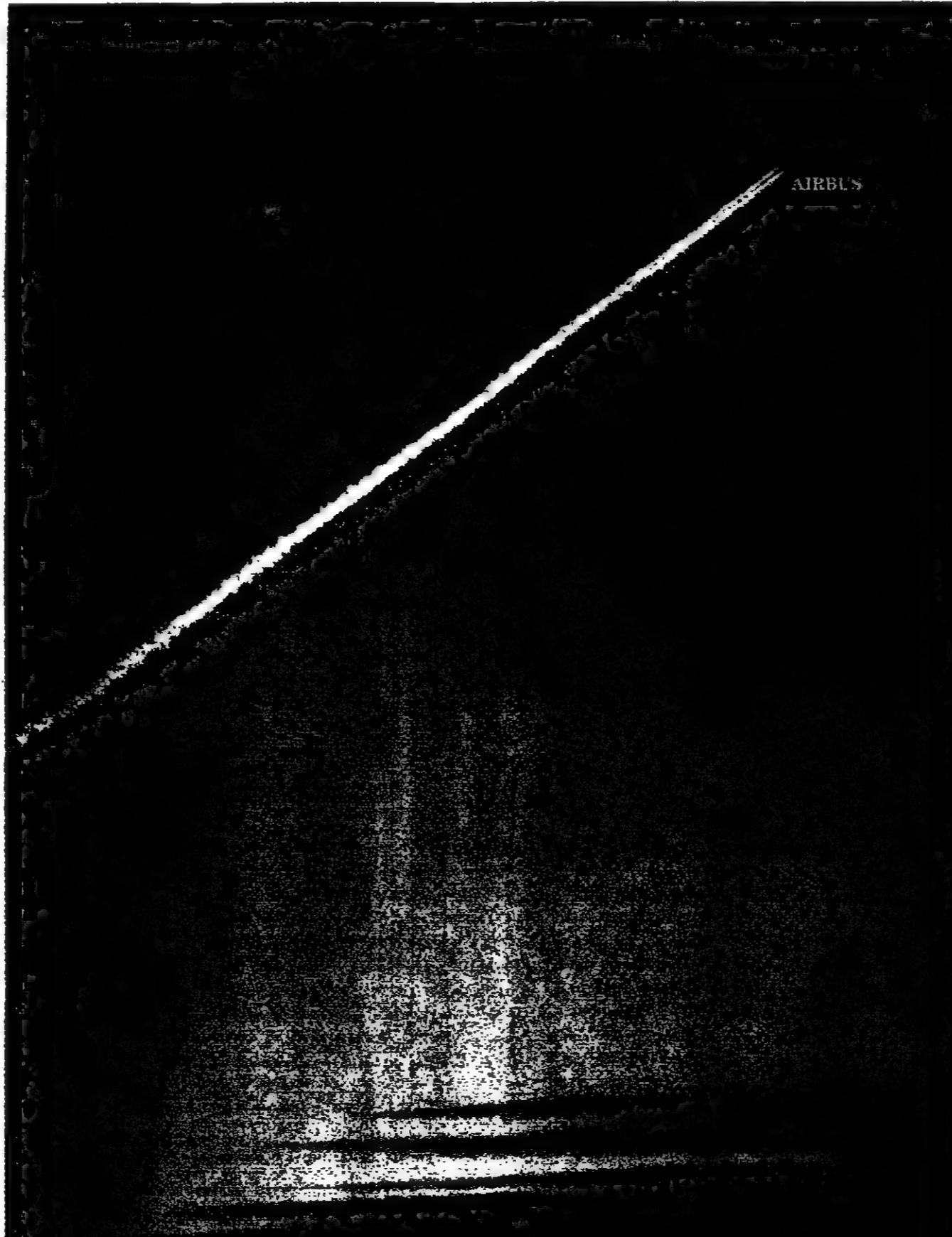
Aerospatiale and its European partners have joined forces to win 50% of the launch vehicle market for Ariane.

A major success which has been repeated wherever the spirit of cooperation is present: 1800 aircraft sold to date by Airbus Industrie, almost 40% of the global helicopter market for Eurocopter and close on 550 regional transport planes supplied by ATR.

As never before, the key to continued development in the sector of aeronautics and space lies in the complementary skills of European industries.

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AEROSPATIALE
ACHIEVEMENT HAS A NAME

David White

AEROSPACE 4

ALMOST HIDDEN in the long list of space collaborations agreed in June by Presidents Bush and Yeltsin at their Washington summit was one that could have more economic impact than the rest put together: Russia can now bid for contracts to launch US-built telecommunications satellites.

At a stroke, Russia could become the most powerful recent entrant into an industry that has attracted the interest of many countries. Its impact will be all the greater because many in the list of hopefuls, such as Japan and Brazil, have encountered technical and budgetary problems or trade barriers that have slowed their progress towards commercial sale of launches.

Russia is in a good position to compete with established launch organisations. It has six different rocket launchers on offer.

The biggest, the Proton, can lift large satellites into geostationary orbits, which is usually necessary for telecommunications and satellite broadcasting.

Russia could make its presence felt quickly, driven by a need for hard currency and the immediate availability of its technology.

It has already this year offered Proton to Inmarsat, the international consortium which operates satellites for mobile communications.

However, obstacles still remain in the path of the Russian Space Agency. Apart from the economic instability, the main rocket launch site is in another country, Kazakhstan, which has set up its own space agency. Progress has been

Commercial rivalry is flowering in space, writes Daniel Green

The Russians are coming

made in recent weeks. In June, the two apparently came to an agreement over the joint use of Baikonur.

If Russia is on the point of joining an elite group of nations which can offer commercial launches, it will soon find itself competing with some well-established opposition.

Ariane is the world's most successful commercial satellite launcher. Operated by the French-led Arianespace consortium, it claims to have launched more than three quarters of the world's commercial satellites.

The company last year had sales of \$75.87bn, is profitable and is designing the next generation of launch vehicle, the Ariane V. The first launch is expected in 1995 with commercial operations set to start a year later.

Ariane's biggest rivals are in the fragmented US market. Seven years ago there were only two serious contenders in the space launch business: the US Space Shuttle, built by NASA, and Ariane.

Then came the Challenger disaster in 1986 and the announcement by NASA that the Space Shuttle not be used for commercial space launches.

A flood of launch orders for the private sector followed. Ariane was the main beneficiary, but three US defence companies also picked up business: Martin Marietta, McDonnell-Douglas and General

Dynamics. Partly as a result of their late entry into the business, however, the US companies lag far behind Ariane in the value of commercial orders they are winning today.

They have also been cushioned from the need to rely on commercial orders by defence contracts.

McDonnell-Douglas, for example, is still launching satellites for the US military's Global Positioning System, a network of satellites that allowed allied forces to navigate across the featureless des-

ert. Typical of the fall in launch costs brought by more competition is the Chinese Long March III rocket. This month it is scheduled to take into orbit an Australian communications satellite at a cost of about \$30m, compared with more than \$50m for a US or Ariane launch.

China is not the only country attracted by the possibility of chunky dollar earnings from space. Governments also like the idea because they believe it will help in developing mis-

siles. Rocket technology is basically simple – to create a coaxial cylinder at one end of a metal tube – and available in theory without recourse to the latest in western high technology.

So there are many countries at various stages in the race to build launchers.

India launched a satellite in May shortly after Washington imposed limited sanctions against the Russian and Indian space organisations. The US objected to Russia's proposed sale of rocket technology which India says is for its space programme but the US thinks could be used for ballistic missiles.

Japan has intended to test launch its H-2 rocket in February next year. But Japan has chosen an unusually advanced design and has had persistent difficulties in test firings.

Israel whose Jericho 2 mil-

tary missile has been converted for space use as the Shavit and has successfully launched small test satellites.

• Brazil, which has its Veículo Lançador de Satélites (VLS) booster, based on the Sonda 4 rocket. Its development has been stalled by technical and budgetary problems and Western technology-transfer controls.

• Other countries reported to have space programmes include Iraq, North Korea and Argentina.

That such programmes will find commercial customers is unquestioned. The satellite services market is an immature industry that is growing quickly despite the worldwide economic slowdown.

Telecommunications is still by far the largest area of application for civil satellites. New customers include third world countries eager to leapfrog the technology of copper cabling.

Satellite telecommunications appeals to physically large countries, perhaps with many islands or difficult terrain, where cabling would be expensive.

In June, a McDonnell-Douglas rocket launched Indonesia's fourth telecommunications satellite in its second launch programme. The third launch programme is already scheduled for the mid-1990s.

Satellite broadcasting is a much smaller business, but growing quickly thanks partly

to European deregulation.

Observation satellites are among the industry's favourites for sharp growth through the 1990s. They are used to forecast weather, keep track of changing surface temperature and other environmental applications.

Importantly, earth observation from space is seen by the military as a better value for money than thinly spread ground personnel.

More emphasis is being placed on earth observation in the post-Cold War world where the US, UK and France increasingly see their roles as global.

The UK defence White Paper in July made explicit the UK's interest in widening its defence activities to more than just Europe and the North Atlantic.

For that reason, in the US

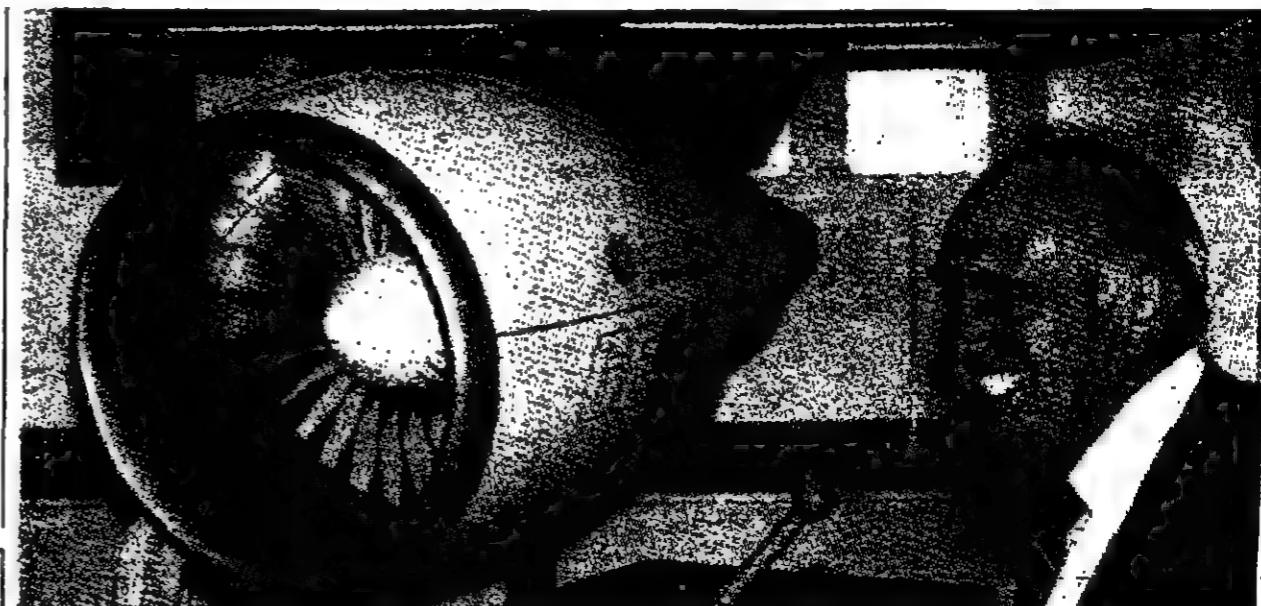
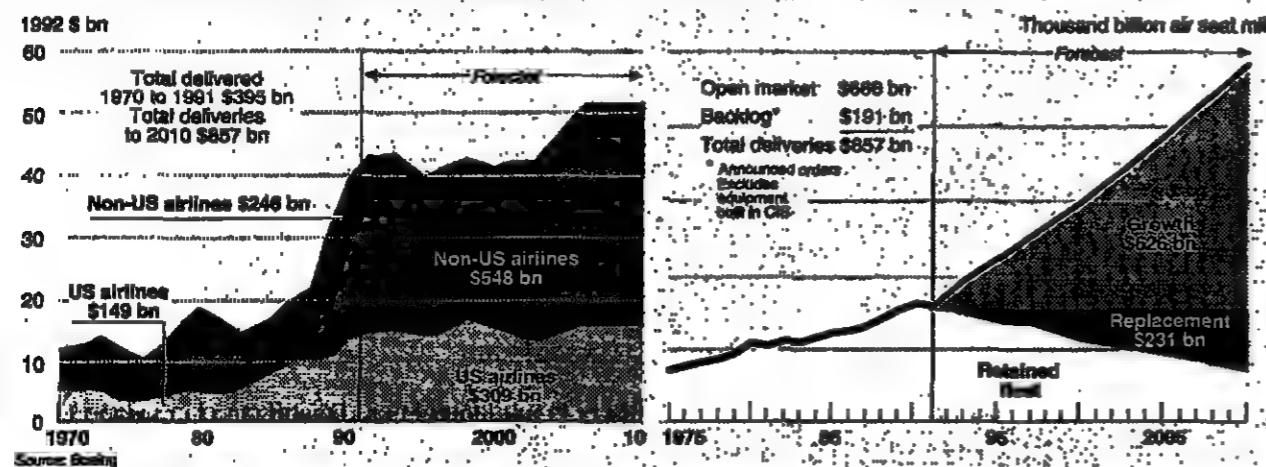
satellites are taking an increasing proportion of defence spending. "The space budget is holding steady while other budgets are falling," says the US Air Force space procurement division in Los Angeles.

And military cash means that the US launcher manufacturers can afford to invest in new fuels, re-usable launchers and air-launched rockets. With these developments they may be able to cut costs low enough eventually to compete with the likes of Russia while maintaining the reliability of US and Ariane launches.

This perhaps helps explain why the US launch industry is sanguine about the threat of the Russian and Chinese launch industries: it can continue to rely on defence contracts while developing the technology that will allow it one day to compete for civil contracts on its own terms.

A Soyuz spacecraft at the Baikonur launch pad about to take off last year with two Russians and a British woman on board

World commercial aircraft deliveries & capacity requirement



Brian Rowe of General Electric: It's so tough that we're giving away new engines and offering deals on spares
Aero engine makers are in a grim mood, Paul Belts finds

Sales remain grounded

EVEN by its own cut-throat standards, the aero-engine industry has been going through a particularly rough patch during the last year.

The decline of military sales in the post-Cold War defence market and the lingering recession in the civil side of the business have taken their toll on all the leading aero-engine manufacturers.

Profits have slumped, restructuring has intensified in a drive to cut costs and increase competitiveness, while research and development spending on future engines has remained high.

To win new engine orders in the current depressed market, the big three aero-engine makers (General Electric and Pratt & Whitney in the US and Rolls-Royce in the UK) have been forced to make hefty concessions and offer enlightened terms to attract customers.

"We must stop killing ourselves with our crazy pricing structure," remarked Mr Brian Rowe, the head of GE's aero-engine operations during a visit to the big US company's plant in Cincinnati. "We are not only having to give away new engines but we are now having to make deals with airlines on spare parts. That's how tough it is," he added.

Sales of spare parts have traditionally been a large source of profit for engine manufacturers. But the slump in air travel caused by the Gulf crisis last year and the subsequent recession in many western markets has had an inevitable impact on the spares business.

There are now signs that air traffic is recovering, but airlines are still financially squeezed and a significant pick-up in the aircraft and engine ordering cycle is not expected by the industry until later next year or perhaps not before 1994.

During the past 12 months even small orders have provoked big battles. Some have ended in court. When Malev, the Hungarian airline, cancelled a Pratt & Whitney engine order for GE engines to power two Boeing aircraft, Pratt took legal action. An even bigger row erupted when British Airways decided to buy GE rather than Rolls-Royce engines to power its new fleet of Boeing 777 widebody jets.

The combined pressures of the market and the frustration of the European Airbus consortium over its repeated failure to win an order from BA prompted Mr Jean Pierson, the Airbus chairman, to attack the BA deal with Boeing and GE.

Airbus asked the European Commission to investigate the deal but ultimately decided not to file a formal complaint. BA, Boeing and GE all rejected allegations of foul play.

The BA deal eloquently reflected the current battle in the aero-engine market focused on the new large commercial engines being developed by all three manufacturers in partnerships with other second tier engine makers. These partnerships are designed to help reduce the financial risks of developing these new engines.

GE is spending about \$1.5bn

airframe, payback can come in around seven years; for an engine, the figure is between 10 to 15 years.

For this reason, the industry believes that the leading engine manufacturers will be forced into forging even broader collaborations than their existing risk-sharing partnerships on specific engine programmes.

Rolls-Royce has already established a long and fruitful alliance with Snecma, the French state-controlled aero-engine group. Pratt, more recently, has linked up with Motor and Turbines Union (MTU), the aero-engine arm of Deutsche Aerospace. Rolls-Royce has also formed a joint engine venture with BMW of Germany.

However, some industry experts believe it will be eventually necessary for the big

sector with Westinghouse of the US. The agreement reached with Westinghouse in June is consistent with the UK company's efforts to broaden its overall industrial base to compete more strongly with its rival US aero-engine manufacturers, both of which are part of much larger diversified industrial groups.

The first important move by Rolls-Royce to increase its power generation activities was the acquisition three years ago of Northern Engineering Industries (NEI), the UK power equipment supplier. This diversification strategy helped Rolls-Royce, far more dependent on aero-engines than GE or Pratt, to ride through the current cyclical slump in the commercial aero-engine market and the decline in military aero-engine activity.

Industrial power accounted for 42 per cent of the UK company's £3.5bn sales last year and made a pre-tax profit of £75m compared with a £5m loss by the aerospace division. But to make headway in the world market and increase the share of its industrial power operations to 50 per cent of group turnover, Rolls-Royce decided it needed to negotiate a partnership with Westinghouse, the traditional rival of GE in the industrial power generation business.

The decline in the military aerospace business has now put additional pressure on aero-engine manufacturers to concentrate increasingly on commercial jet engine and industrial power operations.

Although the civil market is still struggling because of the recession and the financial problems of airlines, the industry remains confident it will recover.

It also expects new markets to emerge including the vast potential of the Commonwealth of Independent States, the former Soviet Union anxious to develop stronger ties with western aerospace partners, and the replacement of older aircraft with new more environmentally friendly jets. The challenge for aero-engine manufacturers is to pull through the current recession to cash in eventually on a commercial jet engine market with sales forecast to total about \$200bn over the next 20 years.

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Helicopters' military potential is widening, writes David White

Gulf war set a new pattern

HELICOPTERS are not only versatile - but also surprisingly robust machines - and that is their curse as well as their blessing.

When civil operators or defence ministries want to trim non-essential spending, replacement purchases of helicopters can nearly always be put off.

Take the Wessex, a British version of the Sikorsky S-61, dating from the early 1960s and used by the RAF for transport and search and rescue. It is 20 years since it entered an entry in Jane's *All the World's Aircraft*, but the Wessex is still in service and could well be 35 years old before it is retired.

Delays in new orders, particularly from the military, are the constant frustration of US and European helicopter manufacturers. In the longer term, prospects for military helicopters would appear to be bright, at least in comparison with most other defence equipment sectors. Helicopters proved their worth on the modern battlefield during the land campaign to recover Kuwait in early 1991 - and as happened when they were used by US forces in Vietnam, revealed new potentialities. The US AH-64 Apache found another role when it rounded up Iraqi prisoners.

In future, the helicopter's usefulness should increase with the remodelling and reduction of forces, particularly in order to move troops rapidly.

In the short term, however, industry analysts expect a fall in deliveries of military helicopters, which have been running at a rate of about 500-600 a year excluding the former communist countries. This is despite signs of demand from some developing countries.

The civil market, where total sales run at about 1,000 a year including about 400 very light helicopters, is expected to show some increase. In the small helicopter sector, there is a move towards twin-engined rather than single-engined models, and in the offshore industry, the trend is towards larger helicopters. However, growth is not expected to be spectacular.

Military orders will continue to provide the industry's backbone on both sides of the Atlantic. Despite the lessons from the Gulf conflict, both the US and the leading European nations are taking their time to decide on their future helicopter needs following the collapse of the Soviet military bloc.

The new RAH-66 Comanche armed scout helicopter, a programme which Boeing and Sikorsky won only last year in a competition against the other two US manufacturers, McDonnell Douglas and Bell Helicopter Textron, has been put on the shelf. Development of prototypes is continuing, but the Pentagon has put off production to an unspecified date, leaving the US Army to make do



A Royal Navy Westland Merlin: a world market is foreseen, but some purchases are under question

with an ungraded fleet of Apache and OH-58 Kiowa aircraft, the latter originally developed in the 1960s.

Another major US project, the tiltrotor V-22 Osprey, a hybrid between a helicopter and a fixed-wing aeroplane being developed by Bell and Boeing, was "killed" and then - in a way that only ever seems to happen in the US - brought back to life. In the face of a strong congressional lobby, the Pentagon agreed in July to allocate \$1.5bn towards the cost of an initial six production versions. But there is no commitment to follow this up with purchase for the US Marines.

Elsewhere, projects have been put back. The NH-90 military utility and naval helicopter, involving France, Germany, Italy and the Netherlands, has been leading a precarious existence, with the French government balking at development costs. Following an agreement in May to award a \$1.7bn development contract, France has postponed planned deliveries of the army version by two years to the beginning of the next century, in the meantime extending the life of current Puma models.

The Franco-German Tiger, an anti-tank and support helicopter, has suffered a similar fate, with both partners delaying initial delivery by two years. The UK, whose joint project to build a light attack helicopter with Italy, Spain and the Netherlands predictably collapsed in 1990, is due to invite tenders

this October for an anti-tank helicopter. That, too, might be delayed.

The Ministry of Defence is insisting on holding a competition despite pressure within the army to opt for an immediate purchase of McDonnell Douglas's Apache. Rivals to the latest Apache model, which would be assembled by Westland in the UK, are the Eurocopter Tiger and a version of Bell's AH-1W Supercopter, known as the Cobra Venom. British Aerospace announced in February a preliminary agreement to study collaboration on the Tiger for the British army, and GEC Avionics is heading the Cobra Venom bid with Bell.

The MoD aims to sign a contract in mid-1994. Eventually it is expected to buy about 126 of the anti-tank helicopters, for a value expected to be more than \$2bn. Current plans are that the army should start operating the helicopters in 1997, but the ministry has told manufacturers this target "may not be compatible with the most cost-effective solution". A later date might increase the Tiger's chances.

Doubts about the future of the Anglo-Italian EH101, a three-engined helicopter designed for naval, utility and civilian use, were lifted a year ago when the UK government placed a £1.5bn contract with IBM of the US to manage the supply of 44 EH101 Merlins for the Royal Navy. IBM had bid for the contract in collaboration with Westland, which has been developing the EH101

airframe with Agusta of Italy.

The decision to appoint a prime contractor reflected concerns about the timing and cost of the programme. The helicopter has been under development since 1984. In 1985 it was expected to be in service in 1990, although the House of Commons defence committee ventured to suggest even then that this might be "slightly delayed". The EH101 is now due to be operating in the second half of the decade. Westland foresees a potential world market for between 550 and 750 units. But anticipated Canadian orders and further UK purchases for troop transport have both been under question.

Problems for western European and US helicopter companies are now accentuated by potential rivalry from the two ex-Soviet producers, Mil and Kazov, possibly with western partners.

The number of competing producers has been reduced through the formal setting up of Eurocopter in January, bringing together the helicopter operations of France's Aérospatiale and Germany's MBB. The new company can lay claim to being the world's largest manufacturer of civil helicopters, but is still heavily dependent on the NH90 and Tiger military programmes. Closer links between Westland and Agusta could form a second European manufacturing "pole". The US continues with four manufacturers (excluding the very light sector), but this may not last.

The idea is to create a third

THE AEROSPACE industry is structured like a pyramid. Mr Larry Clarkson, Boeing's vice-president of planning and international development, recently noted.

At the top are the large aircraft manufacturers - Boeing, Airbus, McDonnell Douglas, British Aerospace, Fokker and the Russians. Below them are more than 200 major aerospace structure and assembly suppliers. And at the lower end of the pyramid are many thousands of companies responsible for building smaller but critical parts for aircraft.

These many aerospace components manufacturers have found life even more difficult than the prime manufacturers in the current down cycle. The profound changes caused by the structural decline in defence activities and the financial slump in commercial aviation is likely to lead to significant changes in the relationship between prime contractors and their suppliers.

Boeing, the world's largest manufacturer of commercial jets, says it is already reducing its suppliers. "Until recently, in many cases we had two or more suppliers providing the same component."

The fact is dual sourcing is very expensive and we have had to find ways to be more and more competitive," Mr Clarkson explained.

The changing relationship with the prime contractors coupled with the uncertainty of the market is now speeding up the trend towards greater consolidation in the aerospace components sector as well as prompting most companies to increase their presence in the commercial side of the business to offset the decline in defence activities.

The successful takeover this year of Dowty, the UK aerospace components and information technology company, by TI Group, the British specialist engineering concern, is an example of this trend. One of the attractions of Dowty for TI was the possibility of integrating and merging the two companies' aerospace activities to create a business with annual sales of \$400m and a more competitive critical mass.

Smiths Industries, another leading UK aerospace components supplier, has been in talks with the Collins Avionics division of Rockwell International. The US continues with four manufacturers (excluding the very light sector), but this may not last.

COMPONENTS SUPPLIERS

Many are destined to disappear

Mr Antony Edwards, managing director of Lucas and last year's president of the Society of British Aerospace Companies (SBAC), explained that Lucas saw in the early 1980s that the company was much too dependent on two major customers: Rolls-Royce and the UK Government.

He said that while nurturing these important customers, the company set about broadening its customer portfolio, concentrating on the US, which accounts for about 70 per cent of the western world aerospace market.

"But to succeed in the US, particularly in the military market, it was necessary to have manufacturing facilities on shore."

PAUL BETTS reports that the thousands of component manufacturers are the main casualties of the recession and defence cuts. Boeing, the world's biggest builder of commercial jets, finds dual sourcing is becoming too costly and is therefore reducing the number of its suppliers

After a planned acquisition programme, 40 per cent of our sales now originate from our own US operations," he said in a recent speech. He added a similar process was undertaken in Europe through acquisitions and joint ventures to give Lucas substantial manufacturing operations in France, Germany and Spain as well as in the UK and the US.

Lucas is just one example. GEC, Dowty and Smiths have all taken the same route and own a wide range of companies in the US.

The French Thomson CSF group has been equally active in attempting to build up its presence in the US market through acquisitions and partnerships. This trend is now likely to accelerate in combination with greater transnational concentration in the industry as prime contractors and other aerospace component manufacturers continue to reduce the number of their suppliers.

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AEROSPACE 7

Europe shrinks from open skies, writes Michael Donne

Softly, softly on EC fares

THE European air transport industry faces the era of the Single European Market from next January 1 with doubts as to whether it will produce early and substantial reductions in fares.

The EC Transport Ministers' complex agreement last June on the third phase of deregulation measures effectively covered three major aspects of air transport operations.

On airline licensing, it was agreed that subject to meeting the necessary technical and financial standards, airline operating licences would be granted on the basis of Community criteria, rather than individual national rules as hitherto, making it possible for citizens (or airlines) of one Community country to establish airlines in other Community countries.

On fares and rates, the agreement gave complete pricing freedom to intra-Community cargo and charter air services. For scheduled international passenger services, pricing freedom was approved, subject to governments having the power to disallow any fares regarded as either too high, or too consistently low as to be unfairly "predatory". In the case of disputes, the Commission itself would have an arbitration role.

Probably the most far-reaching aspect of the package, however, was the introduction from next year of "consecutive cabotage", effectively meaning that any Community airline, serving a foreign destination will have the right to pick up traffic there and carry it on to a second destination in that country - for example, British Airways flying from London to Frankfurt will be able to pick up traffic in Frankfurt and carry it on to Berlin and vice-versa.

But the agreement fell short of what many protagonists of total "open skies" had sought. The "consecutive cabotage" was restricted, with traffic picked up at foreign points being limited to only 50 per cent of the overall seasonal capacity on that sector, until April 1, 1997. Full cabotage, or the right of an airline to fly freely inside another EC country, was also delayed until April 1, 1997.

Other restrictions include a ban on foreign carriers flying certain "public service routes" in another country, for example to and from islands.

More controversial is the rule that member-states, under Commission control, may limit foreign carrier access to their domestic routes for serious congestion or environmental reasons, particularly where other forms of transport, such as high-speed trains, are already deemed to provide satisfactory levels of service.

The overall response to the agreement from the airlines was lukewarm. Some did not like it at all, preferring to maintain the principle of total national sovereignty over their airspace. Others, more eager to see "open skies", feel that while it was a step

in the right direction, it did not go far enough. Interpreting the safeguards - for example, determining whether trains provide enough service between two points to justify denying foreign airlines rights to fly the same sector - could lead to some difficult situations.

Moreover, since most of the big Community airlines, such as Air France, Alitalia, British Airways, Iberia, KLM and Lufthansa, already effectively serve most major cities within the Community with direct flights, the "consecutive cabotage" rights now permitted do not seem likely to result in a significant immediate spread of additional services, and thus more competition, on Community air routes, although that may come eventually.

Even unfettered cabotage - the right of a Community airline to fly without restriction between two domestic points in any other EC country - when it does come in

Carriers argue that 77 per cent of international passengers in Europe enjoy low fares and there is little scope for further cuts

1997 seems more likely to be covered by smaller regional airlines, rather than the bigger flag carriers (although the latter may seek to buy existing, or establish new, regional operators).

In what is already a densely-served European air transport arena, faced with the threat of worsening congestion because of air traffic control and ground infrastructure limitations, the scope for an increase in the number of air services is much smaller than many outside the industry may believe possible.

Furthermore, in the light of the airlines' current financial situation - collectively they lost some \$6.7bn on scheduled international operations world-wide over the past two years as a result of the traffic collapse caused by the Gulf War and the recession - they will find it difficult to finance a large number of new routes in the immediate future.

Setting up new routes can be expensive - in terms of personnel, aircraft procurement and marketing costs - a factor that more than one European airline has discovered in recent years resulting in bankruptcy through over-commitment.

The 24-member Association of European Airlines has already expressed its distaste for use of the word "deregulation", regarding it as "wholly inappropriate to describe the stream of packages, plans and proposals on air transport topics emerging from the European Commission" - a number of which it believes have negative implications for the airlines' overall cost structure and trading base.

The AEA has warned about what it

believes could be "over competition", with 163 scheduled airlines and some 65 specialist charter operators already in Europe - more than in the US - and it has pointed out that even on scheduled services many passengers already benefit from discounted fares.

It estimates that some 77 per cent of all international passengers in Europe already benefit from low fares, so that the scope for further cuts is limited.

Moreover, the AEA stresses that while its members are not afraid of competition, in that they already compete across the whole spectrum of their businesses as well as with a dense surface transport system of roads and railways, the European airline industry could well be weakened "by politically sponsored duplication of effort based on the arbitrary assumption that three airlines on a route compete, while two conspire".

But the AEA's real fear is that the European Commission is trying - probably without really realising it - to generate competition with one hand, whilst throttling the airlines' financial ability to compete with the other.

It points out that the Commission is planning to introduce Value Added Tax on intra-Community airline tickets, probably at around 9 or 10 per cent, which could add 25% to their costs over a full year.

Mr Giovanni Bisignani, chairman of the AEA and managing director of Alitalia, says that would raise air fares considerably, whilst adding an expensive heavy administrative burden on the airlines.

The proposed abolition of intra-EC duty-free concessions for airlines and airports, now delayed until 1996, is also likely directly to reduce the airlines' own income, whilst adding to their costs if airports pass their own losses of duty-free income on to the airlines.

There are other European airline concerns. It is felt that not enough is really being done to solve the problems of congestion on the ground and in the air.

The airlines are also worried about the Commission's plans for a \$3 a barrel carbon tax which, especially if it rises as planned to \$10 a barrel by the year 2000, will add further heavy costs to already battered airline balance sheets.

The airlines recognise that the Community is changing the entire scope and structure of intra-European air transport.

They are not afraid of the new era of increased competition, but they feel that instead of approaching it with euphoric notions of much cheaper fares, the European Commission as the policy maker, and the politicians and the public at large, must recognise that the scope for such cuts is limited, and that they will come only slowly, as the airlines themselves recover from the ravages of the recession and digest the full long-term implications of so-called "open skies".

THIS summer, millions of US holidaymakers have clambered aboard their holiday flights. Most have several hundred extra dollars in their pockets, thanks to a ferocious price war which halved domestic fares in the late-spring.

The nation's airlines, by contrast, will be totting up the damage. Most have already posted losses for the second quarter of 1992, and the current three months seems unlikely to yield much recovery. Traffic volumes are guaranteed to be heavy this summer, but the fare war meant that many tickets were sold at uneconomic levels. The sudden surge in traffic, meanwhile, is inflicting costs.

This is the sharp end of deregulation. Come November, it will be 14 years since the US Congress decided that any US airline should be allowed to fly any domestic route, and charge whatever it wished. Since then, travellers have become accustomed to "cheap" fares - including time-limited promotional campaigns, such as the latest May/June offer - while US carriers have been forced to pay acute attention to their costs.

But the deregulated climate has also led to dozens of airline consolidations, with carriers either merging or going out of business altogether. And even the survivors, bowed by an aggregate \$6bn loss during the last couple of years, are cutting back on capital spending for the future.

Now the worry is that deregulation will generate an oligopoly, with the three megacarriers - American, United, and Delta - inflating prices once their competitors have disappeared. Carriers deny this scenario strongly and it is probably simplistic, at the very least. Nevertheless, given the bloody battlefield which constitutes the US airline industry, it is little wonder that Europe is setting off down the "deregulation" road with a certain wariness.

For the average air traveller, deregulation has been a mixed blessing. Fares are almost certainly cheaper as a result. The US Air Transport Association, for example, notes that since 1978, domestic air fares have risen by 53.4 per cent, while the consumer price index has increased by 108.8 per cent.

But in order to provide services at these prices levels, airlines shied away from traditional point-to-point services,

and implemented "hub and



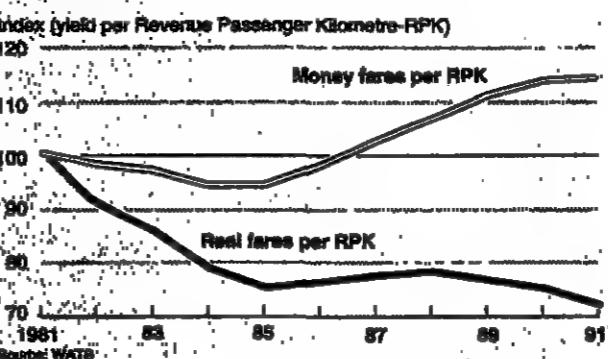
The strong get stronger: United and American airliners at O'Hare airport, Chicago

Clynn Gunn

Americans grin as carriers groan

Much ado about deregulation

Airline travel with IATA carriers



bated by the sheer level of losses which the industry has been enduring - some inflicted by external events, like the Gulf War - and by the added burden of some onerous debt levels taken on during the 1980s. Three "national" carriers are in bankruptcy: Eastern, Pan Am, Midway and Braniff have all stopped operating in the last two years, and only the three mega-carriers and a couple of smaller "niche" airlines seem sure to survive.

Already, the prospect of an industry dominated by three big players has prompted calls for "re-regulation", has contributed to an ongoing Justice Department investigation into allegations of price-fixing in the industry, and has yielded a class action suit against all national carriers on similar grounds. The last - which could have gone to an unpredictable jury trial with trebled damages because of its antitrust nature - was settled by the main carriers without admission of guilt this year.

At face value, when bargain fares are so readily available and the industry is losing money hand-over-fist, price-fixing charges would seem difficult to sustain. But as the number of carriers continues to shrink, the allegations seems unlikely to abate.

Nikki Tait

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BOEING

AEROSPACE 8



Outdoor testing of the Rolls-Royce Trent engine due to start service in 1996

David Fishlock on the huge efforts needed to create better engines

Loads of time and money

"WE only deal with two things really - materials and air," said Phil Ruffles, Rolls-Royce's director of engineering, in an interview earlier this year. But the cost of research and development to get those two things right for a new aero-engine can be, typically, £500m spread over a decade or more from design concept to full certification.

Up to six years is spent preparing the ground for engine development by the acquisition of the technology - new materials and manufacturing technology - needed to demonstrate the design performance. Engine development takes five years with the heaviest costs falling in years two to four. Once the go-ahead is given for engine development, the risk must be low. It can be devastatingly costly for the engineer if his engine should start to fail in unexpected ways - say, a new material begins to break up.

But by getting his material and air-flow perfectly balanced a designer can achieve minor miracles. For example, he can run a superalloy turbine blade at a temperature 300 degrees C

above its melting point for thousands of hours provided he keeps a film of air flowing across its surface.

Ceramics offer the opportunity to leap hundreds of degrees higher still in temperature. But ceramics differ fundamentally from metals - for example, in the ways they fall. New ways must be learned both to compensate for their weaknesses in tensile strength and to manufacture parts without compromising their good properties, including high specific strength and stiffness. The inducements for the designer include a lighter engine and lower running costs.

The engineer sees two broad ways of harnessing the advantages of ceramics as monolithics, from which, say, a new turbine blade might be shaped; and as composites. In which the ceramic is buried in an energy-absorbing matrix of polymer or metal.

Composites using polymer matrices are already widely employed by designers of both engines and airframes. No engine designer has yet introduced either monolithics or

composites in rotating parts. Rolls-Royce is experimenting with small, uncooled turbine blades of ceramic for helicopter engines.

Looking ahead, this company forecasts that by the year 2010 ceramics will account for 20-30 per cent of engine weight. If ceramics could be applied to the Trent engine for a 300-seat, 4,700 nautical mile range airliner, to push up engine temperature by 500 degC, the life cycle saving to the airline could be £3.5m per engine, says James Angus, Rolls-Royce's manager of design systems and technology.

The airplane designer is also deeply concerned with the interplay between materials and air. Some aircraft designers contend that the last big challenge for aero dynamics, at least in supersonic flight, is better control of the turbulence generated within two or three millimetres of the skin, and a big reduction in drag.

Where turbine blade designers have been blowing air through fine orifices to insulate metal from combustion gases, airframe designers have experimented with sucking the

turbulent air through the skin, through fine holes. The first suction system for a big aircraft was demonstrated by Boeing in 1980, as part of a laminar flow research programme funded by NASA and the US Air Force.

Holes only 0.002 inch in diameter were drilled by laser in a titanium panel built into the upper left wing surface of a Boeing 757. The laminar flow

R & D for a new engine can cost £500m over a decade or more - and would be devastatingly more costly if it failed

created by sucking air in through these holes extended across two-thirds of the wing. But NASA estimates that another five years of R&D may be needed before such a system can be sold.

In the mid-1980s when the Ministry of Defence's chief scientific advisor was asked where Britain stood in developing "stealth" materials and techniques to make equipment invisible to enemy sensors, he

replied garrulously that the defence chiefs were busy filing the corners from their ships. Smart materials - materials which respond or adapt to their environment in the way, say, a chameleon can camouflage itself - are a major R&D target today.

For example, piezo-electric materials embedded in airframes or flight control surfaces could be another way of reducing drag. One idea is to fit the fins of a guided missile with piezo-electric elements which can be made to twist by applying a voltage. A computer might then continuously control their shape in flight. Alternatively, control could be exercised through varying pressures on piezo electric surfaces, fed back as a changing voltage to the flight control computer.

Likewise, to make an aircraft or missile invisible to enemy sensors, there are possibilities emerging for active surface coatings that respond to radiation falling upon them, so as to persuade, say, the radar that it is not there.

David Fishlock is editor of R&D Efficiency

Resistance mounts to bigger airports, writes Michael Donne

Heathrow showdown looms

AIRPORT planners throughout the world face mounting difficulties in finding space, and then winning approval, for new airport facilities.

As a result, new airports and associated facilities are taking longer to develop.

For despite the sharp downturn in traffic over the past two years caused by the economic recession and the Gulf War, the resumption of air traffic growth, albeit slow, is bringing a resurgence of congestion on the ground and in the air.

The Association of European Airlines, representing 24 of the major airlines in Western Europe, has pointed out to the European Commission and Governments that "air transport can only contribute effectively to European integration and adequately satisfy user requirements if Community policies ensure that the airline industry can conduct its business in a sound economic environment." This means devoting much more attention and money to the development of a sound and adequate infrastructure in the air through air traffic control and air navigation facilities, and on the ground with adequate terminals and runways.

The International Air Transport Association (IATA) two years ago pointed out that before the mid-1990s, 22 out of 46 existing international airports in Europe would run out of runway capacity, while another 11 airports would face similar problems between 1996 and the year 2000 if no corrective measures were taken.

IATA, which represents more than 200

airlines, pointed out that congestion was already causing losses of some \$5bn a year to the air transport and related industries and national economies in Western Europe, a figure that would rise to \$10bn a year by the year 2000 if nothing were done.

The real difficulty, however, is that while many European Governments recognise the problem, they lack the cash (and in some cases the courage) to take the necessary steps to deal with it in the face of environmental opposition. Expanding existing facilities can and will help, but such measures often take much time to put in place, and they are frequently only temporary solutions before they are overtaken by the inexorable growth in demand for air travel.

The International Civil Aviation Organisation (ICAO), estimates that between \$250bn and \$350bn will be needed between now and the year 2010 to provide the necessary airport infrastructure to cope with anticipated traffic growth, either through expansion of existing facilities or the development of new airports at Heathrow, T-5.

The proposal, expected to be submitted in a planning application later this year, is aimed at building on the site of the Perry Oaks sludge works at the Western end of the airport a terminal capable of handling eventually 30m passengers a year, raising Heathrow's capacity to 80m passengers.

The cost will be between £200m and £300m at today's prices, and the terminal will be built in phases, with the first phase opening in 2002 to handle up to 10m passengers a year, with further phases thereafter until phase five is opened in 2016, bringing the terminal to its full 30m passengers a year.

The application is certain to result in a major public inquiry starting some time in 1994. BAA believes the inquiry will conclude in 1995, and that allowing for political delays a Government decision on

example, when set against the \$857bn expected to be spent on close to 11,500 new transport aircraft of all kinds by the early years of the next century.

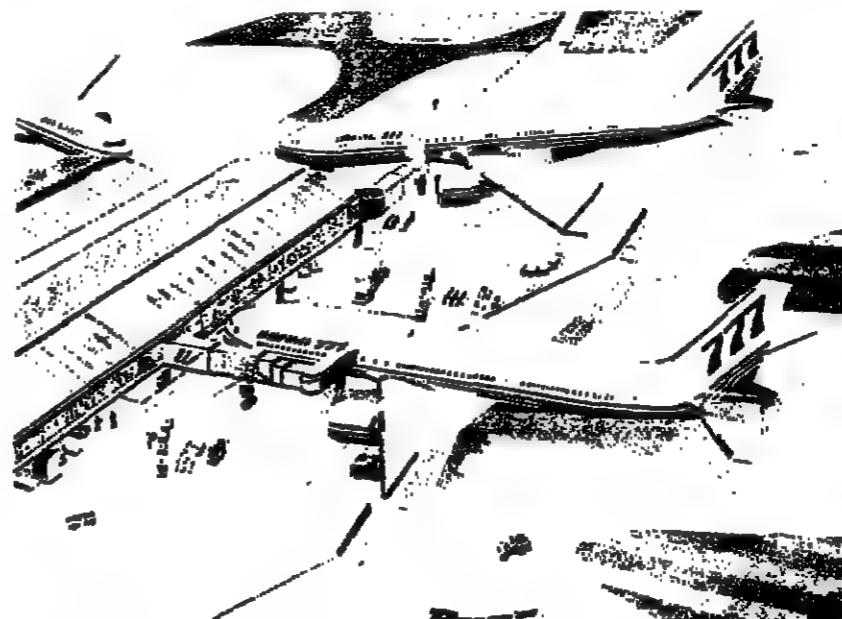
The airlines believe that Governments should be urged to spend more, and to speed the pace of implementation of existing and proposed development plans. This task of persuasion takes much of the time of the ATAG's officers who travel ceaselessly world-wide.

In the UK, the problem of siting new airport developments is likely to come to a head again with plans by the BAA (the airports authority) for a major new terminal at Heathrow, T-5.

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Tight squeeze: Boeing's new 777 can have folding wingtips for existing gateways

T-5, which BAA hopes will be in its favour, will be taken in 1997 enabling construction to start.

But many others, both in the air transport industry and outside, remain dubious, arguing that such a time-scale may be extended because of the severity of environmental objections.

It is also argued that the bitter fight for the new 2400m terminal complex at Stansted, opened early last year, was almost won by the environmental lobbies.

The battle lines for T-5 are thus now being drawn up. BAA is extensively publicising its plans to local residents and others, stressing that it will require nei-

ther another runway at Heathrow nor an increase in night flights, and that the local environmental impact will be minimal.

The local residents are not convinced. They point to the likely impact upon the surrounding urban areas of busier roads, especially an enlarged M-25 motorway,

and, more significantly, call for the adoption of radical new concepts, such as offshore airports on reclaimed land, instead of adding more terminals to existing airports.

The anti-T-5 lobbies point to the approach employed elsewhere - in Japan at Osaka Bay, in Hong Kong with Chek

Lap Kok and Portuguese Macau in China - with offshore airports planned well away from built-up areas.

They believe there is a good site in the Thames Estuary (well away from the original Maplin offshore site which was abandoned in the early 1970s). They argue that, if phase one of the new T-5 is not likely to start operating until 2002, there is still time enough to consider such an offshore site and build it, also in phases, to give the 30m passengers a year that T-5 will eventually handle by 2016.

The cost might well be more than the £200m-£300m estimated for T-5, but immense savings could be achieved far into the next century by having a major airport close to London.

They argue that had Maplin not been cancelled, it would have been in service by 1990, at a cost of about £750m and would have been capable of regular expansion to cope with subsequent traffic growth at costs far lower than the £1bn plus total already spent on additional terminals at Heathrow, Gatwick and Stansted, even before taking account of the proposed T-5's near-£1bn projected cost.

The environmental lobbies also reject the argument that the new facilities must be at Heathrow so that travellers can benefit from the inter-change traffic that Heathrow already generates.

The UK environmentalists are not alone, for there are many in the world air transport industry who believe that while mainland airports will still have to be built or enlarged, an increasing use of offshore airports offers a solution to the problems of disturbance and increasing pressures on scarce land resources.

The future of T-5 is thus still wide open, but this confrontation between airport and environmentalists is set to become the fiercest yet seen in the UK.

Leasing of aircraft is again becoming a convenient form of finance, writes Daniel Green

A money spinner for the intermediaries

(ILFC), owned since 1990 by the American insurer AIG.

The business is hugely profitable for these intermediaries: over the past five years, GPA achieved an average profit margin of 15.6 per cent on the aircraft it bought in bulk from manufacturers and sold to investors.

Their airline clients liked leasing because it freed capital for other purposes. By last

year, one third of British Airways' entire fleet was owned by investors and run by the airline on operating leases.

The investors, for their part, were able to divert taxable profits into aircraft - mobile and sought after assets - and received an income stream derived from the regular lease payments made by airlines.

This cosy arrangement began to go wrong two years

ago. Iraq's invasion of Kuwait frightened passengers away from international air travel and the recession slowed their return to the skies. Airlines struggled, often in vain, to make profits.

Furthermore, one technique used by airlines to cut costs has been to defer orders, which did little to support the view that aircraft values would be supported by continuously rising demand.

The recession was accompanied by a worldwide fall in asset prices, especially property and shares. This meant that banks' investment portfolios became more skewed away from shares and property and more dependent on other investments such as aircraft. To rebalance their portfolios, investment managers, especially in Japan, stanchioned the flow of funds into aircraft.

The recession also slowed inflation, which upset the calculations involved in leasing aircraft. The depreciation pro-

file of aircraft in the 1980s suggested a negligible fall in the nominal value of an aircraft over the first five years of its life.

According to Avmark, an aviation consultancy, a 1985 Boeing 737-300 would have cost \$22m new and would have been worth the same in 1990. This reduced the risk attached to investing in aircraft and so cut the cost of lease payments. However, the same type delivered new in 1987 is now worth only about \$18.5m. Such declines have hit narrow-bodied jets such as the Airbus A320 and the Boeing 757 harder than the more popular new wide-bodied aircraft such as the Boeing 747 and McDonnell-Douglas MD-11.

Finally, as world economies slid towards recession, most governments tried to cut interest rates. In the US, the biggest single market for aircraft, interest rates are at their lowest level for almost 30 years. This has pulled airline execu-

AIRCRAFT LEASE RATES 1992

	Year built	Monthly lease (\$/000)	Annual charge %
WIDE BODY			
Boeing 747-400	1989	1125	-2
McDonnell-Douglas MD-11	1990	883	-2
MEDIUM BODY			
Airbus A320-200	1989	270	-23
Boeing 737-500	1989	230	-3
REGIONAL JETS			
Bae 146-300	1987	225	-10
Fokker F 100	1990	175	-27

Source: Avmark Aviation Economics

GPA share sale. It used an innovative aircraft securitisation technique to repack old leases for new investors.

The bank is optimistic that such deals can be repeated. It points to historic growth in air-line traffic being double economic growth and growth in aircraft sales should be even faster than that because 30 per cent of new aircraft are to replace old ones, it says.

The bank estimates the total value of aircraft to be sold in the 1990s at \$45-50bn, three times the level during the 1980s. It believes that the demand for leasing will continue to come from smaller airlines where the off-balance sheet nature of leasing is particularly attractive.

Some airlines agree there is room for the opportunistic banks now: "Over the next few months, leasing will get easier because both demand has fallen as well as supply," says Garton. Financiers might take heart at this analysis. But there is another airline view that they may also have heard often in recent months. Says Mr Tony Galbraith, the treasurer of British Airways: "leasing is just another way of borrowing. The decision to lease is entirely a matter of cost."



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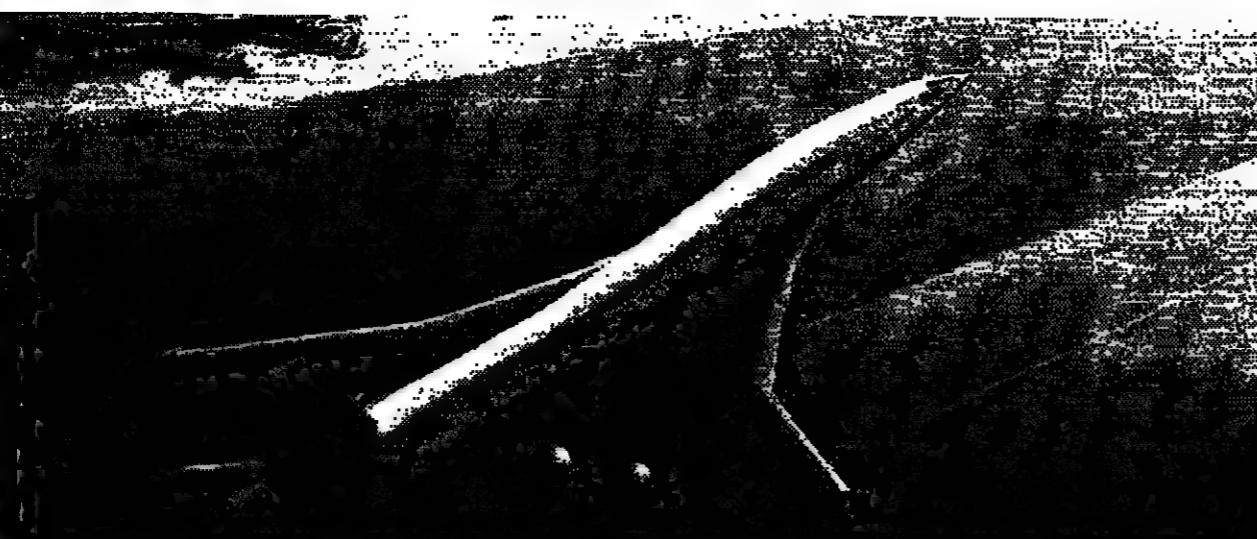
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Michael Donne, on this page, weighs prospects for stretched variants of Concorde and the Jumbo

Barriers to a high speed breakthrough



A Boeing artist's impression of a High Speed Civil Transport which would carry 250-300 passengers at 2.4 times the speed of sound for over 5,000 nautical miles. Boeing and other companies are studying HSCTs' economic and environmental impact.

AEROSPACE 10

France fights against falling orders, writes William Dawkins

Airbus takes the strain

THE French aircraft industry was given a much-needed shot in the arm in July, when United Airlines, one of Boeing's main customers, ordered up to \$5bn worth of Airbus A320 airliners.

The sales coup comes as French state-owned Aérospatiale, a 37.9 per cent shareholder in the European Airbus consortium, is struggling with a decline in orders in both civil and defence markets. It needs the breathing space.

Aérospatiale saw its orders fall by 30 per cent last year, worse than the overall 30 per cent decline recorded by the French aerospace industry generally in 1991, according to Cifa, the industry federation. Snecma, the state-controlled engine maker, saw its orders go down by 30 per cent, and Dassault, the maker of fighter jets which has not had a military export order for four years, saw its orders fall by a quarter.

They all know that United Airlines-type bonanzas will be very rare, so they cannot depend on a sudden upturn in civil business to pull them out. The same is true of defence markets, where the French military, French aerospace companies' main defence customer, has been told to freeze its budget in real terms for the next three years.

French aerospace companies' response, therefore, has been to step up the search for foreign alliances, to pool their heavy research budgets, exchange costly technology



Reshuffle: Louis Gallois is the new Aérospatiale chairman

and seek economies of scale.

In the past year, Aérospatiale led the first real rationalisation of the hard-pressed western helicopter industry through a merger of its helicopter business with Deutsche Aerospace (Dasa) to form Eurocopter. The new group, formed in January and controlled by Aérospatiale, becomes the world's second largest supplier after Sikorsky of the US.

Mr Jean-François Bigay, its French chairman, believes this is the first step towards cutting the number of leading western helicopter makers from eight to three or four by the end of the decade.

In defence, Dassault recently

revealed that it is discussing collaboration on a future generation of fighter aircraft with British Aerospace.

This would come into production in at least 30 years' time. It is separate from the troubled four-nation European Fighter Aircraft (EFA) and France's Rafale, the two new fighter projects in which both companies are separately involved. Sadly for Dassault, the Rafale cannot replace the EFA because it is designed for ground attack, rather than air combat for which the heavier EFA is needed.

France is sticking to the Rafale, on which Dassault's future largely depends, but has been forced by the pressure on its defence budget to delay the first delivery by two years to 1993.

Seeking strength through co-operation is also behind the plans by Aérospatiale, with Dasa and Alenia of Italy to acquire joint control of Fokker, the Dutch aircraft producer. The trio teamed up last year to form a regional aircraft consortium called Regioliner, controlled by Dasa, resembling a mini-Airbus Industrie.

Airbus has been thinking about making smaller aircraft itself, but has not objected loudly to Regioliner's ambitions because it is putting most of its effort into planning for a giant long-haul carrier for 800 to 1,000 people.

Snecma, the main engine supplier to Dassault and Airbus, is also looking for a foreign partner. It is discussing

possible collaboration on future military jet engines with Rolls-Royce of the UK. Currently, Snecma is the only European company to develop a fighter jet engine - the M88 for the Rafale - on its own.

By contrast, Snecma decided long ago not to go it alone in civil engines, where it has for the past 23 years had a successful partnership with General Electric of the US. Their joint subsidiary, CFM International, had a 27 per cent share of the world market at the end of last year.

• France's largely state-controlled aerospace industry has just seen a reshuffle at the top, as part of the three-yearly review of mandates of public sector chairmen.

Mr Henri Martre stepped down at the end of June after nine years as chairman of Aérospatiale, to be replaced by Mr Louis Gallois, who was head of Snecma, the jet engine maker, for the past three years. Mr Martre is due to reach the mandatory retirement age of 65 next year.

Mr Gallois, 48, who has been an Aérospatiale board member for the past two years, was front runner for the job and is expected to continue his predecessor's strategy of seeking international partners.

Mr Gallois' empty chair at Snecma has been filled by 51-year-old Mr Gérard Renon, a former junior defence minister from 1988 to 1991 and technical adviser to President Mitterrand for the two years after Mitterrand came to power in 1981.

Leyla Boulton studies the emergent airlines of the former USSR

Children of Aeroflot lack the freshness of youth

AS RUSSIA and the other former Soviet states try to switch from Communism to capitalism, the air-related industries are going through turbulent times in taking off for a market economy.

Aeroflot, the Soviet carrier which is being broken into separate airlines by the 15 former Soviet republics and other sub-units, remains the logo on most civil aircraft in the former Soviet Union. Even though the stewardesses will welcome you to different names - say Ushakova Yolanda or Lithuanian Airlines - the service, the aircraft, and the terminals remain depressingly inferior to world standards.

Nonetheless, change is taking place, even if the signs are only visible on the surface. Within Russia, Aeroflot is creating a series of subsidiaries, again with different names - such as Moscow Airlines and Russian International Airlines. The latter has been set up specifically to operate five Airbus A310s which Aeroflot ordered before the Soviet Union collapsed. After financing for the aircraft had to be renegotiated when Russia succeeded the Soviet Union in December, the first of them arrived in Moscow in July.

As for infrastructure, here too progress is being made in small steps. A joint venture with Accor has completed a

Novotel at Sheremetyevo airport, and the Irish who run duty-free shops at the airport have been training Russian staff in the art of selling duty-free goods in the air.

Brand new airlines, such as ASDA, a project involving a group of Aeroflot pilots, are still scarce on the ground, however. Mr Yuri Mansurov, the chairman of ASDA, says the aim is to begin flights to the US next spring, with the novel idea of flying via the North Pole to cut down on flying

up by Russia and Germany in the 1990s.

Just as securing finance is the key question for airline projects, so it is an ever bigger headache for the Soviet Union's aviation industry.

Although the West's aircraft makers are pushed to almost giving away aircraft so they can find buyers, Russia is hoping to capitalise on its relatively low costs to team up with western capital and know-how to manufacture aircraft which can compete in both

British Airways is looking for \$900m to set up a joint airline called Air Russia

time. He does not elaborate on how the project will be financed, except to say that plans to acquire Boeing 747s and 767s are being "resolved".

With an eye on the future, British Airways is trying to put together a \$900m package to set up a joint airline called Air Russia with the subdivision of Aeroflot which is based at the domestic terminal of Domodedovo.

The other subdivision of Aeroflot which used to handle all international flights, based at Sheremetyevo, is talking to Lufthansa, with which it already has a joint venture to modernise the airport, about possibly reviving an airline set

quality and price on world markets.

So far, the industry, starved of investment from its owner, the state, is finding it difficult to even meet internal demand.

Aircraft long-promised to Aeroflot, such as the long-distance Il-96, have not materialised on any significant scale. Aeroflot has taken delivery of just one Il-96 so far. And even those state enterprises which have succeeded in finding foreign investors, such as Aviastar, the manufacturer of the Antonov-124 transport machine which wants to switch to mass-production of the TU-204 passenger aircraft, is being hurt by the general crisis afflicting

Russian industry. As the government cuts back orders and subsidies in an attempt to restore the country to some financial health, inflation and a physical shortage of banknotes to pay workers are hitting Aviastar like everybody else.

Earlier this year, Aviastar set up a pioneering joint stock company with Robert Fleming, the investment management company taking a 50 per cent stake, to manufacture an upgraded version of the TU-204 for sale on foreign markets or for domestic buyers with hard currency. Plans are still on track to show a prototype fitted with Rolls-Royce engines at this year's Farnborough airshow.

The price tag is to be established somewhere beneath the cost of a Boeing 737 even though it is not yet clear just how far below that is going to be.

Mr Dick Clochett, Rolls Royce's representative in Moscow, says that foreign companies wishing to do business in the former Soviet Union are finding the main problem is that nobody has any money to buy anything. "Not only do they have no currency, they have no roubles now either," he said.

It is on a wing and a prayer that Russia is continuing its turbulent journey to a market economy.

Italians prepare for a shift from military to civilian work, writes Robert Graham

A case of too many companies

cial holding. Irrespective of developments over the EFA, the aerospace industry is set for a much-needed process of rationalisation as international competition increases and the emphasis shifts from military to civilian aircraft.

At present, 50 per cent of the industry's annual £7,800bn (£3.6bn) turnover is military; while 35 per cent of the total is

accounted for by export orders. Declining order books have forced employment down - the workforce fell by nearly 5,000 to 47,000 last year and is set to contract further. A financial squeeze has held investment back to 1990 levels at £1,300bn, 62 per cent of which goes to research and development.

The industry is also too frag-

mented, with the private sector dominated by Fiat and the public sector split essentially between the companies belonging to Finmeccanica, in turn part of IRI, the state holding, and those under the wing of Efim, the state industrial holding.

Change is inevitable, at least in the public sector whose current structure has no logic.

Furthermore, the new Amato government this month turned IRI into a joint stock company, with a view to privatising part of its holdings. At the same time, the debt-burdened loss-making Efim is set to be wound up, its activities hived off. In the case of aerospace, this would probably go to Finmeccanica.

The first step in this direction was taken in March, when Finmeccanica and Efim agreed to pool their resources in defence avionics and aircraft protection systems. They also agreed to work on a plan of joint industrial development through Efim's stake in Agusta (in the jet trainer man-

ufacturer, Safran Marchetti, and through Finmeccanica's minority holding in Macchi, which also specialises in jet trainers.

However, these moves have yet to be implemented; and

they ignored the financial plight of Efim's main aerospace activity, helicopter manufacture, concentrated in Agusta, which now has to be faced. Agusta produces the A109, which won 5 per cent of the international military and

7 per cent of the civil market for light helicopters in the period 1985-90. It is also a partner with Westland of the UK in the EH 101 anti-submarine and transport helicopter.

But the company is weighed down by over £2,000m of debt, lost £178m last year and carries a high inventory. It suffers from high production costs and too many production centres (11 dotted round Italy). Plans are in hand for a 20 per cent cut in the 8,150 workforce, but new capital is urgently needed and it also has to find a long-term overseas partner.

As far as the EFA is concerned, Fiat is involved in developing the engine, but its diversified activities make it less vulnerable than Alenia which has the bulk of the 14,000 jobs at risk in the venture. Whatever happens, Alenia is likely to focus more on the civil side of its business, in particular commuter aircraft.

The EC Commission bid, with French partners Aérospatiale, for de Havilland of Canada, because it would have given their ATR consortium a dominant position in the European 45-58 seater commuter market.

Nevertheless, Alenia has sought to expand its international links, which could now see it joining the new European regional aircraft partnership being set up by Deutsche Aerospace with Fokker of the Netherlands. But its bread-and-butter remains subcontracting work with Boeing and McDonnell Douglas, and later with Airbus - a consortium that Alenia would like to participate in directly.

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AEROSPACE 11

JAPAN'S three leading aircraft producers are going flat out as partners responsible for about 21 per cent of Boeing's 777 programme and in co-developing the F-16-based FSX fighter with General Dynamics.

But the executives at Mitsubishi Heavy Industries, Kawasaki Heavy Industries and Fuji Heavy Industries face big questions:

- what will their research and engineering staffs focus on once these development programmes have run down in 1995-96?
- how will they prepare for future partnerships with Boeing or European aircraft makers?

The answers largely depend on the path Boeing takes. If Boeing seeks to develop a 600-plus seat super jumbojet, the Japanese will probably be pursued as key partners. However, should Boeing and Airbus pool their efforts after deciding that two separate groups could not profitably build super jumbojets, Japan could be left without a suitor. Because any super jumbo will cost at least \$100m to develop, even Boeing-Airbus collaboration is not impossible.

Japanese fear they may be frozen out of large new US and European projects, writes Neil Davies

Waiting for 'big brother' Boeing

A "fall back" plan for Japan is the "YSX". The proposed 50-100 seat jet has been discussed for a few years. So too has the so-called "YXX", also known as the YJ7, a proposed 150-seater that Boeing decided not to develop few years ago due to marketing headaches.

While the Boeing-led YXX-YJ7 may still be built in some form, Japan's YSX appears to have more momentum, at least in Tokyo. If it is built, actual development will not begin before 1994-95, for an initial flight by 1998 or 2000.

Already Japan Aircraft Development Corp. (JADC) has finished a first-phase feasibility study on the YSX, under funding from the Ministry of International Trade and Industry (MITI), says Hideo Suzuki, deputy director of MITI's aircraft and ordnance division. JADC, which coordinates Japan's partnership with Boeing in the 777, is now conducting a fol-

low-up study that examines detailed aspects of the YSX proposal.

Officials at JADC suggest the aircraft could have relatively high performance and contain up to about 180 seats. Or it could be a smaller, low-cost aircraft with economical operating costs that would be highly attractive to airlines.

Of the two main possible configurations, the lower-cost model appears more in line with reality. Preliminary discussions with air lines – including Japan Airlines and All Nippon Airways – have forced JADC to focus on the lower-cost version. Its main target markets are Japan, Asia and North America.

Design is not the only variable. The YSX also involves partnership choices. Nobuyuki Fujita, senior YSX manager at JADC, says "one of the fundamental policies of the YSX programme is international collabora-

tion". Japan could either develop the YSX with advanced European or American partners, or with Asian partners such as those from China, Taiwan, Indonesia, Singapore or South Korea.

Perhaps the most pragmatic reason for cooperating with

components to Japan. But building the aircraft with Asian partners would result in more difficulties in getting US FAA type certification, Japanese aerospace specialists admit.

They would also prefer to work with experienced Euro-

pean or US aerospace companies as they are not quite confident enough to lead a group of Asian aircraft makers. British Aerospace has already informally approached the Japanese on the idea of developing an aircraft about the same size as the YSX.

As for the engine to power

the YSX, studies are underway at Japan Aero Engines Corp. to examine choices. Japan Aero Engines is a consortium that coordinates the nation's work share for International Aero Engines' V2500 jet engine, led by Rolls Royce and Pratt & Whitney.

The Japanese consortium comprises Mitsubishi, Kawasaki and Ishikawajima-Harima Heavy Industries. A de-rated V2500 turbofan engine is one major possibility for the YSX.

Nevertheless, a ghost from the past haunts Japan's aircraft industry. It is the YS-11. Nikion Airplane Manufacturing Co., a special consortium, that produced the 64-seat YS-11 from the early 1960s through 1974.

A total of 182 twin-turboprop YS-11s were made. But the programme lost money. Even MITI calls the YS-11 a failure. However, according to a MITI official, Japan has no intention to develop its own midsized and larger commercial aircraft, because it prefers partnerships with proven leaders.

One thing is certain about the proposed YSX. Japan possesses the capabilities, both technical and financial, to develop it. Still, it would be a challenge to cultivate the required marketing expertise to sell it overseas. It may not be a profitable venture, but the YSX is technically feasible.

Nevertheless, a ghost from the past haunts Japan's aircraft industry. It is the YS-11. Nikion Airplane Manufacturing Co., a special consortium, that produced the 64-seat YS-11 from the early 1960s through 1974.

Beyond the YSX proposal, SJAC is even investigating the idea of a supersonic transport. Much of this work centres on positioning Japan for an invitation to join an American or European supersonic aircraft programme a few years down the runway. Japan is setting its sights high. But those sights are not one notch higher than those of Boeing, its "big brother".

Swedes lose niche in a neutral market, writes Robert Taylor

Gripen flies into flak as Finns turn to the US

THE FUTURE of the military side of Sweden's aerospace industry has become a subject of growing concern. In May, the industry failed to acquire from Finland an expected bulk order for the JAS 39 Gripen multi-purpose fighter aircraft.

The Finnish government's decision to purchase 57 new F/A-18 Hornets from the American company McDonnell Douglas instead of the JAS came as a severe shock to Sweden's aircraft makers who had convinced themselves that the Finns were bound to choose their fighter for commercial as well as political reasons.

The importance of the JAS

fighter aircraft project from Sweden's peace movement.

However, there remains a clear danger that the aircraft will prove a commercial failure unless it makes a breakthrough into overseas markets. The total cost of the JAS programme to the year 2000 has now reached an estimated SKr6bn, well above its original budget target of SKr24bn at 1981 price levels (around SKr54bn). So far, no foreign country has ordered one of the new aircraft.

The Swedish consortium manufacturing JAS – made up of Saab-Scania, Volvo-Plymolet, Ericsson Motor System

and the government-owned FFV Aerotech, part of the Celsius industrial group – hopes to find potential buyers among the countries of central and eastern Europe. This spring, the Hungarian government showed interest.

There is even a belief in Stockholm that the German government might consider acquiring the JAS fighter for its own air force after recently pulling out of the European Fighter Aircraft project. But for all the optimistic talk, nothing has so far materialised in the form of tangible orders.

The JAS is highly regarded by its manufacturers; its aim is to perform fighter, ground attack and reconnaissance missions. The soaring costs had an adverse impact on Saab-Scania's profitability in its aerospace business.

For all its past doubts and complaints, the Swedish government is keen to see the JAS succeed. It is estimated that about 28,000 jobs are dependent on the project and, at a time when registered unemployment is climbing to the 5 per

cent mark, any threat to the fighter aircraft would have bleak consequences for the labour market.

Moreover, as the Ministry of Defence admitted in its spring policy document on the future of Sweden's armed forces: "If the JAS project should collapse it would have serious consequences not only for the credibility of our defence policy but also for high technology research and development."

By contrast, Sweden's civil aviation industry looks far more viable with big demand for its products on world markets.

The Saab 340 has been a great success with a dominant position among regional airliners. At the end of last year, the order book backlog for them numbered 92.

The Saab 2000 regional turboprop 50- to 58-seater airliner

was unveiled for the first time last December, and made its successful maiden flight on March 28. Certification of the aircraft is scheduled for the middle of 1993 with first deliveries due

by the autumn of that year. The first customer to receive the new aircraft will be Crossair, the Swiss airline. Firm orders now total around 50, while there are options to buy about 150 more. In the US, Express Airlines I (Northwest Airlines) will be the launch customer for the Saab 2000. This spring Saab-Scania streamlined its aircraft operations into three separate business areas in a move

designed to increase efficiency and strengthen competitiveness. But until the JAS 39 Gripen begins to win orders outside Sweden, uncertainty will persist about the shape of the country's aerospace industry.

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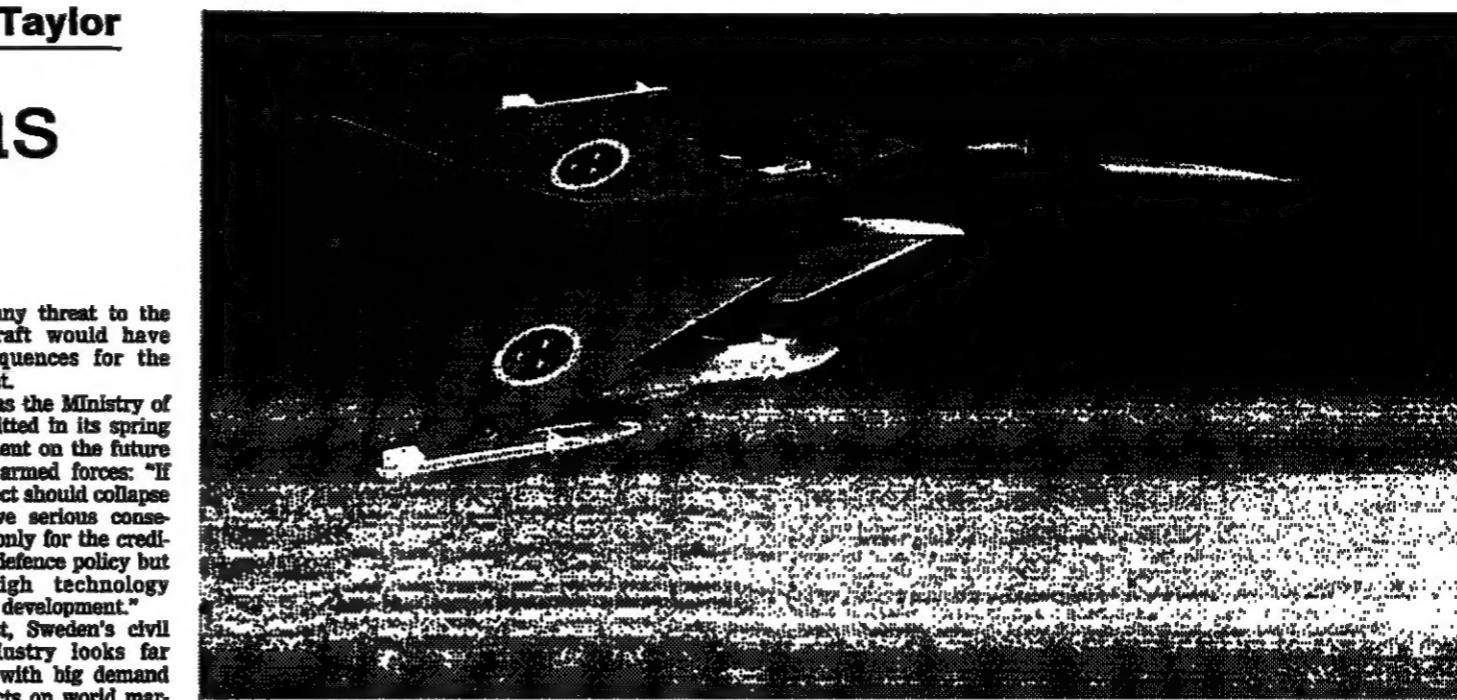
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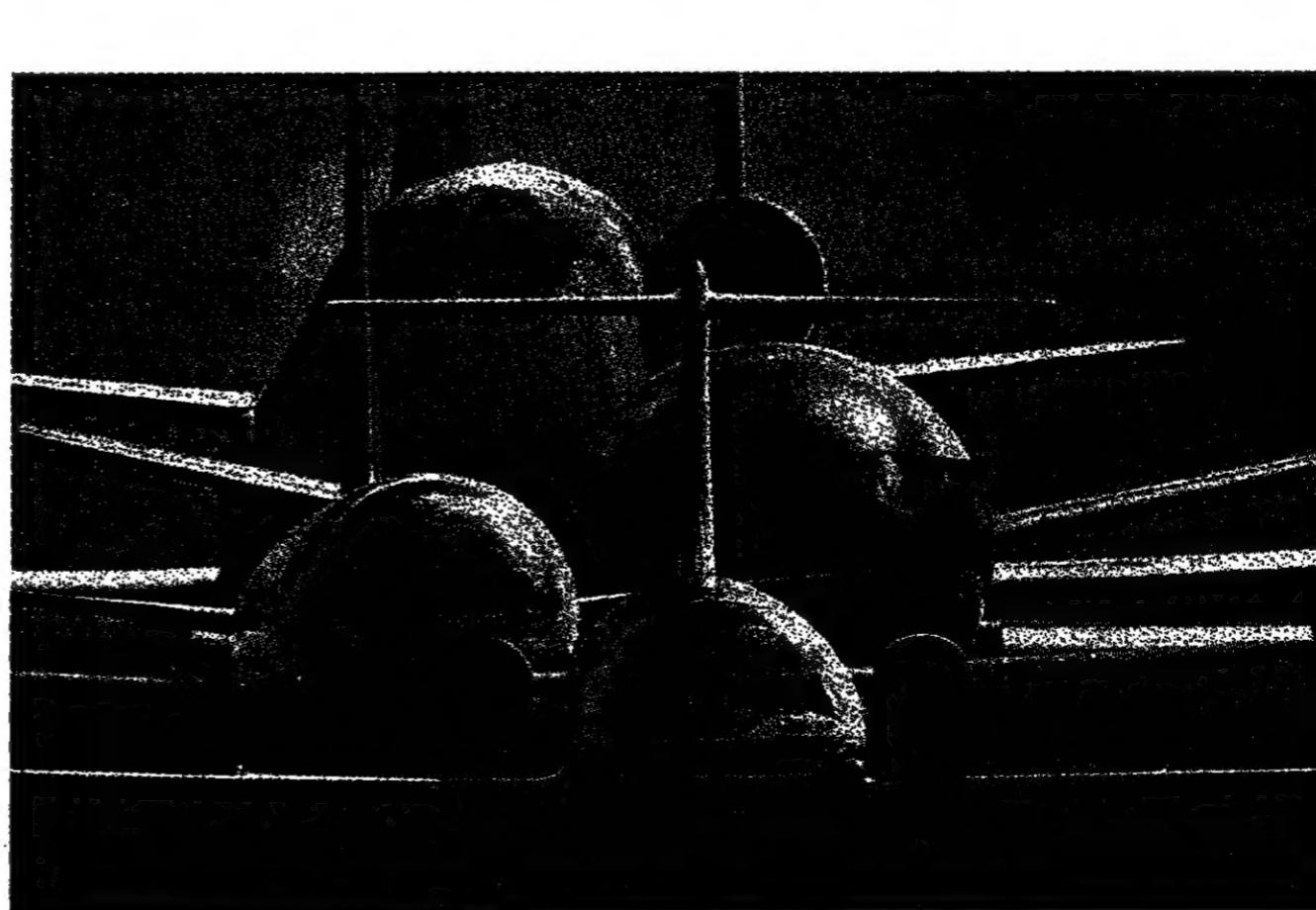
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A photo model of Saab's JAS 39 Gripen, Sweden's light multi-role combat aircraft, equipped for ground attack



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AEROSPACE 12

Europe's fighter is stalled by loss of German support

Four-nation headache

THE European Fighter Aircraft was to have been the centrepiece of this year's Farnborough show, with a flying display. The aircraft will still be a central talking point, although not in the way that was intended.

If development plans had kept to schedule, the first EFA prototype would have made its maiden flight in Germany about six months ago. But the fighter was not destined to become airborne with its original Anglo-German-Italian-Spanish partnership arrangements still intact.

The German government's decision not to proceed in the programme to build the aircraft in its current form beyond the development phase was long anticipated. Less expected was its proposal, sprung on the other partners late in the day, to replace the project with a new, more modest aircraft with French participation.

Bonn's opt-out, based on grounds of cost and changed military requirements, was largely a political calculation - a sacrifice to the new mood of united Germany, reflecting the negative image the project has suffered in that country and the lack of sufficient parliamentary support for it outside Bavaria, the region most industrially involved in the programme.

German industry, with a prime role in the aircraft's fly-by-wire system and responsible for its centre fuselage and fin and rudder assemblies, was as committed as Britain's to the project, with jobs no less at stake. However, German failure to secure leadership of

major EFA contracts such as the radar and electronic warfare systems led to its being viewed as a "British" aircraft.

It was inevitable that Germany's decision should raise questions in the UK about the wisdom of the whole project. The UK Ministry of Defence, which had to face a grilling by Mrs Margaret Thatcher on the justifications for EFA back in 1988 when full-scale development was begun, has insisted that there is no alternative - no available aircraft that could provide comparable performance without, at this stage, costing more.

This view has received backing from all three main political parties and the House of Commons defence committee, which came to the conclusion that the project could survive without one or even two partners.

However, German withdrawal creates a quandary for the UK. The amount written into budget plans for acquiring the originally planned 250 aircraft for the RAF and providing spares and support for the first two years of service is around £11.5bn at 1991 prices. Savings can be made in a more narrowly-based project by simplifying manufacturing arrangements, but these are unlikely to compensate fully for the extra share the remaining participants have to take in the cost of setting up production.

Keeping within the budget therefore requires buying fewer aircraft; Italy and Spain, like Germany, had already cut their numbers and the British fig-

ure was under review. However, the fewer aircraft produced under the programme, the less cost-effective they become. UK officials have estimated that below a combined level of about 350-400 aircraft, EFA would lose its competitive advantage over its rivals.

The UK, in contrast to Germany, is looking to a global role for the aircraft beyond the requirements of national air defence and is optimistic about export prospects.

Although they are rivals in the export market, the French have an interest in seeing the EFA programme kept alive in order to sustain future European prospects in the combat aircraft sector.

However, the more ambitious proponents of an integrated European industry in competition with US manufacturers have received a major setback with the split in the EFA project. Ideas formulated at Deutsche Aerospace (DASA), the Daimler-Benz subsidiary which includes the airframe company MBB, involved a joint European military aircraft company based around the merged Tornado and EFA management companies.

BAe was already somewhat cool to this corporate approach. After successful collaboration with the US on developments of the Harrier and Hawk, it wanted to keep its US options open as well. It is now all the more likely to be confirmed in that philosophy.

David White



Up in the clouds: an artist's view of the EFA in grey defence camouflage

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Germany flexes its muscles

Return of a heavyweight

IN A CORNER of a cavernous assembly shed on the banks of the river Elbe, just downstream from Hamburg, the first prototype of a new Airbus aircraft is being painstakingly riveted together.

For the 80,000-odd workers in Germany's aerospace industry, the final assembly of the A321 narrow-body Airbus is more than just the production of another aircraft. It is the first large passenger airliner to be produced in Germany - albeit from sections made in France, Britain and Spain as well - since before the Second World War.

"I am very proud that we got the final assembly," says Mr Johannes Müller, Airbus programme director at Deutsche Airbus, 37.9 per cent partner in the four-nation Airbus industrial consortium.

Deutsche Airbus is the most visible sign of the German aerospace industry's emergence as a new force in Europe, alongside the longer-established French and British industries.

By the end of September, it will be 100 per cent owned by Deutsche Aerospace (Dasa), the umbrella group brought together by Mr Eduard Reuter of Daimler-Benz to coordinate and consolidate the industry.

Dasa is an extraordinarily ambitious effort to combine all the big players in the German industry under one roof: Mr Reuter has brought together MBB (Messerschmitt-Bölkow-Blohm) and Dornier, the two principal aircraft manufacturers, with MTU (Motoren und Turbinen Union), the aircraft engine manufacturer, and TST (Telefunken Systemtechnik), in space and communications technology. Welding them into a co-ordinated unit is proving a real challenge, even for Daimler-Benz, Germany's

The new group employs 55,500 people out of the 90,000-odd in the industry, and accounts for more than DM12bn sales out of an industry total of DM24bn. Last year it made a profit of just DM50m, thanks to Deutsche Airbus moving into the black.

Nevertheless, Dasa has been finding its muscles on the international stage in recent months: as the successful purchaser of a majority stake in Fokker, the Dutch regional aircraft manufacturer, and as a potential buyer of British Aerospace' own space division.

Yet the German aerospace industry finds itself caught in a contradictory situation: on the one hand aggressively

looking to establish itself as an equal to other international players; and on the other, desperately defending itself against the potential loss of the two most lucrative state-financed contracts, the European Fighter Aircraft (EFA) and the Hermes space shuttle.

If Germany does pull out of those two European collaboration projects, because of the budget cuts ordered in Bonn to pay for the costs of German reunification, it will deal a grievous blow both to the standing of the national industry and to Mr Reuter's whole concept of Dasa as a key new profit centre for Daimler-Benz. Yet the prospect is real, and it makes leaders of the industry apoplectic.

"We cannot proceed pro-Europeanism, and then pull out of a European project from sheer national egotism," says Mr Karl Dersch, a Dasa director and current president of the BDII.

In the new Deutsche Aerospace, all the top players will come under a single roof

the German aerospace industry federation, about the decision of the ruling German coalition not to go ahead with EFA production. "It is simply crazy. An ad hoc decision like this will strangle the industry."

He says it is not the big companies, such as Dasa, which would suffer as much as the small: about 110 of the 120 companies in the BDII are in the small to medium-sized sector.

"The cancellation of the EFA could mean bankruptcy for one third of the companies in the industry."

The EFA project is a joint programme with British Aerospace, Italy's Alenia and Spain's CASA. The Hermes space shuttle, in which France is the leading partner and Italy another minority shareholder, is also in doubt because of the budget squeeze in Bonn.

Dasa has produced its proposals for the space programme which still require an extra DM200m to DM300m from Bonn. "Making false economies in the European long-term programme to achieve short-term budgetary relief means throwing away the technological future of Europe in space, and the future of its top engineers on earth," Mr Dersch says.

Having said which, he insists that the German industry is now far less reliant on the public purse than 20 years ago.

Quentin Peel

Dutch to give up Fokker control

A proud name changes hands

FOKKER, the aircraft builder that has put the Netherlands on the world aerospace map, is to be transferred into German hands by the end of 1992, triggering a shakeup of Europe's regional aviation market and substantially reworking the ownership of the Dutch aerospace industry.

Deutsche Aerospace (Dasa) is

expected to acquire 51 per cent of the Dutch company on or around October 1. Majority control will be achieved by buying out part of the Dutch government's 32 per cent stake and subscribing to a Fl 500m issue of new Fokker shares.

Final details of the detail,

including the price the Dutch state will receive for its Fokker shares, are still being worked out. Dutch unions and parliament must also approve.

Eventually, Dasa will sell a portion of its shares in Fokker to its "Fokkulin" consortium partners, Aerospatiale of France and Alenia of Italy, creating a five-way tie-up in the regional segment of Europe's aerospace industry.

The Fokker-Dasa transaction

was given the final go-ahead

by the Dutch government's

decision in late July to sell

part of its shareholding to

Dasa this year, with the rest to follow in three years.

The sale is a logical conse-

quence of the conditions set in

1987, when the Dutch govern-

ment bailed out Fokker after it ran into difficulties launching its new Fokker 50 and Fokker 100 aircraft, leaving the state with a 32 per cent shareholding in the company in the process.

At the time, the government

said that Fokker should seek a

strong, international partner to help fund any future genera-

tions of aircraft.

Fokker has now found one in

Dasa, part of Germany's Daimler-Benz group and itself the product of a series of mergers and takeovers among Germany's aerospace companies.

Nevertheless, the Dutch government initially balked at the prospect of Dasa's takeover of Fokker, fearing that high-technology jobs and skills would eventually be transferred to Germany.

In his direct negotiations with the chairman of Fokker and Dasa, the Dutch economic affairs minister, Mr Koos Andriessen, won some guarantees on future employment and production at Fokker's plants in the Netherlands. But the Dutch government, for its part, was required to pledge to give up its remaining Fokker shares at the end of three years.

With the main outlines of the Fokker takeover now agreed, the biggest remaining uncertainty is the future of the Fokker 50, the company's 50-seat turbo prop.

The agreement with the Germans virtually ensures that Fokker will be able to develop its new Fokker 70, based on the existing Fokker 100. And it indicates that the Fokker aircraft will also form the nucleus of a 130-seater machine which will probably be built together with Aerospatiale and Alenia. But the agreement does not cover the Fokker 50, which has been less successful than the 100-seat Fokker 100.

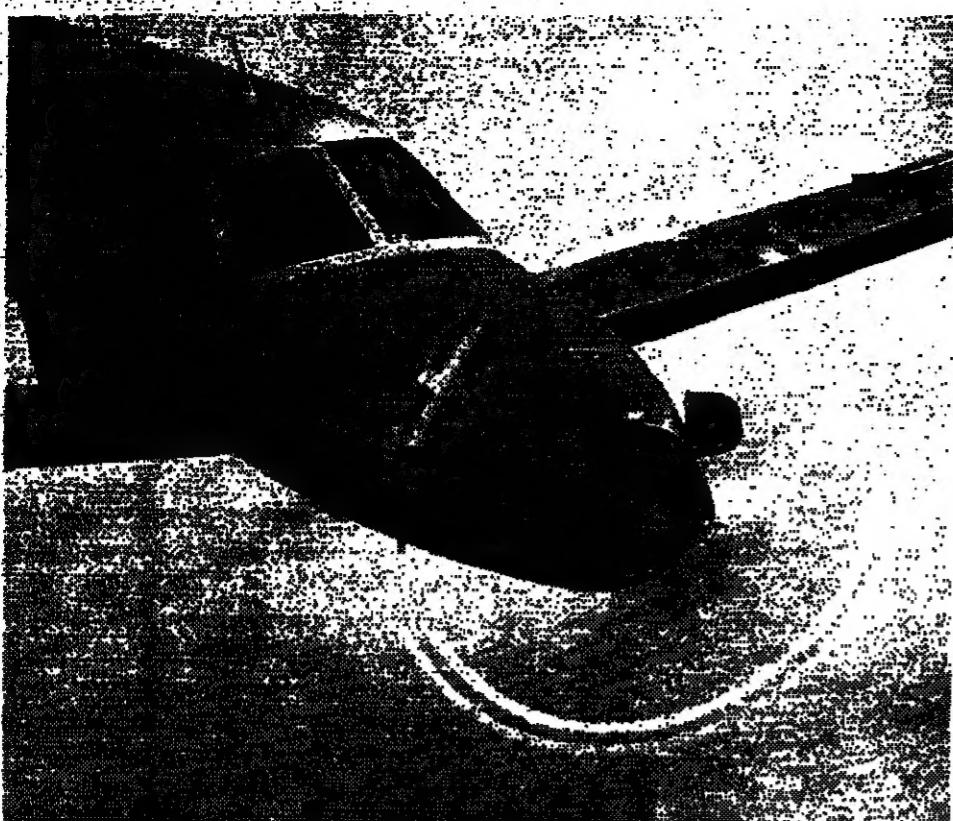
The future of the Fokker 50 is particularly doubtful because Aerospatiale and Alenia have a competing aircraft, the ATR-42, which has managed to crack the North American market, a region where the Dutch machine has yet to achieve a breakthrough. In the past, Fokker has complained that the Franco-Italian jet enjoyed an unfair advantage because of subsidies and grants which Aerospatiale and Alenia receive from the French and German governments. Both companies are now poised to play an influential role in Fokker's future.

Ronald van de Kroll

AEROSPACE 13

The rising costs of developing business jets are forcing manufacturers to pool their resources. David Boggis reports

Consolidation is the key to economy and progress



The TBM700 (above) is a pressurised single-engined turbopropeller aircraft of which France's Aérospatiale hopes to supply 600 to the corporate aircraft market despite the poor trading climate, writes PAUL BETTS. Launched in 1986 by Aérospatiale's Socata subsidiary with Mooney, a small US company, the TBM700 is claimed to embody some of the capabilities and comfort of larger aircraft. Since certification in France and the US two years ago, the French group has invested FF300m in the project, has delivered 40 aircraft and has orders for 80 more.

A WARNING that British industry is failing to head overseas competition in an area that underpins much of manufacturing industry comes from one of its leading technologists.

Lord Tombs of Brabes, the outgoing chairman of Rolls-Royce and a fellow of the Royal Academy of Engineering, believes Japan and the US are pulling ahead with the next generation of engineering materials. These are the materials from which engines and high-duty machinery of every kind will be made in the 21st century.

They will supplement the steels on which engineers have relied for 200 years because of such advantages as temperature and corrosion resistance, low weight and eventually lower cost, Lord Tombs says.

Collectively, they are often known as engineering ceramics. They bear some relationship, however, to the brittle substances with which the potter works. But like clay they come from some of the most abundant elements on earth, and so are intrinsically very cheap. As with the potter's art, their intrinsic value depends on the skill invested in shaping and forming the engineering ceramics.

The Japanese, for example, have a project to build an entire diesel engine from ceramics, says Lord Tombs. Rolls-Royce is already testing ceramic aero-engine parts made in Japan for possible use in its jet engines. Lord Tombs

believes that there is a fundamental difference between the engineering ceramics and today's high-duty engineering materials that could make it very difficult for British companies to retrieve the situation once they have begun to rely on overseas suppliers.

With today's materials, it doesn't much matter where the

Specialised ceramics will supplant the steels which engineers have used for 200 years

engineer buys his bars or sheets of steel. He adds the value in his design office and with his machine tools.

With ceramics the situation is quite different. So intimately are formulation, design and manufacture interwoven, the material supplier will provide finished and certified parts. And initially they will be those parts most crucial to enhancing the performance of engines, by allowing them to run hundreds of degrees hotter.

As Lord Tombs tells it, an eminent British civil engineer first drew his attention to the similarity between the kind of

ceramics aero-engine designers covet for such parts as turbine blades, and reinforced concrete.

Strands of steel firmly embedded in the cement enormously strengthen what otherwise would be a very inadequate material. Skilfully reinforced, it is perfectly possible to use concrete to construct a pressure vessel or a ship.

Like reinforced concrete, an engineering ceramic is a composite material. Very strong fibres, whiskers or fabrics of one substance are firmly embedded in another, to impart the metal-like properties such as tensile strength that ceramics normally lack. Performance will depend crucially on the integrity of that bonding and how the bond survives when the going gets hot. Will one substance start to dissolve in the other? Or attack and corrode it?

Three decades of trying to harness these infuriating materials have convinced Rolls-Royce engineers that success can lie only in an integrated approach to development, design and manufacture of a particular part. The material stockist will have no role in marketing engineering ceramics.

A team of leading UK indus-

COSTS ENTAILED in developing a new generation of business jets are reaching the point at which some manufacturers are unable to fund such a project from their own budgets.

Consolidation among manufacturers is the way ahead, many in the industry agree, as companies pool resources in the interests of economy and progress.

In 1990, Bombardier, the Canadian transport conglomerate, acquired Learjet in the US, adding that company's portfolio of smaller, shorter-range business jets to Bombardier's Canadair Challenger, a larger model with intercontinental range and a full-size cabin.

In March this year General Dynamics, the second-largest US defence contractor, sold its Cessna civil aircraft division to Textron, the aerospace and financial services conglomerate. Cessna, formerly best known for its range of single-piston engine trainers and tourers, has in recent years concentrated on turboprop and jet aircraft and has over the past couple of decades developed its Citation range of business jets into a best-selling series of models.

Now British Aerospace is offering much of its Corporate Jets division for sale rather than find from its own pocket the finance needed to develop

and build its NEJ - New Business Jet - project, intended as a follow-on to its BAE 125 range of executive aircraft, which has been a steady money-spinner for 30 years.

Mr Ian Woodward, acting director of public affairs for BAe, points to the 125 models' "excellent reputation in the market", but notes: "We are looking at what is needed in the future."

New projects demand new cash. "If we find a joint venture partner, it would be to raise funds ... The size of the partnership has yet to be determined."

Mr Alan Piper, public relations manager at Corporate Jets, elaborates: "We need investment running up to \$1bn to develop a new aircraft."

At present, BAe's 125 production plant at Chester is producing two models: the 125-900, which has transatlantic range, and the 1000, built to cross the US from coast to coast. The original 125 was designed around a cabin with enough headroom for passengers to move about, but on the 1000 the cabin is extended, making more room for seating.

All told, BAe has sold 820 125s of all models, of which, recently, 802 had been delivered. Explaining Bombardier's purchase of Learjet, Mr Bryan Moss, president of the Challenger division of Canadair, the

says: "Canadair with the Challenger had only one production option - although it was a successful programme. We wanted to be able to offer a family of products."

The smaller Learjets make an elegant fit with the larger Challenger. Bombardier salesmen make the point that for the roughly \$27m cost of a Gulfstream IV - the business jet market leader, offering the greatest size and range so far - a company can buy a Challenger and a Lear.

The Challenger remains a highly successful product, with

General Dynamics has sold Cessna and BAe hopes to sell its Corporate Jets division

deliveries of the latest model, the 601-3A, from the Montreal plant running at roughly two a month, a rate consistent with that achieved over the past couple of years.

Canadair's present development effort is going into the Global Express, designed as a business jet capable of flying eight passengers and a four-person crew distance of up to 5,650 nautical miles - true trans-Pacific range, enough to fly from Los Angeles to Tokyo or from Tokyo to London. The 48 ft cabin will be the same

length as that on Canadair's Regional Jet airliner, also in development. The company expects the Global Express to make its first flight in 1996.

Learjet, which in the first quarter of this year sold nine of the smaller model 31A and two 35As, together worth \$48.5m, is test-flying its model 60, a step towards bridging the size and range gap between the 35A and the Challenger. Although slightly smaller, the Lear 60 represents direct competition for the BAE 1000.

Learjet disclaims any interest in buying into BAe. It comments, though: "The cost of developing [a new business jet] runs into millions of dollars. You are going to see consolidation in the future because of the high cost of new development."

Cessna's switch of ownership from General Dynamics to Textron is explained by the company more as a matter of tidying up. Cessna describes itself as "a much more commercially oriented company" than GD, which "is going into military and aerospace manufacturing". Textron, in contrast, has decided "to intensify its commercial business".

Textron owns the Lycoming aero-engine business, which powers several Cessna models, and Bell, the helicopter manufacturer. Cessna also foresees further consolidation in the

business jet building industry. Its own marketing and development effort centres on the five models in the Citation portfolio, the smallest the CitationJet - which will be available from December this year - to the larger and higher-performing model VII. Company philosophy is "to cover every market niche, so that we can start [a customer] at the bottom end of the market and increase in size as the needs grow".

With its Citation X, Cessna is moving into the topmost levels of height, speed and range performance for this size of jet. In France, Dassault Aviation also disclaims any interest in buying into BAe. Dassault, like BAe, has a long history of building military as well as business jets. Its large trijet Falcon 900B is at the top end of the market, competing against the Challenger and the Gulfstream IV, and the Falcon 2000, due to fly next spring, is essentially a shorter, twin-engine variant of the 900B and will provide competition for the BAe 1000.

BAe shrugs off Dassault's disparagement of its models. It is talking to several prospective partners, more than one a non-British concern, and remains confident. "You have only got to look at the [125's] track record," Mr Woodward says. "It is second to none."

Lord Tombs, of Rolls-Royce, talks to David Fishlock on the race for new materials

Japan and US widen their lead

trialists with special interests in new engineering materials found recently that Japan already enjoys a lead in the development of ceramic components. "If you want to buy ceramics today, Japan is the place to go," says Lord Tombs. But the US also has a huge national effort co-ordinated by the Pentagon, he says.

By comparison, Britain's effort is minuscule, led, he believes, by Rolls-Royce "still feeling our way along the ceramic route". For the past three years the company has supported a special programme at Warwick University, conducted by its Advanced Ceramic Centre. Here a multidisciplinary team of a dozen

specialists in materials, design and manufacture have been learning the art and science of making aero-engine parts of ceramic.

About a score of other universities, notably Swansea and Birmingham, are involved. "We are probably spending more than anyone else in Britain," says Lord Tombs -

around £10m a year, he estimates. Lord Tombs believes the novelty of the technology and the strategic importance to British industry warrants an urgent national effort on engineering ceramics. He wants DTI to back an "enabling club" of major potential users, such as Rolls-Royce, British Aerospace, GEC and other engine makers, "to get people thinking about advanced materials".

What is lacking, he says, is any general awareness of how easily British industry could lose out to overseas rivals. What is needed, he says, is a central push".



Lord Tombs: Imports may become indispensable



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Luisetta Mudie views Asia's rising stars

So many willing hands

LAST June, US aircraft manufacturer McDonnell Douglas signed a contract with a Chinese corporation to co-produce 40 commercial jetliners for use by Chinese airlines. This was the largest co-production contract ever signed between China and a US company, and the agreement provides for up to 150 additional jets to be supplied in a future deal.

The deal is indicative of a wider trend, which has seen leading aerospace companies flocking east to manufacture parts and assemble aircraft, lured by cheaper labour and the promise of soaring demand for passenger aircraft in the region into the next century.

Analysts say that deals such as the McDonnell Douglas/CATIC link-up will become more and more commonplace, as fledgling Asian aerospace industries demand the transfer of technology and management know-how in return for low-cost manufacturing and access to an increasingly young and educated workforce.

McDonnell Douglas is no stranger to China. Since 1986 the same Chinese company, China National Aero-Technological Import and Export Corporation (CATIC), has delivered 28 MD-80, 149-seater passenger jets to Chinese airlines from its plants in Shanghai. China has also landed \$125m worth of business making parts for Boeing 757 and 767 jets.

Competition among aerospace giants for joint venture contracts with would-be Asian aircraft manufacturers is stiff and negotiations are often hampered by such thorny issues as technology transfer and threats to job security

back at home. Offset programmes whereby an agreed amount of offset "credit" accompanies an order for aircraft, entitle the buyer to supply the agreed value in parts to the aircraft company, and are a common form of agreement.

Taiwan has only recently begun to take full advantage of the benefits of offset. Although economically in better shape, it is several years behind most of its neighbours when it comes to attracting lucrative aerospace business. To date there is only a handful of companies currently engaged in production of parts for aircraft its

home-grown fighter plane, the IDF, was largely concocted out of US-modified fighter parts.

By contrast, South Korea has aggressively promoted its aerospace industry for more than 15 years, spearheaded by the country's flag-carrier airline, Korean Air. The airline set up its aerospace division in 1976, concentrating at first on manufacture and assembly of aircraft, notably the McDonnell Douglas 500D helicopter for domestic and overseas markets.

Boeing forecasts that China alone will need \$20bn to \$35bn of new jetliners between now and the year 2010. The expanding Asian market will inevitably attract increasing attention globally as the region continues to experience economic growth. The aerospace industry will form a significant part of that growth.



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